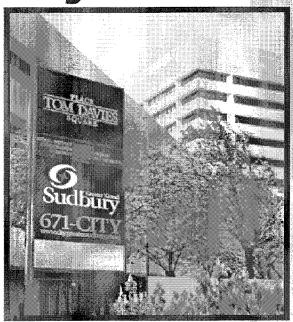
Vision: The City of Greater Sudbury is a growing, world-class community bringing talent, technology and a great northern lifestyle together.

Vision : La Ville du Grand Sudbury est une communauté croissante de calibre international qui rassemble les talents, les technologies et le style de vie exceptionnel

# Agenda Ordre du jour



City Council

For the Pour la réunion du Meeting Conseil municipal to be held qui aura lieu

Thursday, January 29, 2004

jeudi 29 janvier 2004

at 7:00 p.m

à 19 h

**Council Chamber Tom Davies Square**  dans la Salle du Conseil **Place Tom Davies** 



### Regular Council

# Agenda

FOR THE CITY COUNCIL MEETING
TO BE HELD ON

**THURSDAY, JANUARY 29, 2004** 

**COUNCIL CHAMBER** 

**TOM DAVIES SQUARE** 

7:00 P.M.

Agenda ordre du jour



# City Council AGENDA

FOR THE **REGULAR MEETING** OF CITY COUNCIL TO BE HELD ON **THURSDAY, JANUARY 29, 2004** AT **7:00 P.M.** IN THE **COUNCIL CHAMBER**, TOM DAVIES SQUARE

5:00 P.M. COMMITTEE OF THE WHOLE - "IN CAMERA"

**COMMITTEE ROOM C-11, TOM DAVIES SQUARE** 

To deal with: Labour Relations, Personnel and Litigation Matters

7:00 P.M. REGULAR COUNCIL MEETING

**COUNCIL CHAMBER, TOM DAVIES SQUARE** 

#### (PLEASE ENSURE CELL PHONES AND PAGERS ARE TURNED OFF)

The Council Chamber of Tom Davies Square is wheelchair accessible. Please speak to the City Clerk prior to the meeting if you require a hearing amplification device. Persons requiring assistance are requested to contact the City Clerk's Office at least 24 hours in advance of the meeting if special arrangements are required. Please call (705) 671-2489, extension 2475. Telecommunications Device for the Deaf (TTY) (705) 688-3919. Copies of Agendas can be viewed on the City's web site at <a href="https://www.greatersudbury.ca">www.greatersudbury.ca</a>.

- 1. Moment of Silent Reflection
- Roll Call
- 3. Declarations of Pecuniary Interest

PUBLIC HEARINGS PAGE NO.

{NONE}

#### **DELEGATIONS**

4. A presentation from the General Manager of Citizen & Leisure Services regarding the Greater Sudbury Public Library Space Needs Study - Final Version. A copy of the study is provided under separate cover.

#### (ELECTRONIC PRESENTATION) (FOR INFORMATION ONLY)

- Councillor Ted Callaghan, Chair, Greater Sudbury Public Library Board
- Ron Henderson, Director of Citizen Services
- 5. A presentation from the General Manager of Economic Development & Planning Services regarding the Strategic Plan.

(ELECTRONIC PRESENTATION) (RESOLUTION PREPARED) (REPORT UNDER SEPARATE COVER)

- Doug Nadorozny, General Manager of Economic Development & Planning Services
- ▶ John Caruso, Chair, Greater Sudbury Development Corporation Board

#### MATTERS ARISING FROM THE "IN CAMERA" SESSION

At this point in the meeting, the Chair, Deputy Mayor Craig, will rise and report any matters discussed during the "In Camera" session. Council will then consider any resolutions or by-laws.

#### MATTERS ARISING FROM THE PRIORITIES COMMITTEE: 2004-01-28

At this point in the meeting, the Chair of the Priorities Committee, Deputy Mayor Kett, will bring forward any matter requiring Council approval.

#### MATTERS ARISING FROM THE PLANNING COMMITTEE: 2004-01-27

At this point in the meeting, the Chair of the Planning Committee, Councillor Thompson, will bring forward any matter requiring Council approval.

#### PART I - CONSENT AGENDA

### (RESOLUTION PREPARED adopting resolutions for Items C-1 to C-16 contained in the Consent Agenda)

(For the purpose of convenience and for expediting meetings, matters of business of repetitive or routine nature are included in the Consent Agenda, and all such matters of business contained in the Consent Agenda are voted on collectively.

A particular matter of business may be singled out from the Consent Agenda for debate or for a separate vote upon the request of any Councillor. In the case of a separate vote, the excluded matter of business is severed from the Consent Agenda, and only the remaining matters of business contained in the Consent Agenda are voted on collectively.

Each and every matter of business contained in the Consent Agenda is recorded separately in the minutes of the meeting.)

<u>MINUT</u>	<u>res</u>	PAGE NO.
C-1	Report No. 3, City Council, Minutes of 2004-01-15. (RESOLUTION PREPARED - MINUTES ADOPTED)	M1 - M15
C-2	Report No. 2, Priorities Committee, Minutes of 2004-01-28. (RESOLUTION PREPARED - MINUTES ADOPTED)(MINUTES TABLED)	
C-3	Report No. 2, Planning Committee, Minutes of 2004-01-27. (RESOLUTION PREPARED - MINUTES ADOPTED)(MINUTES TABLED)	
C-4	Report No. 3, Finance Committee, Minutes of 2004-01-24. (RESOLUTION PREPARED - MINUTES ADOPTED)(MINUTES TABLED)	
C-5	Report of the Tender Opening Committee, Minutes of 2004-01-13. (RESOLUTION PREPARED - MINUTES RECEIVED)	M16
C-6	Report of the Tender Opening Committee, Minutes of 2004-01-20. (RESOLUTION PREPARED - MINUTES RECEIVED)	M17 - M18
C-7	Report of the 2004 Budget Public Input and Information Session, Ward 1, M of 2004-01-19. (RESOLUTION PREPARED - MINUTES RECEIVED)	inutes M19 - M63
C-8	Report of the 2004 Budget Public Input and Information Session, Ward 2, M of 2004-01-19. (RESOLUTION PREPARED - MINUTES RECEIVED)	inutes <b>M64 - M85</b>
C-9	Report of the 2004 Budget Public Input and Information Session, Ward 3, M of 2004-01-20. (RESOLUTION PREPARED - MINUTES RECEIVED)	inutes <b>M86 - M97</b>
C-10	Report of the 2004 Budget Public Input and Information Session, Ward 4, M of 2004-01-20. (RESOLUTION PREPARED - MINUTES RECEIVED)	inutes <b>M98 - M109</b>
C-11	Report of the 2004 Budget Public Input and Information Session, Ward 5, M of 2004-01-21. (RESOLUTION PREPARED - MINUTES RECEIVED)	inutes M110 - M120
C-12	Report of the 2004 Budget Public Input and Information Session, Ward 6, M of 2004-01-21. (RESOLUTION PREPARED - MINUTES RECEIVED)	inutes M121 - M245

#### **TENDERS**

{NONE}

ROUT	INE MA	NAGEN	MENT REPORTS PA	<u>GE NO.</u>
C-13	Appoin	tment -	2004-01-21 from the Chief Administrative Officer regarding Bingo Charities Advisory Panel.  N PREPARED)	1 - 3
C-14	Re-app Commi	oointme ittee.	2004-01-16 from the General Manager of Public Works regarding nt of Public Members for the Waste Optimization Technical Steering N PREPARED)	4 - 5
C-15	regardi	ing Con	2004-01-19 from the General Manager of Citizen & Leisure Services firmation of the Creation of the Adanac Ski Hill Task Force. N PREPARED)	6 - 7
C-16	Corpor Falcon	ate Ser bridge I	2004-01-22, with attachments, from the General Manager of vices regarding Noise By-law Exemption - Nickel Rim South Project Limited.  N PREPARED)	f - 8 - 12
TELEF	PHONE	POLLS	<u>3</u>	
(NONE	≣}			
BY-LA	<u>ws</u>			
2004-1	16A	3	A BY-LAW OF THE CITY OF GREATER SUDBURY TO CONFIRM THE PROCEEDINGS OF COUNCIL AT ITS MEETING OF JANUARY 29, 2004	
<b>2004</b> -1	17A	3	A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 2002-165A TO APPOINT OFFICIALS FOR THE CITY OF GREATER SUDBURY	
			(This By-law updates the list of By-law Enforcement Officers.)	
2004-1	18	3	A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE THE SALE OF LOT 12, PLAN M-1236, PARKVIEW DRIVE, AZILDA	
			Planning Committee meeting of January 27, 2004	
2004-1	19A	3	A BY-LAW OF THE CITY OF GREATER SUDBURY TO APPOINT MUNICIPAL LAW ENFORCEMENT OFFICERS TO ENFORCE THE PRIVATE PROPERTY AND DISABLED PARKING SECTIONS OF BY-LAW 2001-1 AND FIRE ROUTE BY-LAW 2003-30T	
			(This Ry-law undates the list of Ry-law Enforcement Officers )	

#### **BY-LAWS** (continued)

PAGE NO.

