

budget - Budget 2013 - Funding Request

From: <webmaster@greatersudbury.ca>
To: <budget@greatersudbury.ca>
Date: Sunday, May 27, 2012 10:57 PM
Subject: Budget 2013 - Funding Request

Budget 2013 - Online Funding Request Form

Full Name: Neil Coyne

Organization:

Daytime phone:

Email: _____

Oral presentation requested: no

Comments/Suggestions:

The number of committees operated by the city should be reduced by 20% in 2013 and 20% in 2014.

Description of project/program:

Less committees would reduce expenses and weed out studies that have no real value.

Estimated one-time cost:

Ask Mr. Bigger

Estimated on-going costs:

Ask Mr. Bigger

budget - Budget 2013 - Funding Request

From: <webmaster@greatersudbury.ca>
To: <budget@greatersudbury.ca>
Date: Monday, May 28, 2012 4:31 PM
Subject: Budget 2013 - Funding Request

Budget 2013 - Online Funding Request Form

Full Name: Liz
Organization:
Daytime phone:
Email: _____

Oral presentation requested: no

Comments/Suggestions:

Opportunity: if the city would like to make some additional monies, red light cameras should be installed throughout the city. The number of people who blow red lights on a daily basis is unbelievable. It would also make our city safer.

Description of project/program:

This would make our community a safer place to live and also cut back on the number of accidents in the City.

Estimated one-time cost:

not sure

Estimated on-going costs:

a lot

Jonathan Laderoute
Policy and Communication Manager
Greater Sudbury Chamber of Commerce
40 Elm Street, Sudbury, ON
P3C 1S8

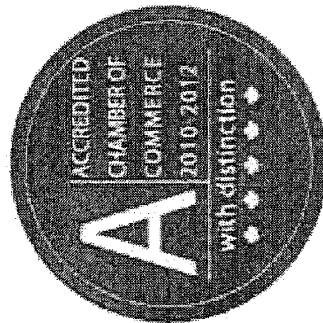
T: (705) 673-7133 e. 228

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jonathan@sudburychamber.ca

www.sudburychamber.ca



Greater Sudbury Chamber of Commerce City Budget 2013 Input

Given the current economic opportunities facing our community, setting the right conditions for business success is more important than ever. It is anticipated that our local economy will experience \$6.3 billion in mining development over the next 5 years.

The Greater Sudbury Chamber of Commerce (GSOC) represents over 1,050 members and seeks to raise the quality and consciousness of public discourse on key issues confronting its members and stakeholders. This submission is on behalf of our members and is aimed to provide guidance and suggestions to assist Council as they create the best environment for business to thrive and contribute to a strong and sustainable economy.

This submission is structured around four municipal areas that are critical to improving the business experience in the community and creating the circumstances that allow the municipality to become more fiscally independent.

The four areas are: Debt Financing; Industrial Lands Strategy, an Integrated Workforce Strategy and Red Tape Reductions. By focusing on these high-level areas, Council will be able to continue to make a great Greater Sudbury even greater.

Debt financing

The historically strong resistance to financing capital projects through loans and private partnerships – capital projects which would go a long way in assisting the community diversify and attract new development – is one area where the chamber believes Council can move toward.

Currently, Council's policy on debt financing states that it should only be considered for:

- new, non-recurring infrastructure requirements;
- programs and facilities which are self-supporting; and
- projects where the cost of deferring expenditures exceeds debt servicing costs.

However, due to the growing inventory of deficient, standard class infrastructure accruing year-over-year, this policy is no longer effective to meet the minimum rate of replacement.

The importance of capital investment in municipal assets cannot be understated. It plays an important role in the quality of life for residents and enhances the municipality's capacity to create a more competitive business environment.

All forms of infrastructure (transportation, bricks and mortar, power, telecommunications and environmental) are growing rapidly and are outpacing the municipal government's current policy of "pay-as-you-go".

Borrowing to finance capital investment is perfectly legitimate because it supports long-term growth of the economy with respect to critical infrastructure. Moreover, the combination of negligible municipal debt and historically low interest rates are two positive aspects that favour a debt-financing proposal.

Similarly, partnerships between the City and the private sector should be considered. In this arrangement, the City can transfer its operating costs and liability burdens to the private sector thereby reducing a large proportion of its financial responsibility. The Kelly Lake Biosolids Plant is a good first start.

Another potential avenue is the concept of issuing municipal bonds.

While it is true that there has been little interest within the municipal sector in Canada to issue bonds due to the fact that many municipalities are adverse to debt, there are benefits.

- Provides financing for immediate construction;
- Local ownership in community development can be encouraged through a bond issue; and
- Accessing funding at a lower borrowing cost than the existing market.

Ultimately, Council must realize that deferral of infrastructure replacement has become a greater threat to the prosperity of the community than borrowing to finance spending.

Industrial Lands Strategy

The availability of shovel ready industrial land is a critical component of a healthy and prosperous community. Currently, there are more than 4,000 people directly employed in the eight industrial parks.

In February 2011, staff sought Council's direction to refine criteria and a decision-making framework to address wastewater infrastructure challenges in a number of industrial areas throughout the City.

Staff has since provided an update with respect to cost estimates and conceptual designs to Council and the various components comprising the financial model and framework for this project. Unfortunately, Council has yet to commit to a long term strategic renewal of all the industrial areas.

The GSCC believes that addressing infrastructure challenges aligns with the City of Greater Sudbury's broad strategic mission - in particular Economic Development and Focus on Opportunities. A supply of modern, shovel ready industrial land can positively affect the City and create and support jobs in multiple sectors. It can generate taxes that sustain the quality of life elsewhere in the City by funding streets and sidewalks, police and fire services, libraries, trash collection, and more.

For these reasons, the GSCC recommends that the budget process commits the City to earmark \$1 million toward the Industrial Land Reserve Fund every year in order to sustain and expand industrial zoned land. This will have a cumulative impact of creating a sustainable source of funding for future and ongoing park maintenance and development.

This dedicated funding is even more crucial should Council decide to oppose debt financing options.

Integrated Workforce Strategy

The number one challenge facing employers today is accessing and retaining appropriately skilled labour in a timely and cost effective manner.

Pressure on competition for skilled labour combined with an aging provincial workforce and a stagnant provincial population growth rate demand that we work together to develop an effective workforce expansion strategy. This approach must involve every sector of the community.

Regrettably, the City does not have such a strategy in place.

The GSCC is committed to assisting the City, but believes that Council must champion this cause.

If we are to guide the anticipated growth and maximize the return on investments in the community, we must strategize and set a path that provides tangible actions, assigns specific goals and "connects the dots" between community groups and organizations.

We believe Budget 2013 may provide an opportunity to dedicate funding toward such a strategy as a first step.

Municipal Red Tape

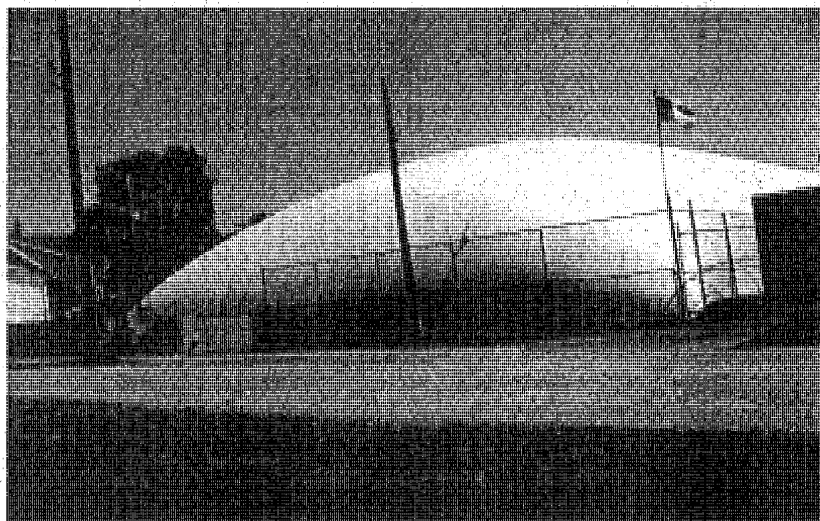
The GSCC recently presented the Municipal Red Tape Progress Report to Council.

The report concluded that while important work was done in refining and identifying a handful of solutions, there are outstanding issues that require monetary support in order to address them fully.

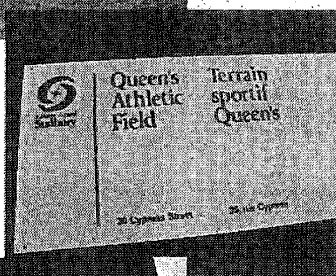
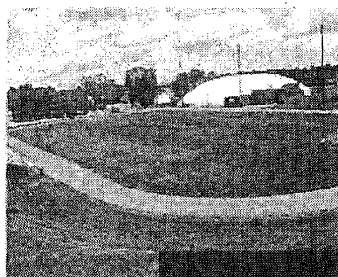
The GSCC believes that the budget should provide financial resources – where warranted – for customer service training, the integration of all application requirements and regulations toward an online setting and a Municipal Service Improvement Review Committee (chaired by the Mayor and consisting of representatives from the business community and senior department staff to review existing bylaws, policies, practices and procedures to make them more streamlined, less bureaucratic, and more business-friendly).

We believe that these three specific areas can help create a more responsive, effect and independent municipality.

While we face some important decisions – decisions that will undoubtedly affect the future of our City's citizens and businesses alike – the aforementioned aspects may provide some direction to Council as they look to build a fair, reflective budget that meets the needs of the whole community.



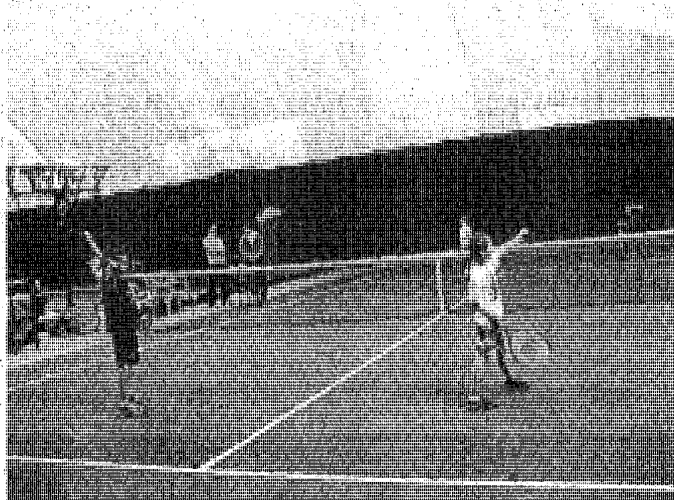
Our Partnership



- We have a special partnership with the city.
- City owns the courts, the lands, and the park.
- We manage the bubble
 - court surfacing
 - tennis in the bubble
- We run lessons, leagues, programs and the bubble facility.

We run all things “tennis” for the city at

- Lily Creek (Jerome Park)
- Twin Forks
- Queens Athletic Field



Sudbury Indoor Tennis Centre

We are a non-profit organization and survive through memberships and “pay as you go” court fees.

We are a tennis centre open to all citizens of all ages



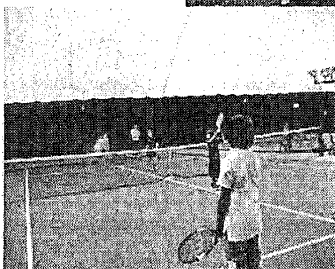
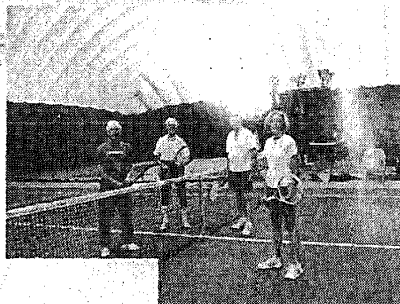
Sudbury Indoor Tennis

We offer junior memberships, adult memberships, and family memberships.

We currently have 229 adult members, and 29 junior, and 16 family memberships.



Lessons & Tournaments

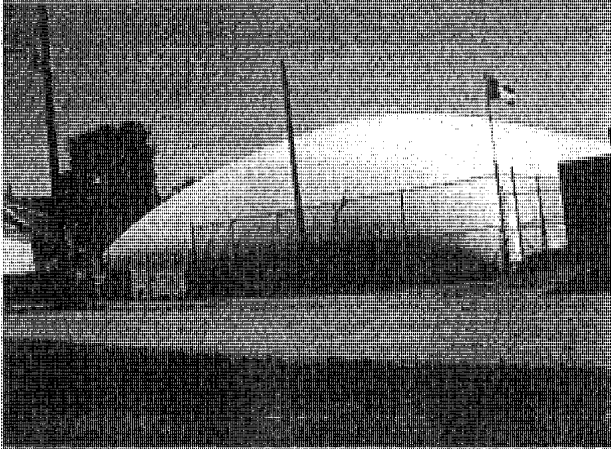


We provide lessons for adults, in groups, in semi-private (pairs) and in private lessons.