2004-20Z 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 83-300, THE COMPREHENSIVE ZONING BY-LAW FOR THE FORMER TOWN OF ONAPING FALLS AND THE FORMER CITY OF VALLEY EAST

Planning Committee Recommendation #2004-07

(This by-law rezones the subject property "HC2-16", Holding Special General Commercial to permit redevelopment of the subject lands for retail and residential use. In addition to all "C2", General Commercial land uses a residential building containing guest rooms designed for seniors or residents thereof who may require nursing and/or home care, as well as a common kitchen and eating facilities shall be permitted. Parking requirements are established for special care homes and residential buildings comprised of guest rooms. Further, special provisions establish that the street line adjoining Municipal Road # 80 shall be the front lot line, and a rear yard shall not be required for a residential building where a rear lot line abuts lands described as being Deemed Plan of Subdivision 53M-1103. The "H" symbol specifies that only uses described by Section 17 of Part II of By-law 83-300 shall be permitted until such time as the "H" symbol has been removed. The "H" symbol shall be removed by Council once advised that the owner has completed a Traffic Impact Study, a Storm Water Management Study, a lot grading plan and a Site Plan Control Agreement. Roman Catholic Episcopal Corporation Agent: Dalron Construction Limited, 3080 Highway 69 N., Val Caron.)

2004-21F 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE AN AGREEMENT WITH THE GREATER SUDBURY UTILITIES INC. FOR THE BUY BACK OF SHARES

Report dated 2004-01-23 from the General Manager of Corporate Services.

13 - 15

(This By-law authorizes the Mayor and Clerk to execute on behalf of the City of Greater Sudbury a subscription for 13,947 Class A, Preference Shares with a value of \$1,394,709 for Greater Sudbury Utilities Inc. and that the interest payment due from Greater Sudbury Utilities Inc., in the amount of \$1,394,709, be reserved until finalization of this transaction. This matter was approved by the Board of Directors of Greater Sudbury Utilities Inc. on December 15, 2003.)

2004-24 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO ESTABLISH A WATER AND WASTEWATER POLICY AND WATER AND WASTEWATER RATES AND CHARGES

Council Resolution 2004-12

#### **BY-LAWS** (continued)

PAGE NO.

2004-25F 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 2003-324F TO ESTABLISH MISCELLANEOUS USER FEES FOR CERTAIN SERVICES PROVIDED BY THE CITY OF GREATER SUDBURY

(This By-law deletes water service charges from the Public Works Schedule as these are now addressed in the Water and Wastewater Rates By-law. It also updates the By-law to reflect the reassignment of Centre Lionel E. Lalonde Centre from Economic Development and Planning to Corporate Services, and corrects some small errors in the fees.)

#### CORRESPONDENCE FOR INFORMATION ONLY

- C-17 Report dated 2004-01-23 from the General Manager of Corporate Services regarding 2003 Investment Report. 16 17 (FOR INFORMATION ONLY)
- C-18 Report dated 2004-01-23, with attachments, from the General Manager of Corporate Services regarding Security Bond of Municipal Officers January 1, 2004 to January 1, 2005.

  (FOR INFORMATION ONLY)
- C-19 Report dated 2004-01-14 from the General Manager of Health & Social Services regarding 2003 Physician Recruitment and Retention 4<sup>th</sup> Quarter Report. **21 25** (FOR INFORMATION ONLY)

#### **PART II - REGULAR AGENDA**

#### REFERRED AND DEFERRED MATTERS

R-1 Report dated 2004-01-08 from General Manager of Economic Development & Planning Services regarding Connect Ontario / GeoSmart Tender Award. 26 - 28 (RESOLUTION PREPARED)

(This item was deferred by Council at the Council meeting of January 15, 2004 for further review.)

#### **MANAGERS' REPORTS**

R-2 Report dated 2004-01-23, with attachments, from the General Manager of Corporate Services regarding Tax Adjustments Under Sections 357 and 358 of the Municipal Act.

29 - 39
(RESOLUTION PREPARED)

#### PART II - REGULAR AGENDA (continued)

#### MANAGERS' REPORTS (continued)

PAGE NO.

- R-3 Report dated 2004-01-23, with attachments, from the General Manager of Corporate Services regarding 2004 Community Reinvestment Fund (CRF). 40 45 (RESOLUTION PREPARED)
- R-4 Report dated 2004-01-19 from the Chief Administrative Officer regarding
  Continuous Improvement Program (CIP).

  (RESOLUTION PREPARED)

  46 47

#### **MOTIONS**

#### R-5 Presented by Councillor Bradley:

Whereas the Planning Committee at their meeting of January 13, 2004 discussed and agreed that Planning Committee meeting dates should be changed to the week prior to the Priorities and Council meetings;

Therefore be it resolved that staff prepare a report outlining the positive and negative aspects of changing the meeting date to the alternate week and that be input be sought from Development Liaison Committee.

#### **ADDENDUM**

**CIVIC PETITIONS** 

**QUESTION PERIOD** 

**NOTICES OF MOTIONS** 

"IN CAMERA" (Incomplete Items)

10:00 P.M. ADJOURNMENT (RESOLUTION PREPARED)

{TWO-THIRDS MAJORITY REQUIRED TO PROCEED PAST 10:00 P.M.}

2004-01-23

THOM M. MOWRY CITY CLERK

CORRIE-JO CAPORALE COUNCIL SECRETARY



### Ordre du jour

#### DE **LA RÉUNION** DU CONSEIL MUNICIPAL QUI AURA LIEU LE **JEUDI 29 JANVIER 2004** À **19 h** DANS **LA SALLE DU CONSEIL**, PLACE TOM DAVIES

17 h COMITÉ PLÉNIER - RÉUNION « À HUIS CLOS » SALLE DE COMITÉ C-11, PLACE TOM DAVIES

Objet de la réunion : des questions portant sur les relations du

travail, le personnel et des litiges

19 h RÉUNION DU CONSEIL MUNICIPAL

SALLE DU CONSEIL, PLACE TOM DAVIES

(VEUILLEZ ÉTEINDRE LES TÉLÉPHONES CELLULAIRES ET LES TÉLÉAVERTISSEURS.)

La salle du Conseil de la Place Tom Davies est accessible en fauteuil roulant. Si vous désirez obtenir un appareil auditif, veuillez communiquer avec le greffier municipal, avant la réunion. Les personnes qui prévoient avoir besoin d'assistance doivent s'adresser au bureau du greffier municipal, au moins 24 heures avant la réunion, aux fins de dispositions spéciales. Veuillez composer le (705) 671-2489, poste 2475; appareils de télécommunications pour les malentendants (ATS) (705) 688-3919. On peut consulter l'ordre du jour au site Web de la Ville à l'adresse suivante <a href="https://www.grandsudbury.ca">www.grandsudbury.ca</a>.

- 1. Moment de silence
- 2. Appel nominal
- 3. Déclarations d'intérêt pécuniaire

#### **AUDIENCES PUBLIQUES**

#### {AUCUNE}

#### **DÉLÉGATIONS**

- 4. Exposé de la directrice générale des Services aux citoyens et des Loisirs au sujet de l'Étude sur les besoins d'espace de la Bibliothèque publique du Grand Sudbury version finale. Un exemplaire de l'étude est fourni sous pli séparé.
   (PRÉSENTATION ÉLECTRONIQUE) (À TITRE DE RENSEIGNEMENT SEULEMENT)
  - Le conseiller Ted Callaghan, président du Conseil d'administration de la Bibliothèque publique du Grand Sudbury
  - Ron Henderson, directeur des Services aux citoyens
- Exposé du directeur général des Services de développement économique et de planification au sujet du Plan stratégique (PRÉSENTATION ÉLECTRONIQUE) (RÉSOLUTION PRÉPARÉE) (RAPPORT SOUS PLI SÉPARÉ)
  - Doug Nadorozny, directeur général des Services de développement économique et de planification
  - John Caruso, président, Conseil d'administration de la Société de développement communautaire du Grand Sudbury

#### QUESTIONS DÉCOULANT DE LA SÉANCE À HUIS CLOS

À cette étape de la réunion, l'adjoint au maire Craig, président de la réunion, rapportera toute question traitée pendant la séance à huis clos. Le Conseil examinera ensuite les résolutions ou les règlements.

#### QUESTIONS DÉCOULANT DE LA RÉUNION DU COMITÉ DES PRIORITÉS du 28 janvier 2004

À cette étape de la réunion, l'adjoint au maire Kett, président du Comité des priorités, saisira le Conseil de toute question nécessitant l'approbation de ce dernier.

#### QUESTIONS DÉCOULANT DE LA RÉUNION DU COMITÉ DE PLANIFICATION du 27 janvier 2004

À cette étape de la réunion, le conseiller Thompson, président du Comité de planification, saisira le Conseil de toute question nécessitant l'approbation de ce dernier.

#### (Résolution préparée pour les articles C-1 à C-16 de l'ordre du jour des résolutions)

(Par souci de commodité et pour accélérer le déroulement des réunions, les questions d'affaires répétitives ou routinières sont incluses à l'ordre du jour des résolutions, et on vote collectivement pour toutes les questions de ce genre.

À la demande d'un conseiller, on pourra traiter isolément d'une question d'affaires de l'ordre du jour des résolutions par voie de débat ou par vote séparé. Dans le cas d'un vote séparé, la question d'affaires isolée est retirée de l'ordre du jour des résolutions et on ne vote collectivement qu'au sujet des questions à l'ordre du jour des résolutions.

Toutes les questions d'affaires à l'ordre du jour des résolutions sont inscrites séparément au procès-verbal de la réunion.)

PROCÈS-VERBAUX PAGE Nº

- C-1 Rapport n° 3, Conseil municipal, procès-verbal de la réunion du 15 janvier 2004 (RÉSOLUTION PRÉPARÉE PROCÈS-VERBAL ADOPTÉ) M1 M15
- C-2 Rapport n° 2, Comité des priorités, procès-verbal de la réunion du 28 janvier 2004 (RÉSOLUTION PRÉPARÉE PROCÈS-VERBAL ADOPTÉ)(PROCÈS-VERBAL DÉPOSÉ)
- C-3 Rapport n° 2, Comité de planification, procès-verbal de la réunion du 27 janvier 2004 (RÉSOLUTION PRÉPARÉE PROCÈS-VERBAL ADOPTÉ)(PROCÈS-VERBAL DÉPOSÉ)
- C-4 Rapport n° 3, Comité des finances, procès-verbal de la réunion du 24 janvier 2004 (RÉSOLUTION PRÉPARÉE PROCÈS-VERBAL ADOPTÉ)(PROCÈS-VERBAL DÉPOSÉ)
- C-5 Rapport du Comité de dépouillement des soumissions, procès-verbal de la réunion du 13 janvier 2004 (RÉSOLUTION PRÉPARÉE PROCÈS-VERBAL REÇU) M16
- C-7 Rapport du Comité de dépouillement des soumissions, procès-verbal de la réunion du 20 janvier 2004 (RÉSOLUTION PRÉPARÉE PROCÈS-VERBAL REÇU) M17 M18
- C-6 Rapport de la séance d'information et de concertation publique sur le budget, quartier 1, procès-verbal de la réunion du 19 janvier 2004

  (RÉSOLUTION PRÉPARÉE PROCÈS-VERBAL REÇU) M19 M63

PROC	<u>PA</u>	<u>GE N</u> º
C-8	Rapport de la séance d'information et de concertation publique sur le budget, quartier 2, procès-verbal de la réunion du 19 janvier 2004	B#05
	(RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL REÇU) M64	- M85
C-9	Rapport de la séance d'information et de concertation publique sur le budget, quartier 3, procès-verbal de la réunion du 20 janvier 2004	
	(RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL REÇU) M86	- M97
C-10	Rapport de la séance d'information et de concertation publique sur le budget, quartier 4, procès-verbal de la réunion du 20 janvier 2004	
	(RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL REÇU) M98 -	M109
C-11	Rapport de la séance d'information et de concertation publique sur le budget, quartier 5, procès-verbal de la réunion du 21 janvier 2004	
	(RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL REÇU) M110 -	M120
C-12	Rapport de la séance d'information et de concertation publique sur le budget, quartier 6, procès-verbal de la réunion du 21 janvier 2004	
	(RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL REÇU) M121 -	M245
<u>SOUN</u>	<u>MISSIONS</u>	
{AUC	UNE}	
RAPP	PORTS DE GESTION COURANTS	
C-13	Rapport daté du 21 janvier 2004 de l'administrateur en chef au sujet de la nomination au Comité consultatif sur les oeuvres de bienfaisance du bingo (RÉSOLUTION PRÉPARÉE)	1 - 3
C-14	Rapport daté du 16 janvier 2004 du directeur général des Travaux publics au sujet de la renomination de membres publics du Comité directeur technique sur la gestion optimale des déchets (RÉSOLUTION PRÉPARÉE)	4 - 5
C-15	Rapport daté du 19 janvier 2004 de la directrice générale des Services aux citoyens et des Loisirs au sujet de la confirmation de la création du groupe de travail sur le Centre de ski Adanac (RÉSOLUTION PRÉPARÉE)	6 - 7

#### **RAPPORTS DE GESTION COURANTS** (suite)

PAGE N°

C-16 Rapport daté du 22 janvier 2004, accompagné de pièces jointes, du directeur général des Services corporatifs au sujet de l'exemption quant au règlement sur le bruit - Nickel Rim South Project - Falconbridge Limited.

8 - 12
(RÉSOLUTION PRÉPARÉE)

#### SONDAGE(S) TÉLÉPHONIQUE(S)

#### {AUCUN}

#### **RÈGLEMENTS**

- 2004-16A 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR CONFIRMER LES DÉLIBÉRATIONS DU CONSEIL LORS DE SA RÉUNION DU 29 JANVIER 2004
- 2004-17A 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR MODIFIER LE RÈGLEMENT 2002-165A AFIN DE NOMMER DES REPRÉSENTANTS DE LA VILLE DU GRAND SUDBURY

(Ce règlement met à jour la liste des agents d'application de règlements municipaux.)

2004-18 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR AUTORISER LA VENTE DU LOT 12, PLAN M-1236, PROMENADE PARKVIEW, AZILDA

Réunion du Comité de planification tenue le 27 janvier 2004

2004-19A 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR NOMMER DES AGENTS D'APPLICATION DE RÈGLEMENTS MUNICIPAUX AFIN D'APPLIQUER LES SECTIONS SUR LA PROPRIÉTÉ PRIVÉE ET LE STATIONNEMENT RÉSERVÉ AUX PERSONNES HANDICAPÉES DU RÈGLEMENT 2001-1 ET DU RÈGLEMENT SUR LES ITINÉRAIRES DES POMPIERS 2003-30T

(Ce règlement met à jour la liste des agents d'application de règlements municipaux.)

#### **RÈGLEMENTS** (suite)

PAGE No

2004-20Z 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR MODIFIER LE RÈGLEMENT 83-300, LE RÈGLEMENT GÉNÉRAL DE ZONAGE POUR L'ANCIENNE VILLE D'ONAPING FALLS AND L'ANCIENNE VILLE DE VALLEY EAST

Recommandation 2004-07 du Comité de planification

(Ce règlement redéfinit le zonage de la propriété en question à HC2-16, Holding Spécial Général Commercial afin de permettre la nouvelle mise en valeur des terrains en question à des fins de commerce de détail et d'utilisation résidentielle. En plus de tous les C2, le terrain Général Commercial utilise un bâtiment résidentiel contenant des chambres d'amis conçues à l'intention des aînés ou des pensionnaires qui peuvent nécessiter des soins infirmiers ou des soins à domicile. De plus, une cuisine commune et des installations pour les repas seront permises. Les besoins de stationnement sont établis pour des fovers de soins spéciaux et de bâtiments résidentiels comprenant des chambres d'amis. De plus, des dispositions spéciales établissent que le bord de la rue contigu à la route municipale 80 doit être la limite avant du terrain et qu'une cour arrière ne sera pas nécessaire pour un bâtiment résidentiel où la limite arrière du terrain est contiguë aux terrains décrits comme réputé plan du lotissement 53M-1103. Le symbole H précise que seulement les utilisations décrites par la section 17 de la partie II du règlement 83-300 doivent être permises jusqu'à ce que le symbole H ait été enlevé. Le Conseil municipal doit enlever le symbole H une fois qu'il aura été avisé que le propriétaire aura effectué une étude sur l'impact de la circulation, une étude sur la gestion des eaux de ruissellement, un plan de nivellement du lot et un accord de contrôle du plan de situation. Corporation épiscopale catholique romaine, agent : Dalron Construction Limited, 3080, route 69 N., Val Caron.)

2004-21F 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR AUTORISER UNE ENTENTE AVEC LES SERVICES PUBLICS DU GRAND SUDBURY INC. POUR LE RACHAT DES ACTIONS

Rapport daté du 23 janvier 2004 du directeur général des Services corporatifs

13 - 15

(Ce règlement autorise le maire et le greffier municipal à exécuter, au nom de la Ville du Grand Sudbury, une souscription de 13 947 actions privilégiées de catégorie A d'une valeur de 1 394 709 \$ pour les Services publics du Grand Sudbury Inc. et que le versement des intérêts que doivent les Services publics du Grand Sudbury Inc., qui s'élève à 1 394 709 \$, soit réservé jusqu'à la conclusion de cette transaction. Le Conseil d'administration des Services publics du Grand Sudbury Inc. a approuvé cette question le 15 décembre 2003.)

#### **RÈGLEMENTS** (suite)

PAGE No

2004-24 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR ÉTABLIR UNE POLITIQUE SUR L'APPROVISIONNEMENT EN EAU ET LES EAUX USÉES ET SUR LES TARIFS ET LES FRAIS EN MATIÈRE D'APPROVISIONNEMENT EN EAU ET DES EAUX USÉES

Résolution du Conseil municipal 2004-12

2004-25F 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR MODIFIER LE RÈGLEMENT 2003-324F POUR ÉTABLIR DIVERS FRAIS D'UTILISATION POUR CERTAINS SERVICES FOURNIS PAR LA VILLE DU GRAND SUDBURY

(Ce règlement enlève les droits à payer quant aux services d'eau du tableau des Travaux publics car ces premiers sont désormais couverts par le règlement sur les tarifs d'approvisionnement en eau et des eaux usées. Il met aussi à jour le règlement pour refléter la réaffectation du Centre Lionel E. Lalonde Centre des Services de développement économique et de planification aux Services corporatifs, et il corrige certaines petites erreurs dans les droits.)