This winter, we provided lessons for about 75 young people from ages 8 to 18 every weekend.

We offer instruction for all ages and levels, as well as social group tennis, and tournament play.

Lessons & Tournaments



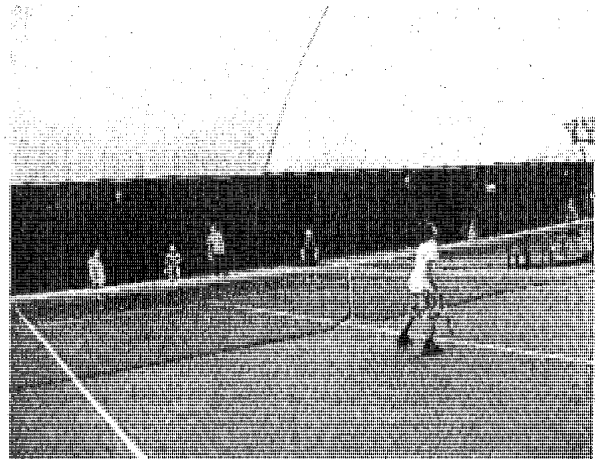
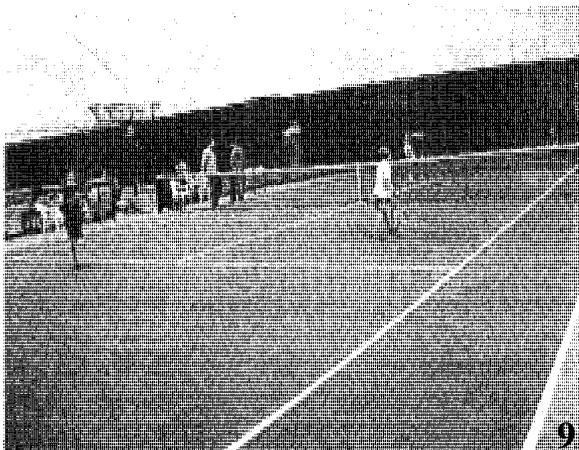
We have hosted the N.O.S.S.A. Tennis Tournament every year in May.

To this end we have welcomed high school students to the IGLOO in the afternoons prior to the May Tournament to practice their teams (we have a discounted rate for schools).

Marymount, Notre Dame, MacDonald Cartier come regularly.

Lessons & Tournaments

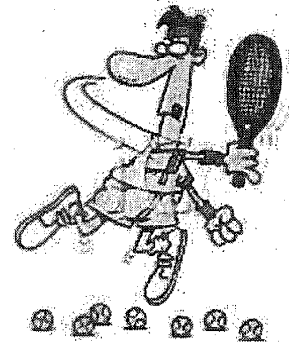
Again, this summer we are providing week-long "summer camps for kids" at both Lily Creek and indoors at the IGLOO.



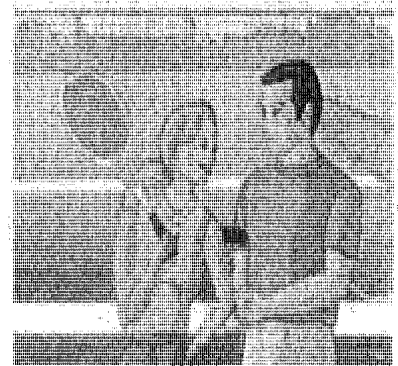
The Health Benefits of Tennis

Various studies have been published describing the health benefits of tennis. They conclude that playing tennis regularly may:

- lower the risk of heart disease
- improve bone health
- improve aerobic fitness
- build strength
- improve coordination and agility



- help people manage adversity
- improve problem-solving ability
- increase the capacity to deal with stress
- promote continued development of the brain



In addition, studies report that:

- ✓ Tennis players seem to have above average self esteem.
- ✓ Tennis develops positive personality characteristics.
- ✓ Tennis is a fun way to derive these health benefits.
- ✓ Tennis is a lifetime sport – there are significant numbers of players of all ages.
- ✓ Tennis can be played by men and women together.

How do you define regularly?

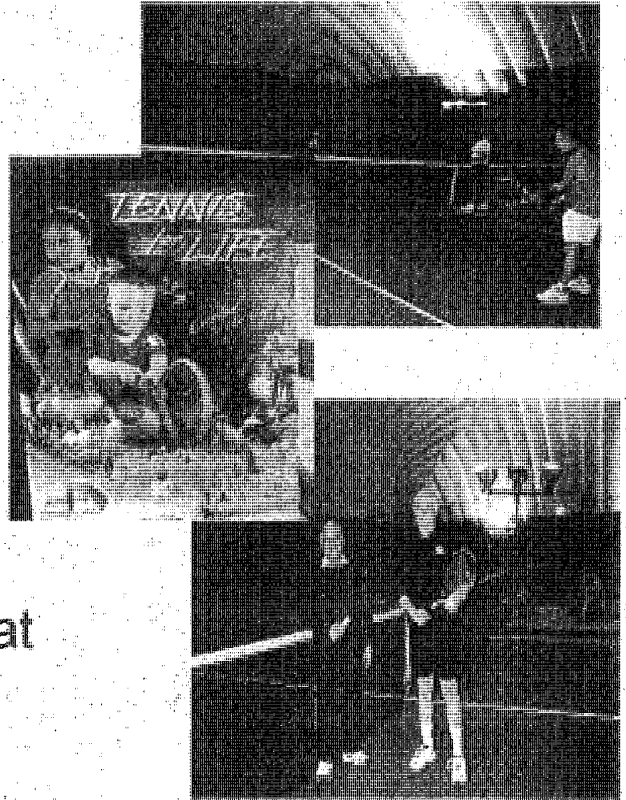
- 3 hours of tennis a week or more can cut the risk of death from any cause in half (Ralph Paffenburger: College Alumni Health Study).
- 2 to 3 times a week with singles providing a more vigorous work out. Doubles play is sufficient for middle-aged and senior players to meet ACSM and American Heart Association recommended exercise levels.

Seniors at the IGLOO

Seniors can play tennis in their 60s, 70s, and 80s.

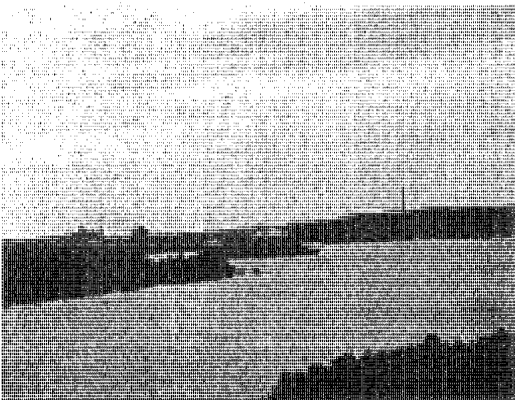
We give retired men and women the opportunity to play tennis during the day throughout the year.

We are promoting a sporting activity that develops fitness and skill at any age, indoors, all year long.

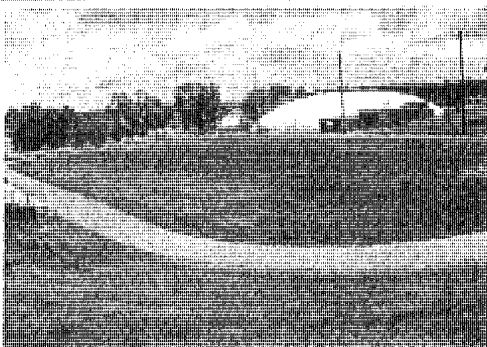


Sudbury...

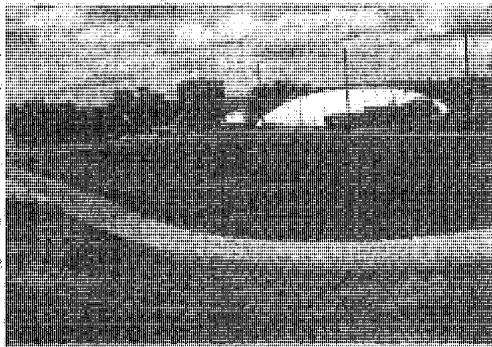
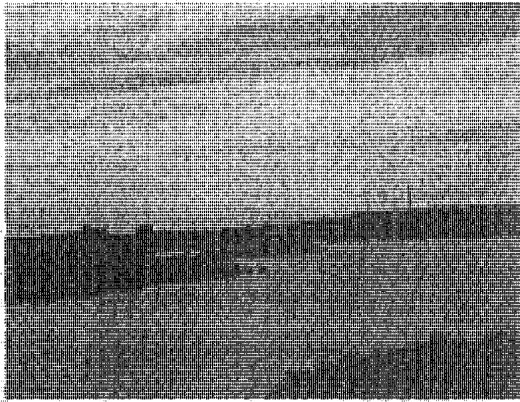
A Place to Live, A Place to Grow



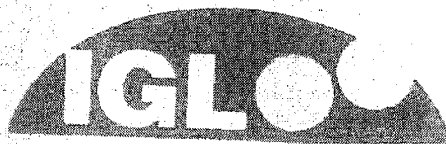
Many professionals (doctors, lawyers, university professors – soon architects) have come to Sudbury and stayed because there was indoor tennis.



They could play tennis, their children could play tennis and take lessons (indoors – all year long).



No other town or city in Northern Ontario has what we have here in Sudbury (heated indoor tennis courts).



Sudbury Indoor Tennis Centre

P.O.Box 545 StnB

Sudbury Ont P3E4P8

John Binks
Community Health Specialist
Northeastern District Region

Tel (705) 673-2228
Cell (705) 207-0597
Fax (705) 673-2228
jbinks@hst.on.ca

43 Elm Street, Suite 130
Sudbury, Ontario
P3C 1S4

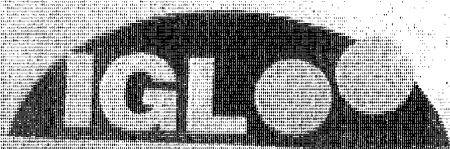


HEART &
STROKE
FOUNDATION
OF ONTARIO

Finding answers. For life.

Partnerships

We have reached out to the community by partnering with the Heart and Stroke Foundation. Since tennis is a heart healthy activity for all ages, we will participate in "Fit for Heart" events and host some of them at our tennis centre.



Sudbury Indoor Tennis Centre

P.O.Box 545 StnB

Sudbury Ont P3E4P8

It's in your hands...

Alzheimer Society

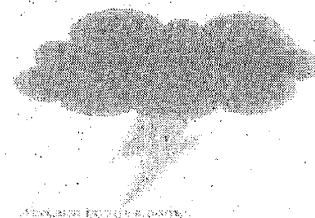
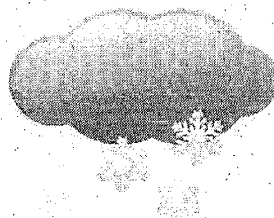
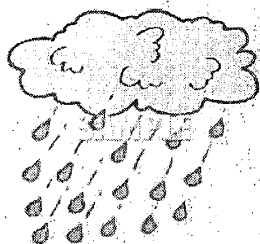


...be a Champion for Dementia

Lorraine LeBlanc
Executive Director
Société Alzheimer Society Sudbury-Manitowlin
9603 Notre Dame
Sudbury Ontario
P3A 2T4
Telephone: 705-560-0603
Toll Free 1-800-407-6369
Fax: 705-560-6938
Email: lleblanc@alzheimersudbury.ca

We have also reached out to the members of the community working to improve brain health. Tennis is excellent in this regard as it combines movement and thinking to pump up brain power. We will bring mini-tennis to clients in the Alzheimer's day program a couple of Wednesdays a month and one day they will come to the tennis centre.

Weather Permitting



Our summer season in northern Ontario is short.

June, July, August (90 days – some of those days it rains)

Spring and fall are cool and wet.

How can you develop skills in any sport that you can work on for less than 90 days a year?

With our indoor, heated space, we enable tennis to be enjoyed in every season.

About Our Dome

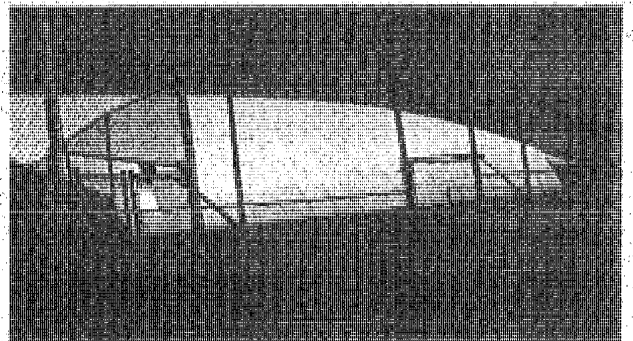
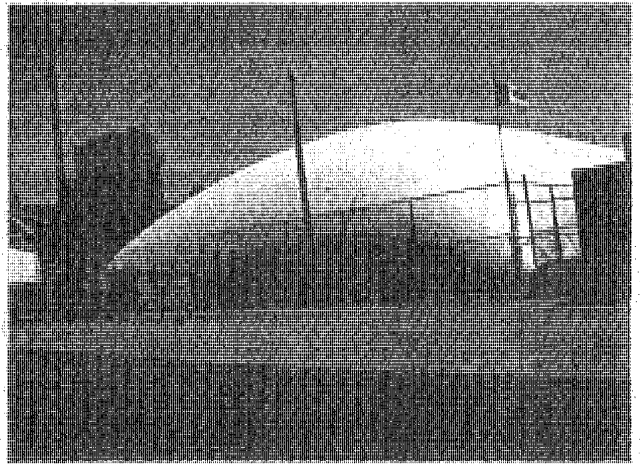
Our IGLOO is a dome, air-supported structure made by "Yeadon."