#### CORRESPONDANCE À TITRE DE RENSEIGNEMENT SEULEMENT

- C-17 Rapport daté du 23 janvier 2004 du directeur général des Services corporatifs au sujet du Rapport des investissements de 2003

  16 17

  (À TITRE DE RENSEIGNEMENT SEULEMENT)
- C-18 Rapport daté du 23 janvier 2004, accompagné de pièces jointes, du directeur général des Services corporatifs au sujet du cautionnement de garantie des représentants municipaux du 1<sup>er</sup> janvier 2004 au 1<sup>er</sup> janvier 2005 18 20 (À TITRE DE RENSEIGNEMENT SEULEMENT)
- C-19 Rapport daté du 14 janvier 2004 de la directrice générale de la Santé et des Services sociaux au sujet du Recrutement et maintien en poste des médecin en 2003 rapport du 4<sup>e</sup> trimestre 21 25 (À TITRE DE RENSEIGNEMENT SEULEMENT)

#### PARTIE II - ORDRE DU JOUR RÉGULIER

#### **QUESTIONS RENVOYÉES ET QUESTIONS REPORTÉES**

PAGE N°

R-1 Rapport daté du 8 janvier 2004 du directeur général des Services de développement économique et de planification au sujet de l'adjudication de la soumission L'Ontario branché / Geo-Smart 26 - 28 (RÉSOLUTION PRÉPARÉE)

(Le Conseil municipal avait reporté cette question lors de sa réunion du 15 janvier 2004 pour l'examiner plus à fond.)

#### RAPPORTS DES GESTIONNAIRES

- R-2 Rapport daté du 23 janvier 2004, accompagné de pièces jointes, du directeur général des Services corporatifs au sujet de rajustements d'impôt en vertu des articles 357 et 358 de la Loi sur les municipalités 29 39 (RÉSOLUTION PRÉPARÉE)
- R-3 Rapport daté du 23 janvier 2004, accompagné de pièces jointes, du directeur général des Services corporatifs au sujet du Fonds de réinvestissement communautaires 2004

  (RÉSOLUTION PRÉPARÉE)
- R-4 Rapport daté du 19 janvier 2004 de l'administrateur en chef au sujet du Programme d'amélioration continue 46 47 (RÉSOLUTION PRÉPARÉE)

#### **MOTIONS**

#### R-5 Présentée par le conseiller Bradley :

Attendu que le Comité de planification, lors de sa réunion du 13 janvier 2004 a débattu la question de changer les dates de réunion à la semaine précédant les réunions du Comité des priorités et du Conseil municipal et que les membres se sont entendus à ce sujet;

Par conséquent, il est résolu que le personnel rédige un rapport décrivant les aspects positifs et négatifs de changer la date de la réunion à l'autre semaine et que l'on demande les commentaires et les suggestions du Comité de liaison communautaire.

#### **ADDENDA**

#### PÉTITIONS CIVIQUES

#### PÉRIODE DE QUESTIONS

#### PARTIE II - ORDRE DU JOUR RÉGULIER (suite)

AVIS DE MOTIONS

PAGE Nº

SÉANCE À HUIS CLOS (Articles incomplets)

LEVÉE DE LA SÉANCE À 22 h (RÉSOLUTION PRÉPARÉE)

*{UNE MAJORITÉ DES DEUX TIERS EST REQUISE POUR POURSUIVRE LA RÉUNION APRÈS 22 h.}* 

Le 23 janvier 2004

THOM M. MOWRY,
GREFFIER MUNICIPAL

CORRIE-JO CAPORALE, SECRÉTAIRE DU CONSEIL



					Type	of	Decision				
Meeting Date	Meeting Date January 29 <sup>th</sup> , 2004						Report Date	January 21, 2004			
Decision Requ	ested		Yes	х	No		Priority	х	High		Low
	Dir	ection O	nly			Type of Meeting	х	Open		Closed	

#### **Report Title**

#### BINGO CHARITIES ADVISORY PANEL MEMBERSHIP

#### Policy Implication + Budget Impact

X

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

Council's Bingo Charities Advisory Panel membership is limited to representatives of the Bingo Halls, their respective charity organizations, the Sudbury Community Foundation and the Health Unit. The Advisory Panel was appointed by Council in August 2003. The Advisory Panel has met three times and has began to prepare a Work Plan for 2004. The Advisory Panel is also working with the Sudbury Community Foundation to develop the criteria for the Greater Sudbury Charity Fund already approved by Council. Council approved \$15,000 for the activities of the Advisory Panel in May, 2003.

Background Attached

#### Recommendation

That the following citizens be re-appointed to the Bingo Charities Advisory Panel:

Bingo Hall Operators:

Don Labreche - Owner (Valley Bingo)

Garth Moote - Manager (Bingo Country), Alternate - Denis Sivret - Manager (Bingo One)

Charity Associations:

Jane Pascoe (Bingo One Association) and Rick Barrett (Capital Bingo Association), and Carmen Simmons and Gary Gray (Sudbury Community Foundation)

Recommendation Continued

#### **Recommended by the General Manager**

Recommended by the C.A.O.

Mark Mieto,

Chief Administrative Office

4

Title: Bingo Charities Advisory Panel

Date: January 21, 2004

Report Prepared By

Name

Division Review	

Page 2

#### BACKGROUND

Carlos Salazar

On October 24, 2002, City Council passed the Smoke-Free Public Places and Workplaces By-law 2002-300, effective May 31, 2003. As part of the By-law, Council supported the creation of a multi-sector Task Force to determine the feasibility of creative strategies to address the concerns raised by local charities and non-profit organizations that raise money from charity bingos.

Council established the Advisory Panel, now called Bingo Charities Advisory Panel, approved funding (\$15,000), and adopted the Terms of Reference at the Priorities Committee meeting on May 14, 2003 and was subsequently adopted by Council as per Council direction. The Bingo Hall Operators, the Charity Associations, the Health Unit Board and the Sudbury Community Foundation Board were requested to appoint their representatives to the Advisory Panel.

On August 12, 2003, City Council passed resolution 2003-48 appointing the following members to the Advisory Panel; in the same resolution Council made them eligible for reappointment after November 30th, 2003:

Bingo hall operators

Don Labreche - Owner (Valley Bingo) Garth Moote - Manager (Bingo Country) Denis Sivret - Manager (Bingo One) Alternate

**Charity Associations** 

Jane Pascoe (Bingo One Association)

Rick Barrett (Capital Bingo Association)

**Sudbury Community Foundation** 

Carmen Simmons

Gary Gray

On December 11, 2003, Council appointed Councilor Ron Bradley as its representative on the Advisory Panel.

Title: Bingo Charities Advisory Panel

Date: January 21, 2004

Other members appointed to the Advisory Panel are:

Health Unit Staff

**Shelley Westhaver** 

David Groulx

City Staff

**Heather Salter** 

Carlos Salazar

The Bingo Charities Advisory Panel has met three times since September last year and has began to prepare a Work Plan for 2004. The Advisory Panel will also be working with the Sudbury Community Foundation to develop the criteria for the Fund. As the Advisory Panel only began its work in the Fall of 2003, it is recommended that the members be reappointed.



				Турє	e of	Decision					
Meeting Date			Report Date	January 16, 2004				j			
Decision Requested X Yes				No		Priority	X High Low		Low		
		Dir	ection Only	y .		Type of Meeting	x	Open		Closed	

#### **Report Title**

Re-appointment of Public Members for the Technical Steering Committee

Policy Implication + Budget Impact	Recommendation
This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.	
Not applicable.	That the following public members be reappointed/appointed to the Technical Steering Committee for the Waste Optimization:
Background Attached	Recommendation Continued

**Recommended by the General Manager** 

Don Bélisle General Manager of Public Works Recommended by the C.A.O.

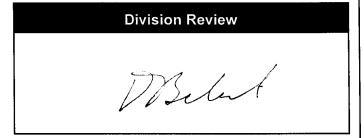
Chief Administrative Officer

Title: Re-appointment of Public Members for the Technical Steering Committee

Date: January 16, 2004

**Report Prepared By** 

Chantal Mathieu Manager of Waste Management



Page: 1

Under the "Waste Optimization Study", the City of Greater Sudbury has been reviewing its waste management system in an attempt to optimize the delivery of its waste management program/services and the operation of its waste management facilities.

The study commenced in 2003 and is expected to be completed in the Spring/Summer of 2004.

Four public members were appointed by the previous Council to sit on the committee until the term ending 2003. The four public members (listed below) have indicated that they wish to continue to sit on the committee.

- 1. Sirio Bacciaglia, 902 Charlotte Street, Sudbury
- 2. Jose A. Blanco, 1532 Dixon Road, Sudbury
- 3. Gord Slade, 248 McNaughton Street, Sudbury
- 4. Lloyd R. Stinson, 3 Morlock Street, Falconbridge

Former Councillor Austin Davey has also requested to continue participation on the committee as a public member.

At this time, staff is requesting direction in order to fill the public member 's positions for the committee.



					Туре	of	Decision				
Meeting Date	9, 200	)4				Report Date	Jan	uary 19, 20			
Decision Requ	Yes		No		Priority	Х	High	Low			
	Dir	ection Or	nly		1	Type of	х	Open	Closed		

#### **Report Title**

Confirmation of the Creation of the Adanac Ski Hill Task Force

Policy Implication + Budget Impact	Recommendation
This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.	
	THAT Council endorses the creation of the Adanac Ski Hill Task Force as a Committee of Council.
Background Attached	Recommendation Continued

Caroline Hallsworth
General Manager, Citizen and Leisure Services

Mark Mieto
Chief Administrative Office

Title: Confirmation of the C	reation of the Adanac Ski Hill Task Force
Date: January 19, 2004	

Page 2

Report Prepared By	Division Review
Caroline Hallsworth General Manager, Citizen and Leisure Services	

#### **Executive Summary**

In his inaugural address, Mayor Courtemanche announced that he would be striking the Adanac Ski Hill Task Force. To ensure that the volunteers on this task force are covered by the municipality's insurance policy, particularly as it relates to liability, the Adanac Ski Hill Task Force must be recognized by Council as a bona fide Committee of Council.

#### **Background**

In his inaugural address, Mayor Courtemanche stated:

Among our recreational facilities is the Adanac Hill. I will be striking a Task Force immediately to make recommendations to this Council on the short-term and long-term operation of this facility.

The first meeting of the Adanac Hill Task Force was held on December 19, 2003. At that time, two subcommittees were formed. Councillor Reynolds is chairing the sub-committee that is working on short-term programming at the Adanac Hill site. Councillor Gasparini is chairing the committee that will be reviewing opportunities for the long-term operation of this facility.

There are in excess of twenty community volunteers who are serving on these two committees. To ensure that these community volunteers are protected by the municipality's insurance policy, particularly as it relates to liability, the Adanac Ski Hill Task Force must be recognized by Council by way of resolution. It is important that these committees are endorsed at this time as the Adanac Ski Hill Short-Term Committee is planning a series of winter activities at the Adanac Ski Hill site for the four weekends in February, for which the volunteers must have appropriate insurance coverage.



				Тур	e of	Decision				
Meeting Date	2004-01-2		Report Date	200						
Decision Reque	ested	х	Yes	No	, A	Priority	х	High	Low	
		Dir	ection Only	у		Type of Meeting	х	Open	Closed	

#### **Report Title**

### NOISE BY-LAW EXEMPTION NICKEL RIM SOUTH PROJECT - FALCONBRIDGE LIMITED

#### Policy Implication + Budget Impact

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

#### **Policy Implications**:

The Nickel Rim South Project is located between Capreol and Skead, in the former Town of Nickel Centre. Noise By-law 92-13 of the former Town is still in effect.

#### **Budget Impact:**

There is no financial impact associated with this Request for Decision.

#### Recommendation

THAT this Council has no objection to the granting of an exemption to By-law 92-13, "BEING A BY-LAW TO PROHIBIT AND REGULATE NOISES IN THE TOWN OF NICKEL CENTRE", to Falconbridge Limited and its contractors for operational requirements at the Nickel Rim South Project to carry out intensive surface construction such as preparing the site, including moving the broken rock, drilling and excavating work for a four month period from February 1st, 2004 to and including May 30, 2004;

X Background Attached

x Recommendation Continued

Recommended by the General Manager

Doug Wuksinic.

General Manager, Corporate Services

Recommended by the C.A.O.

Mark Miető,

Chief Administrative office

Title: Noise By-law Exemption - Nickel Rim South Project - Falconbridge Limited

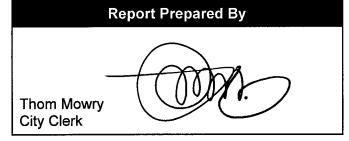
Date: 2004-01-22

**Division Review** 

Page: 2

Ron Swiddle.

Director of Legal/Clerk's Services & City Solicitor



#### **RECOMMENDATION** continued:

AND THAT approval of this exemption be subject to restricting blasting to the daylight hours only;

AND FURTHER THAT approval of this exemption be further subject to Falconbridge Limited and/or it contractors providing public notice of this construction activity prior to its commencement;

AND FURTHER THAT it is to be understood that this approval is given solely for the purpose of granting a noise exemption only and shall not be construed as an exemption or approval for any other purpose.

#### **BACKGROUND:**

The City Clerk's Office has received the attached request from Falconbridge Limited for a four (4) month exemption to Noise By-law 92-13 of the former Town of Nickel Centre. The purpose of the exemption is to allow Falconbridge to move from a feasibility stage to an advanced exploration project stage as part of its Nickel Rim South Property. This will include extension surface construction.

As stated in Falconbridge's correspondence the total expenditure for this year is expected to be \$110 million.

Photocopies of the letter of request, dated January 22, 2004 and a site location map are attached to this report for the information of Council.

By-law 92-13 of the former Town of Nickel Centre provides that "no person shall create, cause, or permit any noise or noises likely to disturb the inhabitants".

Title: Noise By-law Exemption - Nickel Rim South Project - Falconbridge Limited

Page: 3

Date: 2004-01-22

#### **RECOMMENDATION:**

It is recommended that Council grant the exemption as requested by Falconbridge Limited subject to the following two conditions:

- 1. that blasting be restricted to the daylight hours only; and
- 2. that Falconbridge Limited and/or its contractors provide public notice.

#### Attachments:

- 1 Letter dated January 22, 2004 from Dave Stephen, Nickel Rim South Project Safety Manager, Falconbridge
- 2 Site Location Map Nickel Rim South Advanced Exploration Project.

**FALCONBRIDGE** 



January 22, 2004

The City Of Greater Sudbury Mayor and Council Members

The Nickel Rim South property is in a position to move from the feasibility stage to an advanced exploration project, which will include an intensive surface construction program. The bulk of this construction will take place in the 2004 calendar year. The total expenditure for this year is expected to be \$110,000,000. This capital expenditure is of obvious benefit to the local community. Since the time frame is critical to the success of the overall project, a seven day a week / twenty four hour a day construction schedule is required.

Falconbridge Limited is requesting a four-month exemption to the applicable noise bylaw, from February through May, 2004. During this timeframe construction activities would entail preparing the site, including moving the broken rock, drilling and excavating work. Blasting will be restricted to daylight hours.

The interests and needs of the local community residents remain a priority to Falconbridge. We are committed to working with the City's by-law enforcement group to address any complaints that may arise during the construction period. Any concerns should be directed to the undersigned, at the Nickel Rim South project office, 688-0250, Extension 260 or by e-mail, dstephen@sudbury.falconbridge.com.

Thank you for your attention in this matter.

Dave Stephen,

Nickel Rim South Project Safety Manager

Stephen

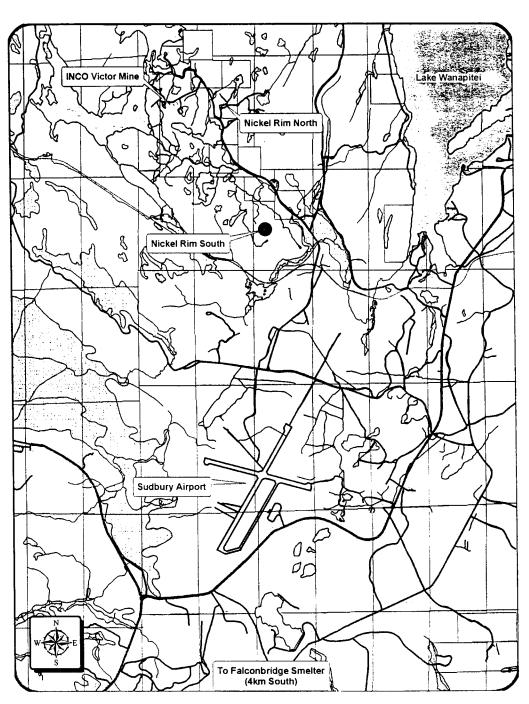


Figure 3.2.1
Site Location – Nickel Rim South Advanced Exploration Project



					Туре	of	Decision					
Meeting Date	January 2	29, 200	04				Report Date	Jan	uary 23,	2004		V 70
Decision Requ	ested	х	Yes		No		Priority	х	High		Low	
the second		Dii	rection O	nly			Type of Meeting	х	Open		Closed	

#### **Report Title**

Greater Sudbury Utilities Inc.
Interest Settlement and Issuance of Class A. Preference Shares

	Policy Implication + Budget Impact		Recommendation
X	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.		THAT By-law 2004-21F be passed authorizing the Mayor and Clerk to execute on behalf of the City Greater Sudbury a subscription for 13,947 Class Preference Shares with a value of \$1,394,709 for Greater Sudbury Utilities Inc.;  AND THAT the interest payment due from Great Sudbury Utilities Inc., in the amount of \$1,394,700 be reserved until finalization of this transaction.
Х	Background Attached	1	Recommendation Continued

D. Wuksific
General Manager of Corporate Services

Recommended by the C.A.O.

M. Mieto
Chief Administrative Officer

Title: Greater Sudbury Utilities Inc.

- Interest Settlement and Issuance of Class A, Preference Shares

Date: January 23, 2004

#### **Report Prepared By**

Sphotos

C. Mahaffy

Manager of Financial Planning & Policy / Deputy Treasurer

#### **Division Review**

(of frass-

S. Jonasson

Director of Finance / City Treasurer

#### **BACKGROUND**

This Report deals with the re-investment of \$1.39 million in the Greater Sudbury Utilities Inc. for preferred shares, representing the difference between the calculated interest of \$3.79 million and that paid to the City of Greater Sudbury in 2003 of \$2.4 million.