It is 15 years old.

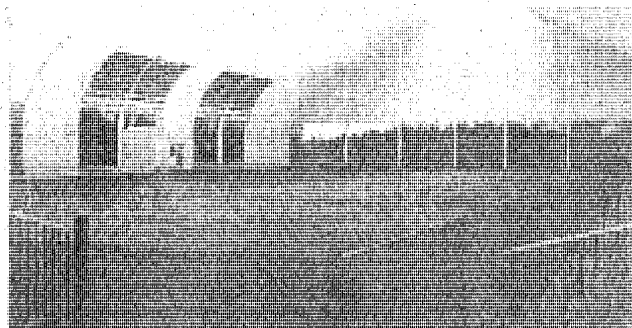
It has a life of 15 to 20 years and is therefore at the end of its life.

The dome is made of a polyester fabric, coated with weather and ultra violet protection.

It is a heated space covering 4 tennis courts.



Tennis Facility



Tennis Facility



Sprung Fabric Buildings Are Engineered to Outperform

Sprung designed its fabric and frame systems from scratch to meet high performance, safe, flexible, reliable and cost-effective. The structure has been proven around the world with thousands of applications ranging from military command to emergency relief, from oil and gas exploration to disaster recovery operations.

Engineering is the most important factor in creating a safe structure. Sprung is second to none.

In more than 30 years, Sprung is at work performing with a very strong record.

NASA Quality Innovation

The Sprung fabric system has been a significant role in the development of the world's most advanced space station. The structure has been used as an alternative to solving construction problems, beginning in the late 1970s with simulations for life and performance. Also, helping the NASA team to build the Space Shuttle in the early 1980s, our experience has been a key factor in the success of the program.

Trusted and Proven

Each Sprung fabric structure is manufactured from the highest quality materials and components, and is designed to meet the highest performance standards. Our structures have been proven to last for decades in some of the harshest environments in the world. With the right design, we can build just about anything.

• **Building structures are designed to meet the most demanding conditions.**

• **The Sprung building system is built to last. It's the only building system that's been used in 2000+ years.**

• **Timely delivery is a key factor in the success of any project. We have the capability to build a wide variety of structures for our customers. Our customers appreciate the ability to build a wide variety of structures with the same building system. We are the only building system that's been used in 2000+ years.**

• **And Sprung is flexible.**

A Special Space

Beyond the technical needs of your facility, Sprung is the most important factor in the success of any project. We have the capability to build a wide variety of structures for our customers. Our customers appreciate the ability to build a wide variety of structures with the same building system. We are the only building system that's been used in 2000+ years.

Global Experience

More than 10,000 structures in over 100 countries worldwide.



World Map

Building System



A Better Way to Build

Building System

Testimonials

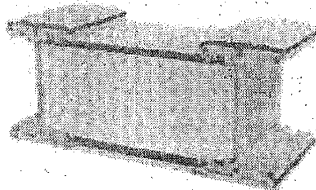
City of Springfield, MA

"Having had such a very responsive to our needs and excellent to provide the City and County of Springfield with a very high quality building system. We are the only building system that's been used in 2000+ years."

Building Components

Sprung Component Architecture

Our component architecture is the most versatile, durable, and energy-efficient building solution available in the marketplace.



See How the Components Work Together

Building Components

Sprung Component Architecture

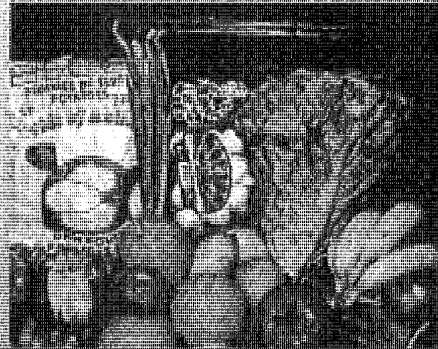
Our advanced and patented building system results in a structure with unlimited design potential that is adaptable to almost any environment imaginable, in addition to reducing construction costs and improving efficiency.

Airtight

Sudbury Good Food Box Program

www.goodfoodboxsudbury.ca

**Be healthy.
Save money.
Build community.**



Fresh, affordable and healthy
vegetables and fruit for everyone

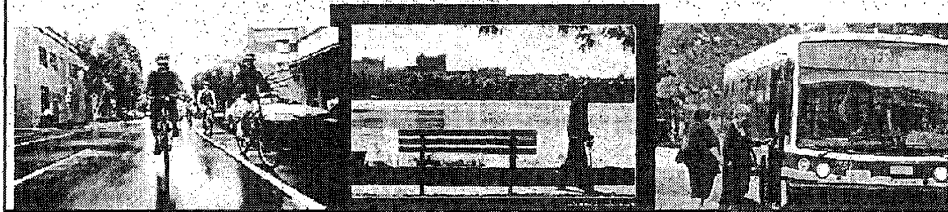
- Total Program Costs \$26 950
- Operating since 2009
- A lot of community support (consider thank you list at the end of the video)
- Available across the City of Greater Sudbury

Sustainable Mobility Advisory Panel

Community Consultation 2013 Municipal Budget

June 19, 2012

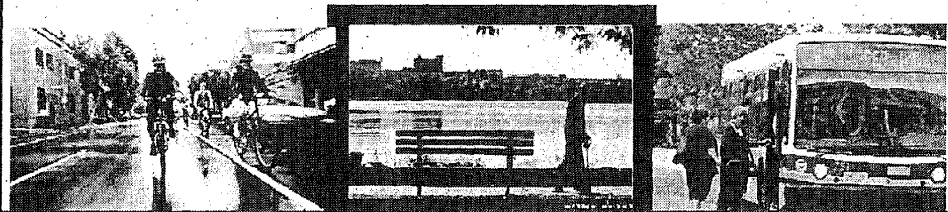
Samantha Baulch & Carol Craig

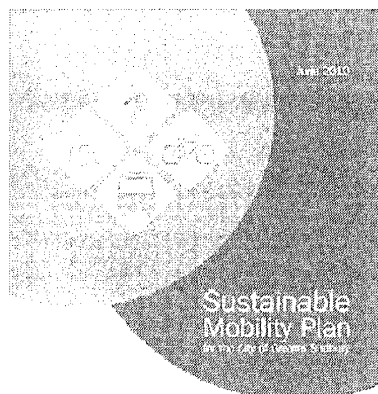


What is SMAP?

Mandate

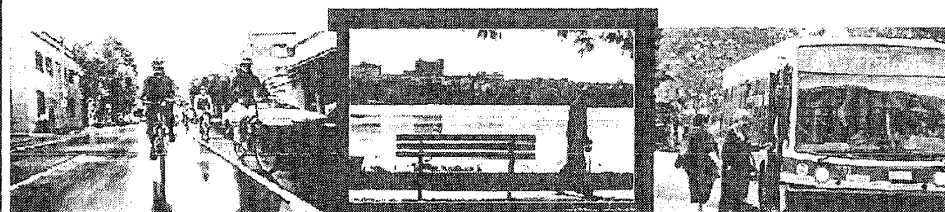
To assist City of Greater Sudbury staff and Council in implementing a vision for a holistic approach to a multi-model transportation system where citizens can walk, cycle and/or use public transit efficiently and safely to get to their destinations.





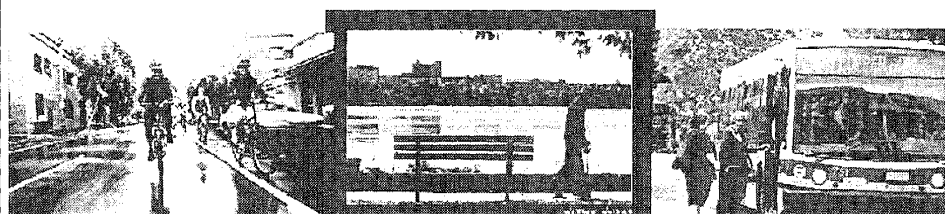
The Sustainable Mobility Plan for the City of Greater Sudbury provides direction which will enable the City to move towards becoming the most pedestrian friendly city in Ontario by 2015.

Prepared for: City of Greater Sudbury
By: [illegible]



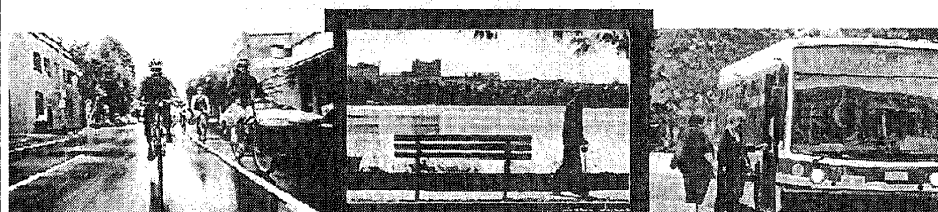
Highlights of Progress Report

- ✓ Policy development
- ✓ Infrastructure
- ✓ Education



Considerations

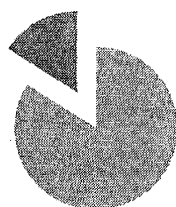
- ✓ Growth and settlement needs



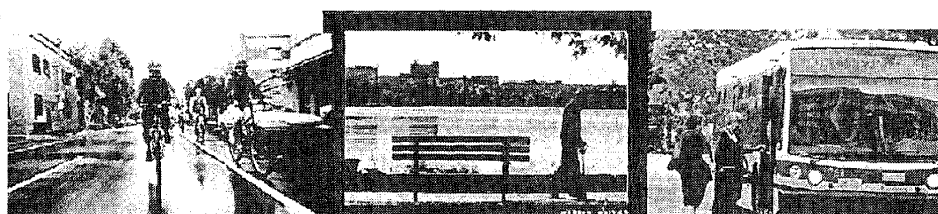
Considerations

- ✓ Growth and settlement needs
- ✓ Changing demographics

Population by Age, 2011 Census



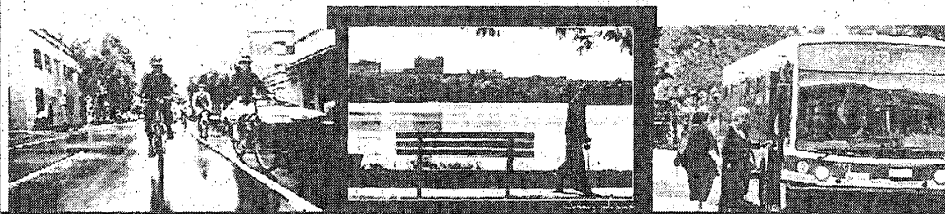
■ < 65 years
■ 65 + years



Considerations

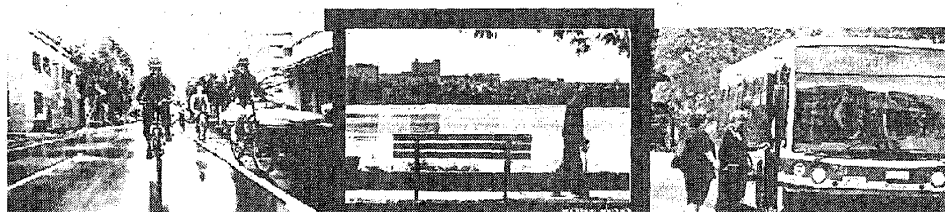
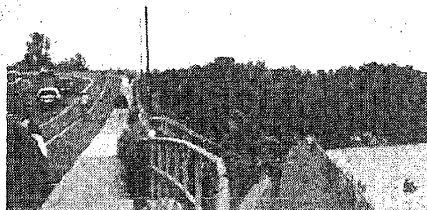
- ✓ Growth and settlement needs
- ✓ Changing demographics
- ✓ **Healthy community**

STRATEGIC PLAN



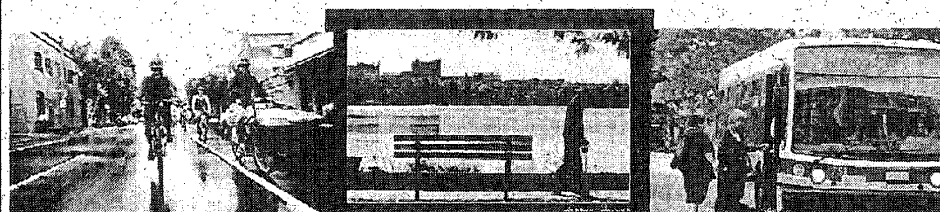
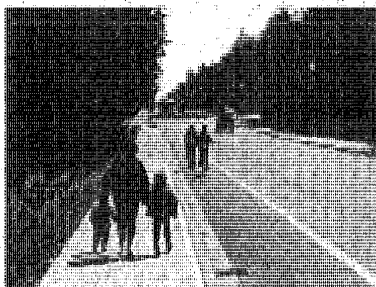
Considerations

- ✓ Growth and settlement needs
- ✓ Changing demographics
- ✓ Healthy community
- ✓ **Livability**



Considerations

- ✓ Growth and settlement needs
- ✓ Changing demographics
- ✓ Healthy community
- ✓ Livability
- ✓ Streets are for people



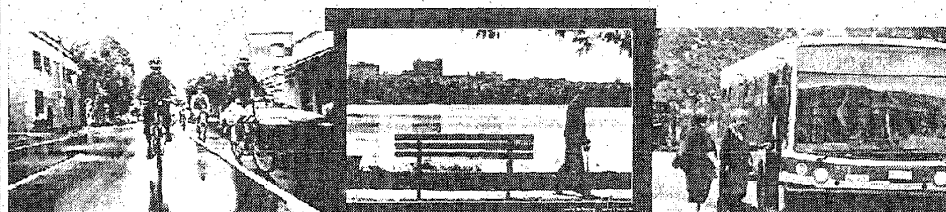
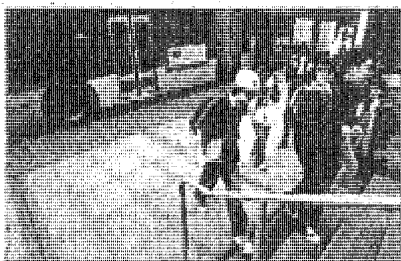
Creative Solutions Required

- ✓ Lower speed limits



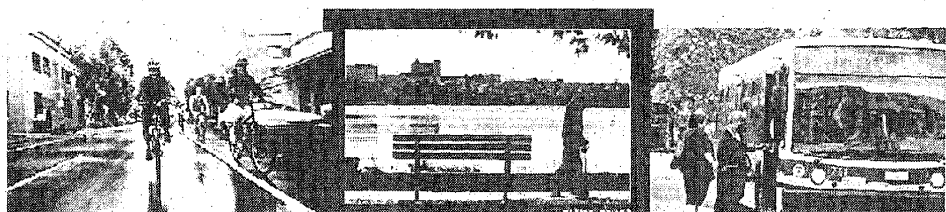
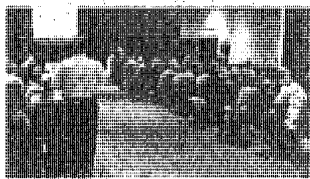
Creative Solutions Required

- ✓ Lower speed limits
- ✓ Public transit for secondary students



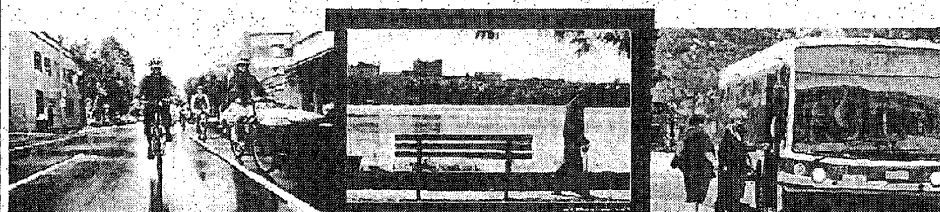
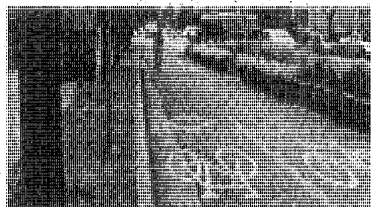
Creative Solutions Required

- ✓ Lower speed limits
- ✓ Public transit for secondary students
- ✓ Work with developers



Creative Solutions Required

- ✓ Lower speed limits
- ✓ Public transit for secondary students
- ✓ Work with developers
- ✓ Temporary bike lanes



Creative Solutions Required

- ✓ Lower speed limits
- ✓ Public transit for secondary students
- ✓ Work with developers
- ✓ Temporary bike lanes
- ✓ Increased density



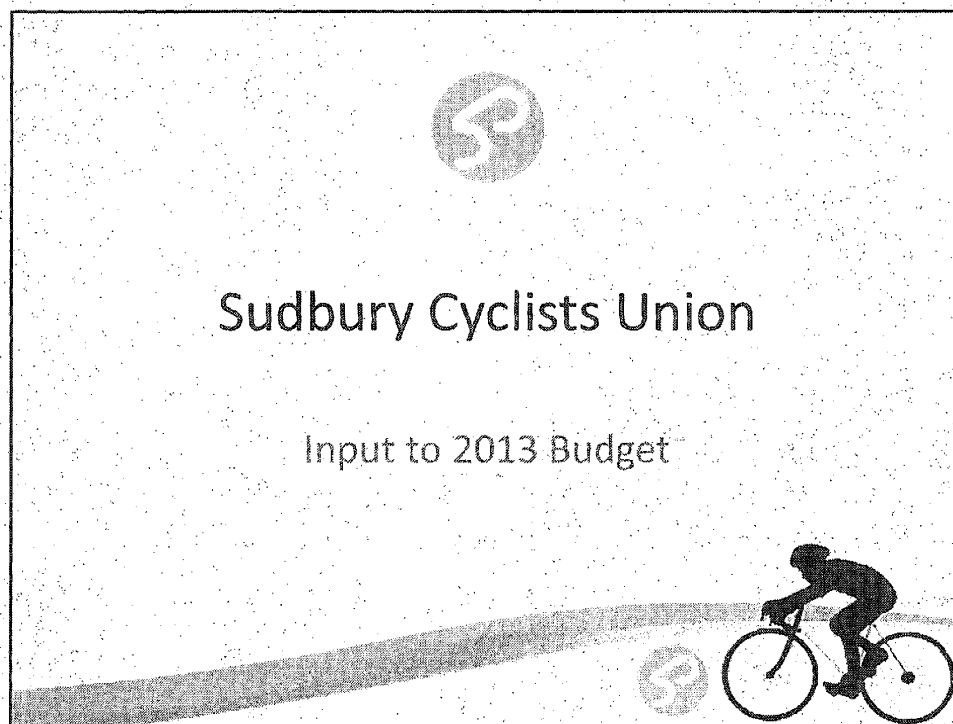
2013 Budget Request

- ✓ Continue to make supportive policy decisions that make the easy choice the active choice.
- ✓ Commit to long term plans for sustainable mobility networks.
- ✓ Continue to fund and seek funding for sustainable mobility components of infrastructure projects.
- ✓ Conduct impact assessments for land use and transportation decisions and policies.



Thank You





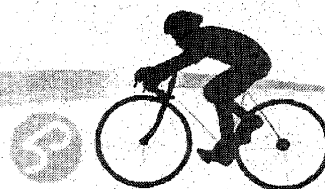
Endorsement for SMAP/BAP, Transportation Study

- We endorse the recommendations of the
 - Sustainable Mobility Plan (SMP)
 - Bicycle Technical Master Plan
- We support the work being done in the Transportation Study
- We support & acknowledge recent CGS undertakings
- Cycling requires investments for
 - Policy Development
 - Cycling Infrastructure
 - Education & Awareness

At the bottom of the slide, there is a silhouette of a cyclist riding a road bike on a path that curves from the left towards the right. A small version of the SCU logo is placed on the path just before the cyclist.

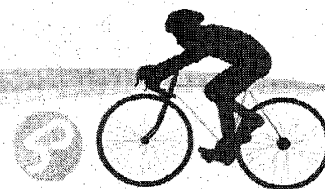
SCU Cycling Priorities Policy Development

- Documents that drive budgetary decisions
 - Official Plan
 - Transportation Schedule
 - Bylaws
 - Indices setting priorities, goals, and accomplishments
- These plans should ensure
 - An optimal proposed Bicycle Route Network
 - Classification Systems
 - Implementation action plan
 - Timelines and costs



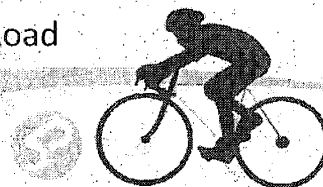
SCU Cycling Priorities Investing in Cycling Infrastructure

- Projects to rehabilitate existing roads and to construct new roads
 - Continue planning and implementing bike lanes when reconfiguring major roads or building new major roads
 - Continue paving shoulders for all arterial bicycling corridors to outlying communities
- Additional dollars for existing roads to increase safety
 - “Connectors”: Addressing infrastructure connectivity
 - Signage and crossrides
 - New paths and infrastructure
 - Sharrows on arterial bicycling



SCU Cycling Priorities Public Awareness and Education

- Establish a CGS "Active Transportation Coordinator"
- Develop a "Cycling in Greater Sudbury" wayfinding map
- Develop a user-friendly "Transportation" page
 - City website
 - Links to all forms of transportation information
- Develop and promote special events
- Assist and lead in educational programs for both cyclists and motorists
- Encourage everyone to Share the Road

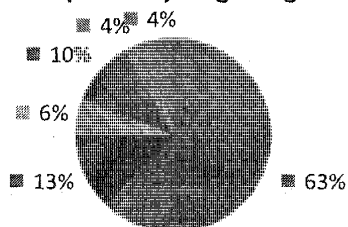


2013 Proposed Road Budget

Item	2013 Budget
Arterials – New construction/Widenings/Intersection Improvements	\$8,787,697
Arterial – Collector Roads	\$7,059,000
Local Roads	\$4,335,000
Surface Treatment	\$925,000
Bridges/Culverts	\$4,500,000
Traffic System Improvements	\$305,000
Sidewalk/Curb	\$730,000
Consultants	\$625,000
Other Road Programs/Projects	\$2,379,092
Municipal Drainage & Stormwater Management	\$1,381,000
Cycling Enhancements	\$620,000
Projected Total	\$32,179,789

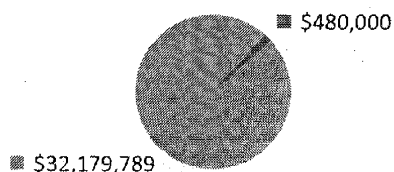
Proposed 2013 Budgets

Proposed Cycling Budget



■ Infrastructure and connectivity ■ Road Signage and crossrides
 ■ Active transportation coordinator ■ Education and awareness
 ■ Special campaigns ■ Bicycle racks

Proposed Roads Budget



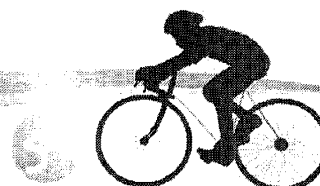
■ Roads Budget \$32,179,789 ■ Cycling Budget \$480,000

Less than 1.5% of the proposed roads budget



Thank You!

- We know that the City will continue to invest cycling infrastructure as part of new projects and ongoing road repair.
- The SCU is here to support the City in making cycling in Sudbury attractive, viable, and safe for everyone.



budget - Budget 2013 - Funding Request

From: <webmaster@greatersudbury.ca>
To: <budget@greatersudbury.ca>
Date: Wednesday, June 20, 2012 2:53 PM
Subject: Budget 2013 - Funding Request

Budget 2013 - Online Funding Request Form

Full Name: Steve Rinneard
Organization: Azilda Neighbourhood Association
Daytime phone: 705 983-9834
Email: steveerinneard@hotmail.com

Oral presentation requested: no

Comments/Suggestions:

the opportunitiy of savings for our project is a one time capital cost of \$20,000 while getting rid of the ongoing cost of a water truck every time we need a flood.approx. \$5000.-\$7000. a year

Description of project/program:

We are looking at bringing in a water line and building a storage shed so we can water our new outdoor rink in Azilda. Presently we require the city to bring in a tanker truck of water to flood our rink.This is the first outdoor rink in Azilda with boards and lights in 15 years.The participation from young and old has been overwhelming. It is now to the point where we will have to build a smaller rink beside the main one for the overflow.We are one of only a few of the 50+ outdoor rinks in sudbury area who do not have their own water at the site. We see this project as a development for the future where we hope to build a field house at the site(presently operating out of a temp. trailer)and a need now so we can have both rinks flooded on a as required basis and not having to wait for the water truck.

Estimated one-time cost:

total estimated cost is approx. \$20,000. with help from councillor Dutrisac and from a local contractor to help defer some of the costs..

Estimated on-going costs:

the ongoing costs will be nothing just lots of hours flooding which we are more than prepared to do. The savings are the cost of 20-30 floods we get a year at a rate of \$200-400 per flood. the project will pay for itself in 3 years.