The City of Greater Sudbury holds a promissory note from Greater Sudbury Utilities Inc., in the amount of \$52,340,810. The rate of interest in favour of the City of Greater Sudbury as the holder of the Promissory Note is 7.25 per cent compounded annually, not in advance. As was the case in both 2001 and 2002 interest payments, the settlement process is as follows:

• GSUI payment on promissory note to City (\$52,340,810 x 7.25)

\$3,794,709.

Page:

2

City payment to GSUI (purchase of preferred shares)

\$1,394,709.

Net Cash retained by City of Greater Sudbury

\$2,400,000.

To finalize the interest settlement transaction, two distinct events must take effect:

- 1. At a meeting of the Shareholders of Greater Sudbury Utilities Inc. (GSUI), Council of the City of Greater Sudbury, sitting as Shareholders of GSUI, passed Resolution No. 2003-1C-10-08 authorizing the Board of Directors of GSUI to amend the corporations capital structure and issue 13,947 Class A, Preference Shares with a redemption value of \$100 per share from the GSUI Treasury.
- 2. Council of the City of Greater Sudbury must pass a resolution authorizing the Mayor and Clerk to subscribe for and take up 13,947 Class A, Preference Shares of Greater Sudbury Utilities Inc. for the tendered sum of \$1,394,709 in lawful money of Canada, in full payment of the subscription price for such shares.

As was the case last year, it is anticipated that this transaction will proceed in the following manner. GSUI will issue a cheque to the City of Greater Sudbury for \$1,394,709 as the final settlement of the interest outstanding on the Promissory Note (\$52,340,819 X .0725 - \$2,400,000 = \$1,394,709). The City of Greater Sudbury will issue a cheque to GSUI for this same amount, and will take back Greater Sudbury Utilities Inc. Class A, Preference Shares with a value of the equal amount.

#### **Greater Sudbury Utilities Inc./** Services Publics du Grand Sudbury Inc.

#### MOTION

**MOVED BY** 

No.:

#2003-10-10-08

**SECONDED BY** 

Date: December 15, 2003

"THAT the Board of Directors of the Corporation hereby allot and set aside for future issuance 13,947 Class A Preference shares in the capital of the Corporation, with a redemption value of \$100.00 per share;

AND THAT the said allotment for future issuance is subject to receipt of a signed subscription from The City of Greater Sudbury for 13,947 Class A Preference shares in the capital of the Corporation for a total consideration of \$1,394,709.00."

Carried.



				Туре	of	Decision					
Meeting Date	January 29	9, 2004				Report Date	Jan	uary 23, 2	2004		
Decision Requ	ested	Yes	Х	No	353	Priority	х	High	·	Low	
		Direction	Only			Type of Meeting	х	Open		Closed	

#### **Report Title**

2003 Investment Report

	Policy Implication + Budget Impact		Recommendation
Х	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.		
İ			
			FOR INFORMATION ONLY
Х	Background Attached	1	Recommendation Continued

D. Wuksidit.
General Manager of Corporate Services

M. Mieto
Chief Administrative Officer

Title: 2003 Investment Report

Reviewed by: C. Mahaffy, Manager of Financial Planning & Policy/Deputy Treasurer

Date: January 23, 2004

**Report Prepared By** 

J. Van de Rvdt

Co-Ordinator of Capital Budget & Risk Management

**Division Review** 

Page:

S Jonasson

Director of Finance/City Treasurer

#### BACKGROUND

Ontario Regulation 265/02 requires the Treasurer to present, annually, an investment report to Council. This requirement is also set out in the City of Greater Sudbury's <u>Statement of Investment Policy and Goals</u>. The Investment Policy is constantly under review to ensure compliance under the Municipal Act, 2001 as regulations are amended or introduced.

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This report summarizes the investment activities for the year and certifies that all investments made in the year 2003 were in compliance with both the policy and the Ontario Regulation 265/02.

The City of Greater Sudbury investment portfolio, at cost, at December 31, 2003 was as follows:

Long-term investments \$ 23,699,175 Short-term investments \$ 73,977,233 Total investment portfolio \$ 97,676,408

During the year, ninety-five (95) separate investment transactions were completed. Interest earned on investments, plus interest earned on average daily bank balance, amounted to \$4,362,548 - an average rate of return of 3.454%.

Interest earnings of \$1,733,653 were credited to reserve and trust funds. The balance of investment income was earned by capital and current funds. In accordance with the investment policy, the investment income earned by the capital fund was attributed to the current fund. Including interest earned from the bank, the current fund was credited with \$2,628,895 interest revenue.



					Туре	of	Decision					
Meeting Date	January 2	9, 20	04				Report Date	Jan	uary 23, 2	2004		
Decision Requ	ested		Yes	х	No		Priority	х	High		Low	
		Diı	rection O	nly			Type of Meeting	х	Open		Closed	

#### **Report Title**

Security Bond of Municipal Officers January 1, 2004 to January 1, 2005

This report and recomme Finance Division and the	endation(s) have been reviewed by the funding source has been identified.	
	N/A	FOR INFORMATION ONLY
X Background Attach	ned	Recommendation Continued

Recommended by the General Manager

General Manager of Corporate Services

Recommended by the C.A.O.

M. Mieto Chief Administrative Office

Title:

Security Bond of Municipal Officers - January 1, 2004 to January 1, 2005

Reviewed by: C. Mahaffy, Manager of Financial Planning & Policy/Deputy Treasurer

Date:

January 23, 2004

**Division Review** 

Page:

Van de Rydt

Co-Ordinator of Capital Budget & Risk Management

Report Prepared By

S. Jonasson

Director of Finance/City Treasurer

### **BACKGROUND**

Under Section 287.(3) of the Municipal Act, 2001, proof of bonding of municipal officers must be provided to Council at least once each calendar year. Fidelity bond coverage protects the City from any fraudulent acts of employees, members of Council or Boards.

As evidenced by the attached memorandum from the City's insurance broker, the fidelity bond for the City of Greater Sudbury is \$5 million. Recoveries are limited by a \$5,000 deductible clause in our insurance policy.

## CANADA BROKERLINK (ONTARIO) INC.

Insurance and Financial Services 161 Larch St., Sudbury, ON P3E 1C4 Ph: (705) 675-1307 • 1-800-461-2276 • Fax: (705) 675-5286

### MEMORANDUM OF PROVISIONAL INSURANCE

INSURED:

The City of Greater Sudbury

MAILING ADDRESS:

P.O. Box 5000, Stn "A", 200 Brady St, Sudbury, ON P3A 5P3

**EFFECTIVE DATE:** 

January 1, 2004 at 12:01 a.m.

EXPIRY DATE:

Upon delivery of replacing documents but no later than January 1, 2005

at 12:01 a.m.

POLICY(S) DETAILS:

POLICY TYPE	INSURER	POLICY NUMBER	AUTHORIZED REPRESENTATIVE
	Various Subscribling Companies through Frank Cowan Company	CP98772	C. Fraser

### COVERAGE(S): 1

Employee Dishonesty Coverage - Form A

\$5,000,000.

Audit Expense (Sub-Limit)

100,000.

The bond insures the loss of money, securities or other property sustained through the fraudulent or dishonest acts of any of the City's Employees, Members of Council, and Members of all Boards, Commissions and Committees appointed by and under the jurisdiction of Council.

The audit expense coverage provides for the reimbursement of reasonable expenses incurred by the Insured to prepare proof of a valid loss under the policy and is in addition to the overall bond limit

Date of Issuance:

January 15, 2004

This policy contains a clause that may limit the amount payable.

/cf

This document is evidence that insurance described above has been effected, against which Underwriters Certificates or Policies will be issued. Immediate advice must be given of any discrepancies, inaccuracies or necessary changes. The insurance afforded is subject to the terms, conditions and exclusions of the applicable policy which, when delivered, replaces this document.

# Request for Decision City Council



				Type of Decision  Report Date  January 16, 2004  S X No Priority X High Low							
Meeting Date	January 2	8, 200	04				Report Date	Jan	uary 16, 2	2004	·
Decision Requ	ested		Yes	х	No		Priority	х	High		Low
		Dir	rection O	nly	х		Type of Meeting	х	Open		Closed

### **Report Title**

2003 Physician Recruitment and Retention- 4th Quarter Report

	Policy Implication + Budget Impact	Recommendation
	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.	
N/A		For Information Only
	Background Attached	Recommendation Continued

Recommended by the General Manager

C. matheson

Catherine Matheson General Manager, Health and Social Services Recommended by the C.A.O.

21

Title: Physician Recruitment and Retention - 4th quarter

**Date: January 28, 2004** 

Report Prepared By

Kim Rossi
Coordinator of Health Initiatives

Division Review	
Name and Title	

### **Background**

Community efforts are ongoing as the City and its partners work together on recruiting new physicians. This quarterly report will provide Council with information on recruitment efforts and ongoing projects.

### Recruitment updates

### Newly recruited physicians

Sudbury welcomed three new physicians this last quarter: Drs. Christine Goossen and Shirley Korman, both anaesthetists, and Dr. Natalie Therriault an orthopaedic surgeon. On December 10, 2003 the Greater Sudbury Chamber of Commerce's After Business session which was hosted by the Greater Sudbury Development Corporation and sponsored by the Regional Business Centre, formally welcomed 13 newly recruited physicians and their families:

### 2003

20	103
Name	Specialty
Dr. Kim Tilbe	Gastroenterologist
Dr. Lionel Marks de Chabris	GP/Emerge
Dr. Cizy Mathew	Neurologist
Dr. Borji Varghese	Endocrinologist
Dr. Dana Young	Family Medicine-Sudbury
Dr. Brian Wong	Cardiologist
Dr. Charis Kolari	Hospitalist
Dr. Natalie Goodale	Family Medicine-Sudbury
Dr. Firouzeh Rabbani	Oncologist
Dr. Derek Manchuk	Anaesthetist
Dr. Christine Goossen	Anaesthetist
Dr. Shirley Korman	Anaesthetist
Dr. Natalie Therriault	Orthopaedic Surgeon

Title: Physician Recruitment and Retention - 4th quarter

Date: January 28, 2004

### **Community Assessment Visits**

The community assessment visit program funded by UAP(underservice area program), covers the expense of all travel and accommodations of health professionals who visit an underserviced area. The itineraries for the visits are arranged by staff of the Sudbury Regional Hospital. Included in the community visit are meetings with local physicians, community leaders and staff to ensure that the visiting physician is aware of all the opportunities to practice medicine in our community and lifestyle opportunities.

### **Ongoing Initiatives**

## Mayor and Council's Roundtable on Recruitment and Retention of Physicians and Allied Health Care Professionals:

In his inaugural speech Mayor Courtemanche has endorsed his support for the continuation of the Community Roundtable on Physician and Allied Health Care Recruitment and Retention.

### **Turnkey Clinics**

In an effort to assist the recruitment efforts for physicians to the most underserviced areas of the City the concept of turnkey clinics was recommended by the former Council. Physicians would have available a medical office within which to set up their practice in three areas: Valley East, Rayside Balfour and Nickel Centre. This reduces the investment in capital for the new physician who is generally in a situation of high debt load from educational expenses and/or assists in the recruitment efforts of physicians to these areas. One of the issues that has arisen with the recruitment to turnkeys is the physicians need to co-locate for the purpose of shared overhead for salaries. Consequently, it has become evident that single recruitments to turnkeys are not viable but dual recruitments are more practical for the sustainability of the clinics. Consideration may need to be given to retainment issues of existing physicians in concert with the recruitment of new physicians to turnkey clinics.

The following is a synopsis of the events which have taken place this past year with regards to the turnkey clinics.

Valley East - -

The building being used for the Turnkey operation in this community is the former Valley East Town Hall, located at 1679 Main Street, Val Caron. Spring of 2003: RFPs' were submitted to begin the design work. The Turnkey clinic is intended to facilitate three (3) family medicine practitioners.

Project to date has not started as a commitment from an established physician should be in place prior to the project commencing.

Title: Physician Recruitment and Retention - 4th quarter

Date: January 28, 2004

Rayside Balfour -

January 2003: RFP to develop a turnkey clinic for up to three physicians in the former Town of Rayside Balfour. None of the proposals received met the terms of reference which specified the need to have a commitment from a new physician.

Effective February 2, 2004, Dr. Jim McKay will open his medical practice in

the Azilda Plaza Inc.

Nickel Centre -

The Centre communautaire résidentiel de Coniston (CCRC) will be using the property located at 44 First Avenue, Coniston to build a residential complex and will accommodate space for two physicians and a community centre. In March 2003 the Planning committee recommended that Council approve the execution of a lease agreement with the Centre communautaire résidentiel de Coniston (CCRC).

The CCRC hired the architectural firm ANO to design the plans. Construction has started and completion is expected June 2004.

### **Underserviced Area Program**

The City of Greater Sudbury has been designated by the Ministry of Health and Long Term Care (MOHLTC) as being an Underserviced Area. Currently the largest shortage is in Family Medicine. MOHLTC use the ratio of 1 physician for every 1380 people to determine the need and have designated the CGS as requiring 115 physicians. We currently have a total of 93 practising physicians. Within our catchment area, those most affected by the physician shortages are the outlying areas. In the past year, a number of physicians from the outlying areas have relocated their practice to the city core perhaps due to rent or travel time to and from the city core. In the fall of 2003, the former council passed a resolution to lobby the provincial government to review the current UAP incentive grants and that the CGS review its set up relocation incentive within the strategic plan currently being developed.

The MOHLTC publish a quarterly report - "List of Areas Designated as Underserviced for General/Family Practitioners and Specialist". This document demonstrates that the City of Greater Sudbury must continue to engage in innovated recruitment and retention efforts as we are competing with recruitment efforts in Southern Ontario and the number of underserviced communities in Southern Ontario is increasing.

### General/Family Practitioners (#'s do not include specialist)

Northern Ontario	2002	2003
Number of communities designated as underserviced	36	38
Number of practice opportunities available	125	122
Southern Ontario		
Number of communities designated as underserviced	86	95
Number of practice opportunities available	444	497

Date: January 28, 2004

### **Recruitment and Recognition Events**

November 8, 2003: the community of Coniston held a recognition event to celebrate Dr. Noël de Tilly's 42 years of service and dedication in the Community of Sudbury and 25 years in Coniston.

November 12, 2003: the Annual Northeastern Ontario Medical Education Corp. (NOMEC) recruitment fair was held at the Holiday Inn with a number of Northeastern communities attending.

December 12, 2003: the CGS sponsored the annual Northern Ontario Family Medicine program Christmas lunch.

# Family Medicine Practitioners/ Numbers December 2003

		500011		
Municipality	Population 2001	Present Number of Family Medicine Practitioners	<b>Total N</b> umber of Family Medicine Practitioners Needed	Additional Number of Family Medicine Practitioners Needed
Valley East	22000	6	16.5	10.5
Rayside Balfour	16000	6	12	6
Capreol	3500	2	2.5	.5
Nickel Centre	12000	2	9	7
Walden	10000	4	7.5	3.5
Onaping Falls	4800	2	3.5	1.5
Sudbury - Old City	85000	71	64	(-7)
Hospitalists				
Total	153300	93	115	22

<sup>\*</sup>Census numbers have been rounded

December 2003

# Request for Decision City Council



				Туре	of	Decision					
Meeting Date	Septembe	er 23,	2003		-	Report Date	Sep	tember 18	, 2003		
Decision Reque	ested	x	Yes	No		Priority	х	High	T I	Low	
		Dir	ection Only			Type of Meeting	x	Open	,	Closed	-

### **Report Title**

### Connect Ontario / GeoSmart Tender Award

### Policy Implication + Budget Impact Recommendation This report and recommendation(s) have been reviewed by the X Finance Division and the funding source has been identified. THAT the RFP for Smart Sudbury Community Portal be awarded to Navantis Inc. in the proposed amount of \$931,100, this being the proposal with the highest score in the selection process and meeting all the project auidelines. THAT the RFP for Greater Sudbury GIS Solution be awarded to iPlan Corp. (Formally Forhan Rogers) in the proposed amount of \$355,355, this being the proposal with the highest score in the selection process and meeting all the project guidelines. THAT the implementation of the Smart Sudbury Building Permits Online Solution be completed through the upgrading of the existing Inspector+ system to include the online interface provided by the Municipal Software / Pen Systems partnership in the proposed amount of \$230,549. **Background Attached** Recommendation Continued

Recommended by the General Manager

Doug Nadorozny, General Manager Economic Development & Planning Services Recommended by the C.A.O.

Mark Mieto,

hief Administrative Officer

Title: Connect Ontario / GeoSmart Tender Award

Date: January 9th, 2004

### Report Prepared By

Jody Cameron
Economic Development Officer - Technology
Project Manager of e-sudbury.com

### **Division Review**

Page:

Doug Nadorozny, General Manager Economic Development & Planning Services

### **Community Portal Solution**

Proposals received in response to the RFP for Smart Sudbury Community Portal (Connect Ontario) were opened at the Tender Opening Committee Meeting at 2:30 PM., local time, February 18, 2003.

Proposals for hardware, software, consulting and support services were received from the following bidders:

### **BIDDERS**

Navantis Inc. IBM Canada Ltd. Locus Systems Inc. Braegan Group Inc. Cyber Sudbury Inc.

A bid deposit in the form of a certified cheque or letter of credit in the amount of \$50,000.00 accompanied each proposal, with the exception of Braegan Group Inc.

The Smart Sudbury Portal Selection Committee reviewed the four proposals and short-listed to two vendors. Navantis Inc and Locus Systems were issued an opportunity to submit a last and final offer.

The final proposal meeting all the project specifications and rating the highest based on the RFP criteria and the Connect Ontario project guidelines was submitted by Navantis Inc. in the proposed amount of \$931,100. This proposal is recommended for approval.

This project will be funded from the Smart Sudbury GeoSmart/Connect Ontario project.

### Sudbury GIS Solution (GeoSmart)

Proposals for the RFP for Greater Sudbury GIS Solution were opened at the Tender Opening Committee Meeting at 2:30 PM., local time, Tuesday March 11, 2003.