Budget 2013 Community Consultation Form



Deadline for submissions: Monday June 25, 2012

As part of Council's commitment to balancing the need to provide excellent, efficient services with the desire to maintain low property taxes, the Finance Committee of Greater Sudbury is looking for your input into the 2013 municipal budget.

The Committee will begin budget deliberations this fall for the 2013 municipal budget, but the process starts now to ensure that Council has time to consider all ideas and suggestions.

The Committee is looking for creative solutions to find efficiencies or increase revenues, as part of their long-term fiscal sustainability plan. If you have suggestions for fiscal opportunities for our City, the community consultation is your chance to talk about them.

The community consultation is also an opportunity to make funding requests. Such requests should be in line with the City's vision, mission, and values, which speak to quality of life, excellence of service, innovation, and the social, environmental, and economic development of our community.

RECEIVED

JUN 25 2012

CLERK'S

Budget 13
Have your say.

The 2013 Municipal Budget Begins with You:

Chris Sheridan

Greater Sudbury Sports Hall of Fame Foundation

Name

Organization (if applicable)

705-522-3600

chris_s@houseofkin.ca

Daytime telephone

Email

- ☐ Check here if you would like to make a presentation to the Finance Committee by attending the Public Consultation on Tuesday June 19, starting at 6 p.m. in the Council Chamber of Tom Davies Square. Presenters are asked to limit their remarks to five minutes.

Comments/Suggestions/Opportunities for Savings:

The SSHOF once completed will be a world class tourist attraction which will both draw people to Sudbury as part of an overall tourism strategy as well as lengthen the stay of visitors and friends and family. This in turn will increase revenues for businesses involved in the tourism industry. Its combination of local sports history and high calibre exhibitory will complement other Sudbury area tourist destinations and enhance the overall

tourism brand - Please also see attached

Description of project/program requiring funding and why this project/program would benefit the community (if applicable):

We are requesting relief from paying for the cost of utilities that we will require to operate our 5,000 sq.ft. area. The City of Greater Sudbury's contribution will be part of a tri-level request for financial assistance. The Steering Committee has already met with the Provincial and Federal governments regarding financial assistance. The financial assistance from government will assist the Steering Committee to leverage private sector funding for this project. Our goal is 1/3 government and 2/3 private investment - Please also see attached

Estimated one-time cost or saving:

TBD

Estimated on-going costs or savings:

TBD

Municipal Freedom of Information & Protection of Privacy Act

I hereby acknowledge that the City of Greater Sudbury collects this information for the purpose of collecting information for the 2013 municipal budget process in accordance with the Municipal Act, 2001. I consent to the information in this form, its attachments and any further information provided being disclosed in its entirety to Council, City staff and/or members of the public and the information may be discussed in public meetings and posted on the Internet. Any questions relating to the collection, use and/or disclosure of the information provided in this form may be addressed to the City Clerk at Tom Davies Square, 200 Brady Street, 2nd Floor, P3A5P3 or by telephoning 311.

Complete and mail/deliver to:

City Clerk, Tom Davies Square,
200 Brady Street, 2nd Floor,
P.O. Box 5000, Stn A,
Sudbury, ON P3A 5P3
Fax: 705-671-8118

Note: Failure to sign may result in the information or portions thereof not being considered for the 2013 Budget Process.

Signature

City of Greater Sudbury Budget

The request by the Greater Sudbury Sports Hall of Fame (GSSHOF) is for on-going assistance in the maintenance of a national-class tourist attraction. The efficiencies of our request are a function of: 1. savings experienced in the economies involved in adding our maintenance requirements to the existing arena maintenance requirements; 2. The assistance to meet operating expenses for a tourist attraction which will bring revenue to our community; and 3. By contributing to the GSSHOF, it helps us to leverage funds from other levels of government and business. We see our relationship with the City as a partnership.

Our request is that the city would be responsible for covering operational costs incurred and required in the day to day operation of the arena. The Sports Hall of Fame is viewed as a minute occupier of a portion of the facility capturing less than 4 % of facility's total public area. We believe that the GSSHOF's efforts should be directed towards development of new exhibits, promoting and marketing our world class tourist facility, continual maintenance of equipment and staffing of hall of fame facility.

We are requesting relief from paying for the cost of utilities that we will require to operate our 5000 sq. ft. area. The cost of energy has been a concern and recent efforts to minimize inefficiencies of energy consumption have been undertaken with some success. Future program implementations and sourcing of higher efficient equipment with monitoring programs continue to be addressed. Recently the City installed high efficiency lighting systems to the older section of the facility. The estimated payback period is 4-6 years. With the use of specialized IT computer systems, the Arena operator is able to monitor and control building & zones temperatures, effectively monitor ice plant operations, control lighting for peak times; all of which have increased operational efficiencies resulting in reductions in cost of services.

The GSSHOF once completed will be a world class tourist attraction which will both draw people to Sudbury as part of an overall tourism strategy, as well as lengthen the stay of visitors and friends and family. This, in turn will increase revenues for businesses involved in the tourism industry. The GSSHOF will also provide recognition to the City of Greater Sudbury due to the calibre and content of its exhibitory. The financial assistance from governments will assist the Steering Committee to leverage private sector funding for this project. Our goal is 1/3 government and 2/3 private investment.

Introduction to the Greater Sudbury Sports Hall of Fame

This 500 square metre (5,000 sq ft) hall will engage visitors of all ages in the fascinating stories of people, sports, memorabilia and major events that have shaped the Greater Sudbury Sports world over the past century. Meet the ordinary people who became heroes, experience new technology in sports equipment, get to know past and future Olympians, and explore the science and treatment of sports injuries.

The proposed visitor experience will be built around a robotic sculpture that will act as host and provide an enthusiastic and endearing presence in the *Hall of Fame*. Artifacts, photo, memorabilia and interactive exhibits will engage visitors in a fun learning environment. A special multimedia theatre experience will stir emotions and create a memorable and lasting impression about the people who made sports history and inspired young generations to follow. Visitors will be involved in the real science that impacts sports at all levels, engage with computer interactives and challenge themselves by testing their slap shot, soccer kick, baseball throw or golf swing.

Goals

- Celebrate and recognize Greater Sudbury's athletes and sports history
- Inspire people of all ages to become involved in sports and by doing so improve their quality of life
- Engage visitor in real sports experiences
- Display and protect Greater Sudbury sports artifacts and records
- Foster knowledge of current sports topics

Key Messages

- Greater Sudbury has a rich sporting history
- Greater Sudbury has produced famous athletes, coaches and mentors and has hosted large sporting events
- Sport bridges cultures and promotes inclusivity and diversity
- Science is an integral part of sports training, performance and safety
- Sports are for everyone

JUN 22 2012

Budget 2013 Community Consultation Form



Deadline for submissions: Monday June 25, 2012

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Budget13
Have your say.

The 2013 Municipal Budget Begins with You:

L'ASSOCIATION des Jeunes de la Rivière

Name

Organization (if applicable)

75-675-6421

Daytime telephone

Seneca@jeunesdelariviere.ca

Email

- ☐ Check here if you would like to make a presentation to the Finance Committee by attending the Public Consultation on Tuesday June 19, starting at 6 p.m. in the Council Chamber of Tom Davies Square. Presenters are asked to limit their remarks to five minutes.

Comments/Suggestions/Opportunities for Savings:

If we cannot receive the top up monies requested it would jeopardize the whole residential program. One opportunity for the City to save monies would be that the per diem be covered at 100% for the number of beds that are being subsidized through our youth male program which is seven; approximately a saving of 33% of top up monies provided from the City.

Description of project/program requiring funding and why this project/program would benefit the community (if applicable):

Our mandate is to provide safe short term emergency housing, basic necessities, supportive counselling and referral services which encourages male youth between 16-19 years of age to return home, remain in school and rebuild their life.

Estimated one-time cost or saving:

Estimated on-going costs or savings:

\$ 150,000.00

Municipal Freedom of Information & Protection of Privacy Act

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Complete and mail/deliver to:

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200 Brady Street, 2nd Floor,
P.O. Box 5000, Stn A,
Sudbury, ON P3A 5P3
Fax: 705-671-8118

Note: Failure to sign may result in the information or portions thereof not being considered for the 2013 Budget Process.

Signature



People Helping People
Homelessness Initiative
Ouvrons nos coeurs
Projet d'aide des sans-abris
Enaadmaadjiig
Wii-shki-daawood Bemashijig

Community
Partners
Partenaires
communautaires
Ekwiining
Wiidookdaading



APPLICATION FOR FUNDING

FOR BOYS		Hostels and Transients	
		Number of beds 7 Per Diem \$47.90	
Name of Applicant L'Association des jeunes de la rue Foyer Notre Dame House (program's name)			
Legal Name of Applicant (if different)			
Mailing Address 307 Cedar Street		City Sudbury	Province ON
Email Address senecal@jeunesdelarue.ca	Area Code/Telephone No. 705-675-6422	Area Code/Fax No. 705-675-1719	Postal Code P3B 1M8
Location of Activity same as mailing address		Type of Activity	
Name and Title of Contact Person Lise Sénécal Executive Director		Area Code/Telephone No. (if different)	
Organization Type Non Profit			
Duration of Activity Y M D From 2013 January 01		Y M D To 2013 December 31	
		Incorporation Number & Date of Incorporation 1036432 November 1994	
		Registered Business Number 890940158RP0001	

BUDGET

A. Total Project Cost	\$ 244,882.00
B. Total Funding Requested from the City of Greater Sudbury	\$
Emergency Shelter Services (per Diem) Based on a 70% Occupancy	\$ 77,119.00
Top Up	\$ 150,000.00
	\$
	\$
C. Total requested from City	\$ 227,119.00

D. Total Contribution from Other Sources Please identify sources and the financial value. Supporting documentation such as letters from other contributors. If more space is required, please attach a separate page.	
SOURCES	\$
	\$
	\$
Fundraising	\$ 17,763.00
	\$
	\$
	\$
TOTAL	\$ 244,882.00


Item	Total Cost			
OVERHEAD				
Administrative	\$ 25,000.00	\$	\$	\$
Total overhead program expenses 40% allocation if Mort./utilities/ins/property taxes	\$ 26,096.00	\$	\$	\$
Direct program expenses				
Program Staff salaries & benefits Equivalents 4.2 FTE	\$ 163,040.00	\$	\$	\$
Other Supplies/food/internet/phone Client's PNA etc.	30,746.00	\$	\$	\$
Total	\$244,882.00	\$	\$	\$
		\$	\$	\$

Has union concurrence been received in writing? NO

NOTE TO APPLICANTS: This information is collected under the auspices of the City of Greater Sudbury for the purpose of administering programming. The information collected will be subject of the Access to Information Act.

This application must be signed by the legal signing authorities for the organization/agency.

I/We certify that the above is an accurate description of our organization and our plans for the specified activity.

Applicant Name (Please print) L'Association des jeunes de la rue 307 Cedar Street Sudbury, ON P3B 1M8	Position	Signature	Date
	Executive Director		June 24th, 2012
	Position	Signature	Date

RECEIVED

JUN 22 2012

Budget 2013 Community Consultation Form



Deadline for submissions: Monday June 25, 2012

As part of Council's commitment to balancing the need to provide excellent, efficient services with the desire to maintain low property taxes, the Finance Committee of Greater Sudbury is looking for your input into the 2013 municipal budget.

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Budget13
Have your say.

The 2013 Municipal Budget Begins with You:

L'Association des jeunes de la rue

Name

Organization (if applicable)

705-675-6422

Daytime telephone

Seneca@jeunesdelarue.ca

Email

- ☐ Check here if you would like to make a presentation to the Finance Committee by attending the Public Consultation on Tuesday June 19, starting at 6 p.m. in the Council Chamber of Tom Davies Square. Presenters are asked to limit their remarks to five minutes.

Comments/Suggestions/Opportunities for Savings:

If we cannot receive the top up monies requested jeopardized the whole residential program. One opportunity for the City to save some monies would be that the per diem be covered at 100% for the number of beds that are being subsidized through our youth female program which is nine, approximately a saving of 53% of the top up monies.
Description of project/program requiring funding and why this project/program would benefit the community (if applicable):

Our mandate is to provide safe short term emergency housing with basic necessities, supportive counseling and referral services which encourages female youth 16-19 years of age to return home, remain in school and rebuild their life.

Estimated one-time cost or saving:

Estimated on-going costs or savings:

\$ 75,000

Municipal Freedom of Information & Protection of Privacy Act

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Fax: 705-671-8118

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Signature



People Helping People
Homelessness Initiative
Ouvrons nos coeurs
Projet d'aide des sans-abris
Enaadmasdjig
Wit-diki-dawood Bemaadzijig

Community Partners
Partenaires communautaires
Ekwining
Widookdaandig



APPLICATION FOR FUNDING

FOR GIRLS		Hostels and Transients	
		Number of beds 9 Per Diem \$47.90 _____	
Name of Applicant L'Association des jeunes de la rue Foyer Notre Dame House (program's name)			
Legal Name of Applicant (if different)			
Mailing Address 307 Cedar Street		City Sudbury	Province ON
Email Address senecal@jeunesdelarue.ca	Area Code/Telephone No. 705-675-6422	Area Code/Fax No. 705-675-1719	Postal Code P3B 1M8
Location of Activity same as mailing address		Type of Activity	
Name and Title of Contact Person Lise Sénécal Executive Director		Area Code/Telephone No. (if different)	
Organization Type Non Profit			
Duration of Activity Y M D From 2013 January 01		Y M D To 2013 December 31	Incorporation Number & Date of Incorporation 1036432 November 1994 Registered Business Number 890940158RP0001

BUDGET

A. Total Project Cost	\$ 316,377.00
B. Total Funding Requested from the City of Greater Sudbury	
Emergency Shelter Services (per Diem) Based on a 75% Occupancy	\$ 118,014.00
Top Up City of Greater Sudbury	\$ 75,000.00
	\$
C. (A&B) Total request from City/MCSS	\$ 193,014.00
	\$

D. Total Contribution from Other Sources Please identify sources and the financial value. Supporting documentation such as letters from other contributors. If more space is required, please attach a separate page.	
SOURCES	
MCFCS	\$ 69,222.00
United Way	\$ 10,000.00
Fundraising	\$ 41,141.00
CAS	\$ 3,000.00
Total	\$ 123,363.00
GRAND TOTAL (C&D)	\$ 316,377.00

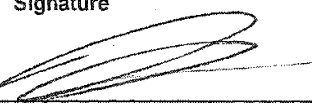
Item	Total Cost			
OVERHEAD				
Administrative Salaries & benefits Equivalents 1.5 FTE	\$ 75,000.00	\$	\$	\$
Total overhead program expenses 40% allocation if Mort./utilities/ins/property taxes	\$ 26,096.00	\$	\$	\$
Direct program expenses	\$			
Program Staff salaries & benefits Equivalents 5.5 FTE	\$ 182,387.00	\$	\$	\$
Other Supplies/food/internet/phone Client's PNA etc.	\$ 32,894.00	\$	\$	\$
Total	\$316,377.00	\$	\$	\$
		\$	\$	\$

Has union concurrence been received in writing? NO

NOTE TO APPLICANTS: This information is collected under the auspices of the City of Greater Sudbury for the purpose of administering programming. The information collected will be subject of the Access to Information Act.

This application must be signed by the legal signing authorities for the organization/agency.

I/We certify that the above is an accurate description of our organization and our plans for the specified activity.

L'Association des jeunes de la rue 307 Cedar Street Sudbury, ON P3B 1M8	Position	Signature	Date
	Executive Director		Jan 29 2012
	Position	Signature	Date

budget - Budget 2013 - Funding Request

From: <webmaster@greatersudbury.ca>
To: <budget@greatersudbury.ca>
Date: Friday, June 22, 2012 4:22 PM
Subject: Budget 2013 - Funding Request

Budget 2013 - Online Funding Request Form

Full Name: David Carey
Organization: The Salvation Army New Life Centre
Daytime phone: 705 673 1175
Email: david_carey@can.salvationarmy.org

Oral presentation requested: no

Comments/Suggestions:

The per diem rate for shelters paid by the province is insufficient to cover the real costs of operating the shelter. The city has helped us annually by providing top up dollars. These dollars are essential to our ability to maintain the shelter program.

Description of project/program:

The Salvation Army New Life Centre has been providing sheltering services to the Sudbury for over 50 years. We are the only residential shelter in the city and we operate in accordance with the standards, policies and procedures of The Salvation Army in Canada. We have 25 emergency beds, 15 private rooms for longer stays, and our service includes the provision of 3 nutritious meals daily. We are contracted with OW to provide emergency accommodations for homeless men.

Estimated one-time cost:

155,000.00 in operational top ups.

Estimated on-going costs:

there are no on-going costs associated with the program/

budget - Budget 2013 - Funding Request

From: <webmaster@greatersudbury.ca>
To: <budget@greatersudbury.ca>
Date: Monday, June 18, 2012 5:07 PM
Subject: Budget 2013 - Funding Request

Budget 2013 - Online Funding Request Form

Full Name: Barbara Carey
Organization: Cedar Place Cèdre - Women & Family Shelter
(Salvation Army)
Daytime phone: 705-586-3293
Email: barbara_carey@can.salvationarmy.org

Oral presentation requested: no

Comments/Suggestions:

Last year the Women & Family Shelter occupied Cedar Place Cèdre. We managed to cut over \$50,000.00 of what we are asking from the city last year.

Description of project/program:

The is program is designed to help pay for support and accommodations for those requiring emergency shelter assistance. Cedar Place Cèdre (women & family shelter) provides emergency shelter and supports to women, single moms, single dads and families experiencing a housing crisis. The shelter currently uses 5 motel rooms (on average) per night plus provides over 21,000 meals to the clients taying in the motel.

Estimated one-time cost:

We are asking for \$225,000.00 to help pay for the costs of running the emergency shelter. And especially for the support of families that we must place in the motel.

Estimated on-going costs:

While we (Women & family shelter) diligently seek to reduce our dependancy on the municipality, we, as a community, have a responsibility to provide emergency shelter services for those who find themselves in crisis. We are requesting that The City of Greater Sudbury include in funding for the Women & Family Shelter in it's base budget. We will always have a homeless population, those that experience crisis and emergencies and we, as a city must be prepared to meet the needs of this population. Motels will always be a necessity for housing homeless during the peak times. Our numbers fluctuate from 10 to over 50 people per night depending on the time of year. We require motels for housing families that have a male member over 8 years old. The average number of people requiring our services is 24 per night, 7 days a week, 365 days a year.

Ontario Works to Keep Welfare Recipients Living the Good Life

Ontario Works, that is what they call welfare today. I find it ironic that they would call it that when the only people working are the ones that don't use and abuse the system. Essentially, those employed in this province are working to keep welfare recipients from having to work. Unfortunately I happen to live in a Sudbury Housing apartment complex but I Do pay market rent and I am getting increasingly frustrated and angry that I am struggling more than a person on welfare does. I worked very hard for most of my life until I became too disabled to work any longer. I am not on ODSP, another form of welfare; rather I receive a monthly Canada Disability Pension as I contributed to the Canada Pension Plan. Believe me, I would much rather be gainfully employed. Where I live, the majority of people are on welfare and it stuns me to see how much luxury and disposable income that they have due to the hard work of taxpayers. In my building the most frequent visitors are the beer and cigarette delivery companies. Day in and day out they drop off cheap cigarettes from a nearby Reserve and countless quantities of alcohol all with an extra delivery cost. I am lucky if I can afford a taxi to attend an emergency medical appointment as my earned pension is accounted for on basic necessities of life. Ontario is basically paying for these people to smoke and drink and if you did a simple calculation, you would be shocked to learn that thousands of dollars of our hard earned money is going to pay for non-working individuals every month. Most welfare recipients in my building have up to 4 pets in their units. That alone is costing tax payers millions of dollars per year as we are paying for the pet, the food, the litter boxes and toys not to mention the clean up after they are allowed to urinate and defecate in the hallways of my building. It frustrates me that I am paying for this injustice yet who is paying for my allergy medication and puffers, not welfare recipients I can assure you. Many working class poor can barely afford basic cable. There are again countless of welfare recipients that can somehow afford comprehensive cable and internet packages and yes, even satellite television.

After careful thought I believe that I have come up with a unique way of doling out the welfare money to those who choose not to work. Develop a bank card system whereby each person has to present to the welfare office with their card and their monthly cheque is downloaded on the card. The welfare office will take the rent off automatically and pay for the monthly bus pass, what is left remains on the card with the following stipulations.

- 1) The card cannot be used to purchase pets or pet supplies.
- 2) No alcohol
- 3) No tobacco or tobacco products
- 4) The card can only be used within the city limits. You would be shocked to see how many welfare people are in fact snowbirds or travel frequently.

The bottom line here is that welfare recipients should be required to aggressively seek employment and provide proof to their worker. The YMCA, EI on line, and local personnel companies have numerous job openings that need to be filled. Welfare recipients should only be allowed to receive taxpayer dollars for a period of no more than 3 months. This system of abuse has to change. It doesn't sit well with me that I worked to finance their lifestyle.

If you share my concerns I encourage you to contact the Minister of Community and Social Services, Mr. John Milloy.

Robert Lorenz
Sudbury

budget - Budget 2013 - Funding Request

From: <webmaster@greatersudbury.ca>
To: <budget@greatersudbury.ca>
Date: Friday, June 15, 2012 9:10 PM
Subject: Budget 2013 - Funding Request

Budget 2013 - Online Funding Request Form

Full Name: Linda Makela
Organization: taxpayer
Daytime phone: 705-593-2226
Email: the4makelas@persona.ca

Oral presentation requested: no

Comments/Suggestions:

Reduce costs for Animal Control by assisting to get the spay/neuter program up and running. Do not rename buildings, parks, bridges. Renaming costs money. There is a water park at the Howard Armstrong Recreation Centre. I often see the sprinklers going and there is no child nearby. This is wasting water. My son lives at 166 Louis St., a building which is owned by the City. It is far too hot in this building. You feel the blast of heat as soon as you step out of the elevator onto the 5th floor. Oftentimes he has to leave his windows cracked open in the wintertime because it's too hot. His thermostat doesn't work. Repeated complaints to Sudbury Housing have not resulted in any improvement. Road work should be done at night, so that miners, doctors, policemen can sleep during the day. Costs would be lower, although there would probably be a shift premium. Work could proceed in an efficient manner without traffic snarls. Machinery would not have to wait for a break in traffic. It would be cooler, so workers would hopefully devote more energy. We need housing for 4,000 families within the next few years. Why are numerous opportunities for more housing units being roadblocked by council?

Think: sacrifice of the few for the good of the many!

Description of project/program:

Spay/Neuter program would reduce costs for Animal Control. I support the allocation of increased funds for homelessness and policing.

Supports should be provided to assist the newly rehoused in staying housed. I do not support the idea that focussing on one or two big road projects each year at the expense of upgrades to lesser-used roads, would be of benefit to the community.

Estimated one-time cost:

unsure

Estimated on-going costs:

unsure



RECEIVED JUN 08 2012

Cambrian College

of Applied Arts

and Technology

1400 Barrydowne Road

Sudbury, Ontario

Canada P3A 3V8

Telephone

(705) 566-8101

Facsimile

(705) 524-7329

www.cambriancollege.ca

June 6, 2012

Doug Nadorozny
Chief Administrative Officer
City of Greater Sudbury
PO Box 5000, STN "A"
200 Brady St.
Sudbury, ON P3A 5P3

Dear Mr. Nadorozny:

Subject: Cambrian College Residences

As you are most likely aware from media reports, the Cambrian College Board of Governors has approved a strategy that would see the College enter into a public-private-partnership with Campus Living Centres (CLC) for the management and expansion of the College's student residences. Negotiations for this project have been ongoing for nearly a year, but I am optimistic that we have now reached an agreement that will be a 'win-win' for both partners.

This agreement is a vital development for the College. The College was not created primarily to be in the business of building, maintaining and running residences. Yet the existence and effective operation of student residences on campus greatly benefits our educational objectives. Operating student residences is the business of our private sector partner, CLC, who in fact currently manages the College's existing residences.

The agreement that we have tentatively reached with CLC would formally transfer ownership of existing residence buildings, and would grant long-term land leases for the land beneath these buildings, as well as for land upon which CLC would build new residence buildings.

As you know, the College is an economic driver for Greater Sudbury – providing a well-trained, educated workforce which both supports existing industry and helps entice new investment to the area. Cambrian College's ability to grow enrolment and attract students from outside the Greater Sudbury area, as well as to retain local students, is directly tied to the ability of the community to house these students on campus – especially given low vacancy rates in the area.

Providing residences and opportunities for vibrant student life is equally beneficial to the students that we house on campus. On-campus housing offers the significant advantage of residence programming, known to improve student success and retention by providing activities and support within a controlled environment.

In addition to leading to greater student success, increased housing on campus results in increased economic benefit to the community, as local businesses can profit by having access to a growing student population who will turn to the local marketplace for their consumer needs.

Under the current model, the College's student residences are exempt from municipal property tax. Under the current model, if the College was to build a new residence on its land, it is my understanding that as a crown agency, the College would be exempt from paying any development charges, and the newly-constructed residences would also be exempt from municipal property taxes.

Therefore, the purpose of this letter is to request that the City of Greater Sudbury extend this same exemption on any development charges. In terms of municipal property taxes, once these are assessed and payable by CLC as the private member in the proposed public-private-partnership, I request a municipal grant in favour of the private party equal to the assessed taxes, year by year, for the duration of the leases. Specifically, CLC would assume ownership of existing residence buildings and be granted a 59-year lease of the College property beneath these buildings. The College would also lease to CLC for 99 years another parcel of land within the Barrydowne Campus complex upon which CLC would begin construction of new residences within the year, starting with units that will house 62 students, followed by additional units in succeeding years based upon growing demand. The College's request is to extend 100% property tax off-setting grants for the duration of these leases.

I have been informed that other municipalities such as Chatham, North Bay and just recently, Orillia, have entered into long-term agreements that provide similar relief from the effect of municipal levies on post-secondary institution residences built, owned and operated by private sector partners. I am asking the City of Greater Sudbury to extend this form of relief to Cambrian College and to its private sector partner, CLC, and if applicable, its successors.

This request comes at a crucial juncture in the College's negotiations with CLC. Our business partner is obviously concerned about the narrow profit margins and would like some assurances about tax relief and development charge exemptions before committing to the project. Both Cambrian and CLC are cognizant of the fact that there is a cost associated with providing residence programming. And although the programming enriches the student experience, this cost must be reflected in the residence fees paid by students. A municipal tax levy that is not off-set by an equivalent municipal grant would result in an even greater increase in residences fees, to the point where the project may no longer be viable. The new municipal tax levy would create an unfair burden on students, or limit the ability of the student body to afford on-campus housing. In order for partnership with CLC to be successful, Cambrian College requests that the City of Greater Sudbury bind itself to a long-term agreement that would have the effect of maintaining the net property taxes and development charge status as if it were the College who continued to own and operate the existing and new residences.

The benefit to the City would be to the aforementioned retention and anticipated growth in student population in the city, with its associated economic stimulus. At the same time, this student population growth would occur without increasing the need for off-campus housing or creating housing congestion in the residential market.

Because this request is tax revenue neutral when one takes into consideration that the College built and ran residences on its own in the past, then this request should not be seen as an imposition on the Greater Sudbury taxpayers. Instead, it should be seen as a no-cost way to increase the population base and create economic activity. As we all know, Sudbury is the educational hub of the North and a 'Learning City.' The tax and development charge exemption is a way to allow a long standing local post-secondary institution, in a time of funding shortfalls, to get out of the ancillary business of operating residences and to concentrate on what it does best: educating the next generation of Greater Sudbury citizens, employees and tax payers.

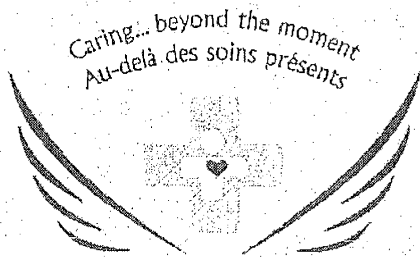
Finally, because this request is revenue neutral for the City and because time is of the essence for the College in its negotiations, I respectfully request that the City make its decision in response to this request without having to first complete its budget process.

I thank you for giving this request due consideration.

Yours truly,

A handwritten signature in cursive script, appearing to read "S. Barnard".

Sylvia Barnard
President, Cambrian College



June 12, 2012

Mayor Marianne Matichuk
City of Greater Sudbury
Tom Davies Square
PO Box 5000, Stn A
Sudbury ON P3A 5P3

Dear Mayor Matichuk,

RE: Property tax rebate for Villa St. Gabriel Villa, Chelmsford

The Villa St. Gabriel Villa Board Chair and myself will be making an oral presentation at the June 19, 2012, Budget Consultation meeting. We will be advocating for a property tax rebate for our Home, which is a non-profit long-term care home. In this letter, we have set out the basis of our remarks and I am sending it to you so that our letter can be circulated to the Council members in advance of the meeting.

A long-term care facility truly is "home" for the residents who live there. Villa St. Gabriel Villa is home to many of the most important individuals in our community - our seniors and those individuals requiring long-term care. For the most part, Greater Sudbury's seniors are the founders of our community. As they age, they deserve the best care that we can offer them to maximize their quality of life. The challenge for non-profit long-term care homes is to offer that care in an environment of increasing costs.

The budget that we receive from the Ministry of Health and Long-Term Care is used to look after the physical, emotional and spiritual needs of our residents, at various stages of their life journeys. Our residents are vulnerable and count on us. The funds that we use to pay for property tax are taken directly out of the money available to hire nurses and other professional to care for our residents. Funding for long-term care homes is lean and, at times, falls short.

Although the Ministry of Health and Long Term Care does reimburse a portion of the taxes that we pay as outlined in the table below, that portion of the annual taxes that are not reimbursed by the Ministry is still very significant to the residents of our Villa. Every dollar that we have to spend on the operations of the Villa is a dollar that we are not spending on direct resident care. The latest Ministry's memo dated November 14, 2011, indicated they will continue to reimburse at 85% for 2011, but we have no

☐ ST. JOSEPH'S HEALTH
CENTRE OF SUDBURY

CENTRE DE SANTÉ
ST. JOSEPH DE SUDBURY

1140 chemin South Bay Road
Sudbury, ON P3E 0B6
Tel: 705-674-2846

☐ ST. JOSEPH'S VILLA
OF SUDBURY

VILLA ST-JOSEPH
DE SUDBURY

1250 chemin South Bay Road
Sudbury, ON P3E 6L9
Tel: 705-674-4447

☐ ST. JOSEPH'S
CONTINUING CARE
CENTRE OF SUDBURY

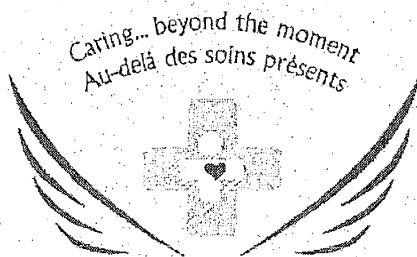
CENTRE DE SOINS
CONTINUUS ST-JOSEPH
DE SUDBURY

1140 chemin South Bay Road
Sudbury, ON P3E 0B6
Tel: 705-674-2846

☐ ST. GABRIEL'S VILLA

VILLA ST-GABRIEL

4890 rue Municipal Road 15
Chelmsford, ON P0M 1L0
Tel: 705-590-2550



commitment from them that this practice will go on indefinitely. An estimate for 2012 is provided at 85% although we nothing in writing from the MOHLTC to substantiate this estimate. Any further outlays to our cash flow could be detrimental to the individuals that we are entrusted to care for.

Year	Rate of Reimbursement by MOHLTC	Property Taxes paid	Property Taxes reimbursed by MOHLTC	Cost to the Villa
2011	85.00%	\$134,409.80	\$114,248.30	\$20,161.47
2012	85.00%	\$168,782.90	\$143,465.50	\$25,317.44

☐ ST. JOSEPH'S HEALTH
CENTRE OF SUDBURY

CENTRE DE SANTÉ
ST. JOSEPH DE SUDBURY

1140 chemin South Bay Road
Sudbury, ON P3E 0B6
Tel: 705-674-2846

Our philosophy at Villa St. Gabriel Villa has always been to operate within our means, on a not-for-profit basis. However, the high cost of offering quality care in a safe, homelike environment continues to increase. Non-profit long-term care homes offer a valuable service to Greater Sudbury's citizens and foster sustainable growth, economic development and a high quality of life for seniors. Our services are in line with the Council's Healthy Community Strategy and we are requesting that Council support us in achieving our goals.

☐ ST. JOSEPH'S VILLA
OF SUDBURY

VILLA ST. JOSEPH
DE SUDBURY

1250 chemin South Bay Road
Sudbury, ON P3E 6L9
Tel: 705-674-4447

Our ability to continue to operate is important to the citizens of Greater Sudbury. They benefit far more from the services that we can offer their loved ones than they do from receiving extra revenues through taxing our property. As previously stated, funds used to pay for property tax are taken directly out of the money available for resident care.

☐ ST. JOSEPH'S
CONTINUING CARE
CENTRE OF SUDBURY

CENTRE DE SOINS
CONTINUUS ST. JOSEPH
DE SUDBURY

1140 chemin South Bay Road
Sudbury, ON P3E 0B6
Tel: 705-674-2846

We look forward to presenting to City Council on June 19, 2012 and will be requesting a property tax rebate for the 2013-14 budget year. This would bring us in line with the tax treatment enjoyed at St. Joseph's Villa (a not-for-profit home) and Finlandia Koti (a private home).

Yours truly,

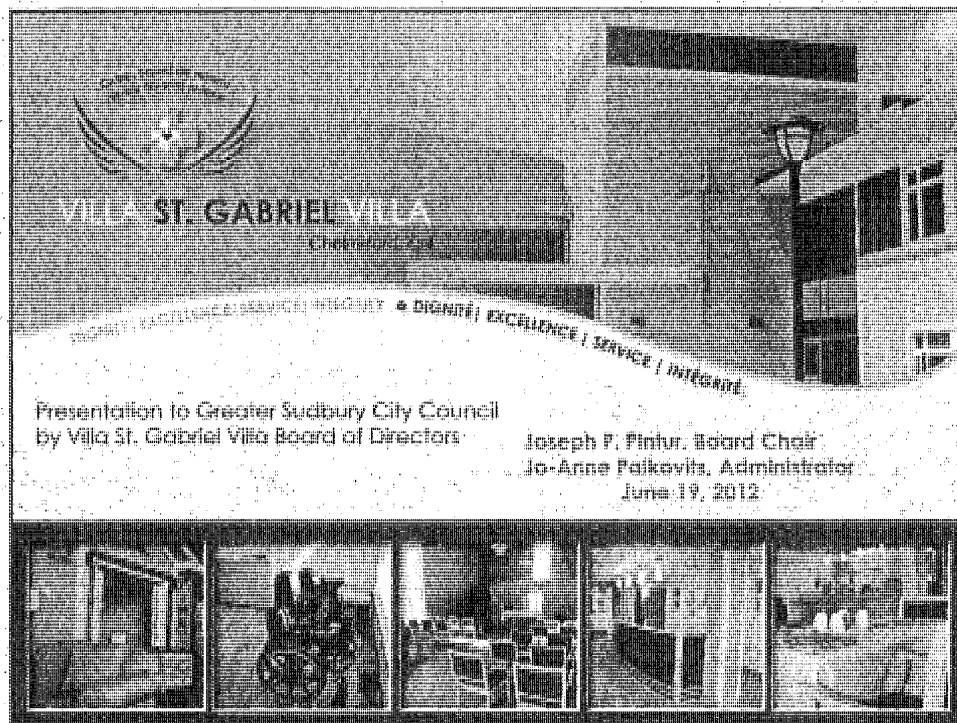
Jo-Anne Palkovits
Jo-Anne Palkovits
Administrator


cc. City of Greater Sudbury Councillors

☐ ST. GABRIEL'S VILLA

VILLA ST. GABRIEL

4690 rue Municipal Road 15
Chelmsford, ON P0M 1L0
Tel: 705-590-2580






Villa St. Gabriel Villa

Why are we here?

- Requesting property tax rebate for Sudbury's newest 128-bed long-term care home located in Chelmsford


What?

- We contribute to economic well-being of the Chelmsford area (140 staff positions, transact with local suppliers)
- Not-for-profit = zero-based budget = all dollars go directly to providing care to our residents
- 100% funded by Ministry of Health and Long-Term Care
- No other sources of funding
- Challenge to offer care in an environment of increasing costs



Property Taxes

- Property taxes charged in 2011 = \$134,409.80
- MOHLTC reimburses a portion (85%)
- VSGV left to fund \$20,161
- 2012 projection = \$25,317
- These funds could have been used to care for our residents, hire nurses and maintain the building
- Other LTC homes who receive a rebate from the City of Greater Sudbury include: St. Joseph's Villa (non-profit), Finlandia Koti (for-profit), Pioneer Manor (municipal = no taxes + operating subsidy from City)



Request for property tax rebate

- VSGV's ability to operate and keep all its beds open is critical to the citizens of Greater Sudbury.
- **VSGV requests a property tax rebate of \$25,317**
- Request is equitable similar to other LTC homes in the City of Greater Sudbury and other cities in the province.
- Similar request made last year, but denied.
- The benefits received from VSGV's services far exceed any extra revenue available through taxing its property.

budget - Budget 2013 - Funding Request

From: <webmaster@greatersudbury.ca>
To: <budget@greatersudbury.ca>
Date: Tuesday, May 29, 2012 10:55 AM
Subject: Budget 2013 - Funding Request

Budget 2013 - Online Funding Request Form

Full Name: Lucy L. Landry

Organization:

Daytime phone:

Email: _____

Oral presentation requested: no

Comments/Suggestions:

Re: Commercial Property Taxes: Businesses that are not paying commercial property taxes but still using our roads (the items have to be delivered), etc. - Commercial enterprises - by computer - Commercial enterprises - operated from vehicles, plumbers, etc. - Commercial enterprises - operated from private homes. - Real estate agents - Garage sales (traffic jams) - issue a \$20.00 permit. However small, everything helps. Your losing a large amount of "property taxes" through retail sales done through "the net" Not really fair for store-front businesses. Because "the Net" has changed the way people buy and sell, maybe you should consider revamping the Commercial Property Tax (by profit instead of location) with the help of the Provincial/Federal Corporation/Business Tax. Fair is an important word in budgeting. That's all I have to say.

Description of project/program:

It's all about more money for your budget and FAIR taxation.

Estimated one-time cost:

\$500,000.00

Estimated on-going costs:

\$500,000.00

budget - Budget 2013 - Funding Request

From: <webmaster@greatersudbury.ca>
To: <budget@greatersudbury.ca>
Date: Saturday, June 02, 2012 11:43 AM
Subject: Budget 2013 - Funding Request

Budget 2013 - Online Funding Request Form

Full Name: Robert Akkanen
Organization:
Daytime phone:
Email: _____

Oral presentation requested: no

Comments/Suggestions:

Start operating the city like a household. If you cannot afford it unless it is vital you do not buy it or borrow for it. Special interest groups will have to funraise more instead of relying on the city and me.I cannot afford any more taxes. Get with the program and quit giving our taxes away. You are elected and we are getting tired of waistful spending.Please get your house in order.

Description of project/program:

None

Estimated one-time cost:

No tax increase

Estimated on-going costs:

The thousands you save not giving as much to special interest will add up.

budget - Budget 2013 - Funding Request

From: <webmaster@greatersudbury.ca>
To: <budget@greatersudbury.ca>
Date: Sunday, June 24, 2012 1:05 AM
Subject: Budget 2013 - Funding Request

Budget 2013 - Online Funding Request Form

Full Name: YOUGAVICH
Organization: Union
Daytime phone: 7058990000
Email: floorhockey6@hotmail.com

Oral presentation requested: no

Comments/Suggestions:

Tax car tires, and introduce a car tax to pay for city services

Description of project/program:

.

Estimated one-time cost:

.

Estimated on-going costs:

.

Budget Suggestions

- Performance Improvement Savings
- Focus on Needed Road Development
- Image Improvement – Citizen Communication.

Performance Improvement

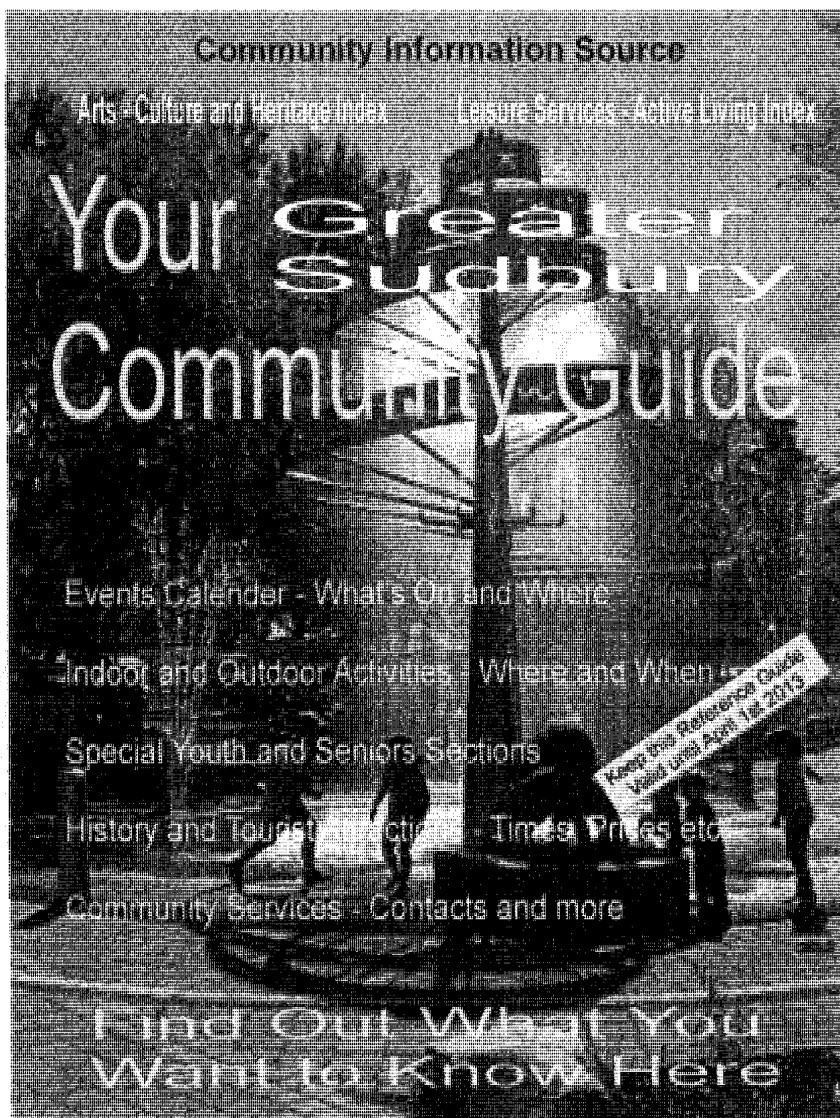
Example: Health Sciences North MRI Lean Unit Project resulted in patient wait time dropping to 25 days from 108 day – now able to do 40 more scans per week

Road Development

Don't construct any new roads until major projects undertaken - Kingsway and Maley Drive – Direct all money towards these eventual goals

Image Development Citizen Communication

- Replace Leisure Guide with Community Resource Guide with Useful Information
- Guide Would be published twice yearly with all Civic Services information, Leisure Services, Arts and Culture plus Tourist and Visitor Information.



Community Guide

There is a recognized need for more citizen access to community information published twice yearly. A comprehensive community guide to all activities of interest including information on government and other community services available with contact references would be a **valuable asset** for all citizens, contributing to the quality of life for everyone. This guide would incorporate other city "flyer" publications and newspaper notices and reference to additional website information.

A number of community groups including the City Seniors Advisory Panel, The Social Planning Council, Friendly to Seniors and the Sudbury Arts Council have suggested that the current leisure guide be expanded to include Arts, Civic and Tourist information as outlined below in a proposed table of contents index. **Advertising revenue in the expanded guide would help to offset production costs.**

It is suggested that resources presently available including "my Sudbury" be used to produce this guide together with community partners.

Arts - Culture and Heritage Index

Listing of Events - organizations etc.
Theater - Music - Shows etc.
(advertising space available)
Arts Groups - Galleries etc.
Individuals - Artists - Musicians etc.
Heritage Groups - sites web-links etc.

Civic Information - Services Index

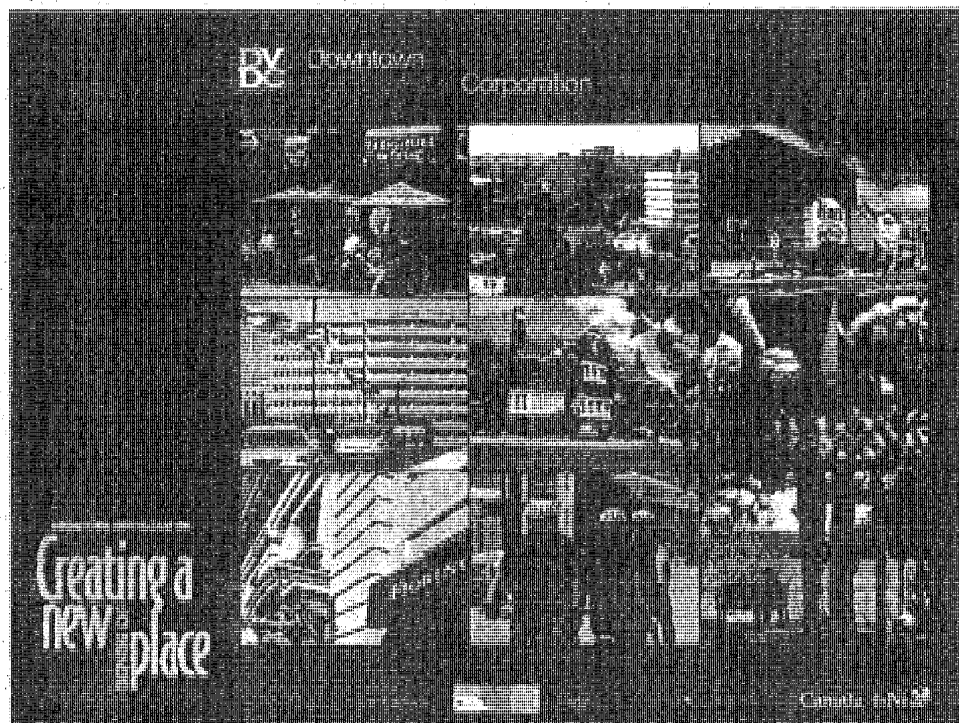
Citizen Service Centre Locations
City Services - Bus Schedules
Waste Management and "green" information
CAN and Neighborhood Group Listings
Youth and Seniors Sections
Emergency Numbers - Council Contacts etc.

Leisure Services - Active Living Index

Recreational Listings
Outdoor and Indoor facilities
Activities - Schedules and Events
Sport and Recreational Organizations
Older Adult and Youth Group Activities
Links to related websites

Tourist and Visitor Information Index


Attractions - Dates and Times Open
Festivals - Dates and Times
Museums - Location - Dates and Times
Special Events etc.
(advertising space available)
Maps of the City



Vancouver Downtown Corporation

Downtown Master Plan Year One Priorities

- Inno-Tech Park Project 2
- Elgin St. Greenway Project 35
- Residential Incentives Project 13





Downtown

Organization

Innovation Technology Park

- Leverages private sector investment
- Increases assessments/tax revenues
- Clusters hundreds of professional jobs
- Boosts retail retention and expansion
- Transforms industrial rail yard
- Creates a new corporate presence
- Dramatically improves attraction efforts
- Supports residential initiatives

Request: Funding to complete Master Plan – site servicing



Downtown

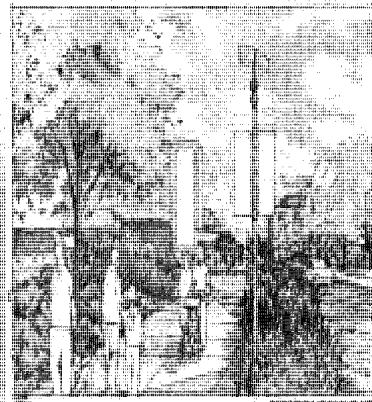
Organization

Elgin Greenway

Transformative for our downtown

- Supports Inno-Tech Park
- Active Steering Committee already in place
- Private sector sponsorships now
- Urgent funding application timelines

Request: \$75,000 matching funds to complete architectural design drawings.



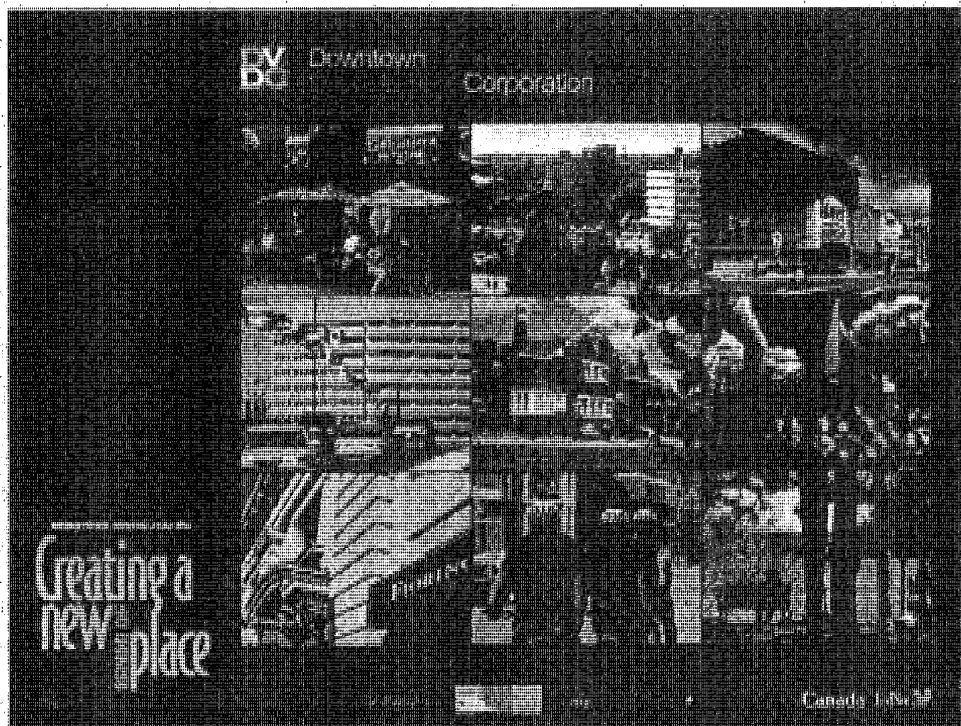
Residential Incentives

3000-5000 new residents required

- Leverage private sector investment
- Grow Sudbury's GDP
- Increase assessment base
- Increase tax revenues for the whole city
- Create jobs

Request: Allocation for cash grants/interest free loans to stimulate private sector investment in 2013





DV BC Downtown Corporation

Downtown Master Plan Year One Priorities

- **Inno-Tech Park** Project 2
- **Elgin St. Greenway** Project 35
- **Residential Incentives** Project 13