Proposals for a GIS Solution were received from the following bidders:

### **BIDDERS**

ESRI Canada Limited
Orion Technology Inc.
Munirom Technologies Inc.
EDS Canada Inc.
CRA (Conestoga Rovers)
Autodesk, Inc.
Forhan Rogers

A bid deposit in the form of a certified cheque in the amount of \$25,000.00 accompanied each proposal.

Title: Connect Ontario / GeoSmart Tender Award

Page: 2

Date: January 9th, 2004

The GIS Task force reviewed the seven proposals and short-listed to two vendors. Forhan Rogers and CRA were issued an opportunity to submit a last and final offer.

The proposal meeting all the project specifications and rating the highest based on the identified criteria and the GeoSmart project guidelines was submitted by Forhan Rogers in the proposed amount of \$355,355. This proposal is recommended for approval.

This project will be funded from the Smart Sudbury GeoSmart/Connect Ontario project.

### **Smart Sudbury Building Permits Online Solution**

During the needs assessment process for the Smart Sudbury (Connect Ontario) business plan, it was identified by the community of the need to ensure various municipal tools and services are delivered in formats the public can easily access 24/7. With that in mind, we conducted an internal review of current services and also reviewed what other municipalities were doing in the area of e-government. It was determined that building controls was already in discussions with Pen Systems to expand their exisiting system to include the implementation of building permits online, however, lack of budget was impeding the progress of this project. The Connect Ontario program offered an opportunity to include the proposed online solution within the overall project parameters.

Pen Systems partnered with the Region of Sudbury and now the City of Greater Sudbury several years ago to jointly develop software to streamline the building inspection process by providing a field-friendly solution that totally eliminates the need for inefficient paper forms or cumbersome laptops. Inspector+<sup>TM</sup> is a pen-based computer software application that generates reliable, accurate data the first time. Because of this partnership, Pen Systems has been able to market this product in Canada and in the US to various municipalities.

After several years of development and refinement of Inspector+, Pen Systems has been able to expand its use for Inspector+. Just recently Greater Sudbury Fire Services began using Inspector+ for fire inspections.

In 2001, Pen Systems and Municipal Software formed a formal partnership. This partnership has resulted in Inspector+ being bundled with Municipal Software's solution CityView (Building Permit Online Software). CityView offers municipalities the opportunity to increase productivity and accountability by streamlining their internal business processes and offering these services to their citizens on-line. Pen Systems, offers municipalities the ability to automate their field work in a mobile environment thereby increasing productivity, accountability and customer service. The combination of these provides for integrated communications and data capture both internally and externally.

Benefits of this partnership have already been realized through the integration of Inspector+ with several of Municipal Software's existing clients such as the City of Cornwall, ON, East Gwillimbury, ON, Haldimand County, ON, and Freehold, NJ. This partnership will continue to provide benefits to both companies, and specifically provide Pen Systems with an opportunity to further enhance their business and product offerings and provide them with further exposure to municipalities across North America, thereby increasing their business goals and IT development.

Municipal Software will continue to be the lead for both implementation and installation services, however, Pen Systems expertise will also be utilized to ensure that the new CityView application is fully integrated with the existing Inspector Plus system currently utilized by the City.

Because of the existing partnership the city has with Pen Systems, and the opportunity to extend the work that has already been done to automated the building permit process, it is recommended that we use Municipal Software for the CGS's building permit online solution portion of the project.

## **Request for Decision City Council**



					Туре	of	Decision				
Meeting Date	January	29,	2004				Report Date	Jar	uary 23	3, 200	04
Decision Reque	ested	Х	Yes		No		Priority		High		Low
		Dir	ection O	nly			Type of Meeting		Open		Closed

### **Report Title**

Tax Adjustments Under Sections 357 and 358 of the Municipal Act

# Policy Implication + Budget Impact Recommendation This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified. Of the total taxes to be struck from the tax roll, That the amount of \$505,234.44 be struck from the city's portion is \$276,275.16. This is well the tax roll. within the budget amount for the tax write offs for 2004. **Background Attached** Χ Recommendation Continued

Recommended by the General Manager

General Manager of Corporate Services

Recommended by the C.A.O.

M. Mieto 📝 Chief Administrative Office

Page:

2

Title: Tax Adjustments Under Sections 357 and 358 of the Municipal Act

Reviewed by: M.L. Gauvreau, Manager of Current Accounting Operations

Date: January 23, 2004

**Report Prepared By** 

T. Derro

Supervisor of Tax / Chief Tax Collector

**Division Review** 

S. Jonasson

Director of Finance / City Treasurer

### **BACKGROUND**

Sections 357 and 358 of the Municipal Act provide the authority for the cancellation, reduction or refund of realty taxes.

Mr

### Section 357

Section 357 authorizes the cancellation, reduction or refund of realty taxes in the current year for such reasons as change in rate of taxation, change in tax status, fire/demolition or gross error. Section 357 applications are verified by the Municipal Property Assessment Corporation and processed by the municipality.

### Section 358

Section 358 of the Municipal Act authorizes the reduction of realty taxes for clerical errors such as errors in key punching, transposition of figures or mathematical calculations. Such errors occur with the preparation of the assessment roll and are confirmed by the Municipal Property Assessment Corporation prior to the tax adjustment by the municipality. Section 358 applications apply to the two (2) taxation years prior to the year in which the error(s) was made.

The Treasurer's recommendations for the cancellation, reduction or refund of realty taxes under the Municipal Act are presented to Council for approval. Attached for Council's information and action is Schedule A, summarizing the tax adjustments by authority, reason and amount. Also attached is Schedule B which provides a more detailed property by property description of the tax adjustments.

### SCHEDULE 'A'

### **ADJUSTMENT OF TAXES UNDER SECTION 357 OF THE MUNICIPAL ACT**

Reason for Adjustment	Applications	City Portion	Education Portion
Fire / Demolition	47	212,488.30	180,708.80
Became Exempt	8	11,505.31	7,801.59
Gross or Manifest Clerical Error	8	1,637.12	443.93
Change in Tax Class / Rate	22	41,850.04	31,736.37
Assessment Reduced	4	8,794.39	8,268.59
TOTAL:	89	\$276,275.16	\$228,959.28

RECOMMENDED APPLICATIONS TO CITY COUNCIL FOR TAX ADJUSTMENTS
UNDER SECTION 357 OF THE MUNICIPAL ACT

REASON: FIRE AND OR DEMOLITION

Council Meeting of: January 29, 2004	Comments	pool removed	structures demolished		see section 39.1 for 2001	repeat for 2002		building demolished	house hit by lightening (Sep 03, 2002)		remove CT and CU tax as CX only (227000)			buildling removed	house still there boarded up		Playland Building Demolished										tower removed	house demolished
	Total	32.80	963.27	533.07	24,203.11	8,324.19	247.51	192.48	52.99	3,899.71	3,632.39	(4,997.29)	669.64	768.36	511.83	46.76	3,919.66	1,326.52	12,619.68	5,778.28	29,509.66	1,455.39	16,298.62	(60,932.22)	357,917.10	(110,463.77)	462.02	517.47
	Education	5.87	172.53	95.48	11,526.87	3,964.44	44.33	40.90	9.49	1,767.85	1,646.67	(2,265.42)	303.57	137.62	91.67	8.38	1,776.89	656.34	6,244.00	2,858.99	14,607.63	720.44	7,723.16	(29,809.50)	170,460.12	(52,609.03)	209.45	96.83
	Education Rate	0.00335000	0.00335000	0.00335000	0.03331466	0.03331466	0.00335000	0.00373000	0.00335000	0.02115349	0.01480744	0.01480744	0.02115349	0.00335000	0.00335000	0.00335000	0.02115349		0.03460790		0.0345900		0.0331466	0.02115349	0.03331466	0.02165453	0.02115349	0.00350000
;	City	26.92	790.74	437.59	12,676.24	4,359.75	203.18	151.58	43.50	2,131.86	1,985.73	(2,731.88)	366.07	630.74	420.16	38.39	2,142.76	670.18	6,375.68	2,919.29	14,902.02	734.96	8,575.47	(31,122.72)	187,456.98	(57,854.74)	252,58	420.64
	General Rate	0.01535419	0.01535419	0.01535419	0.03663652	0.03663652	0.01535419	0.01382422	0.01535419	0.02550910	0.01785636	0.01785636	0.02550910	0.01535419	0.01535419	0.01535419	0.02550910		0.03533780		0.03528710		0.03680458	0.02208538	0.03663652	0.02381373	0.02550910	0.01520419
	# Days	128	365	365	365	365	161	122	11		246		171	306	722	365	365	398	275	184	366	77	365		365		278	306
	Year	2003	2003	2003	2001	2001	2003	2002	2003		2003		2003	2003	2003	2003	2003		1999		2000		2001		2001		2003	2003
,	Assessed Property Owner	DODGE GEORGE DODGE HUGUETTE	EL BATRIK S JONAS SALAH	MACLEAN RONALD J	INCO LIMITED	INCO LIMITED	PERRAS GERALD	FURLANI RAYMOND FURLANI MAVIS	ONGARO MARCELLO ONGARO GIANNINA		DALRON CONSTRUCTION LIMITED		1552584 ONTARIO INC	DALRON CONSTRUCTION LIMITED	LANTEIGNE JEAN CLAUDE LANTEIGNE IRENE CORA	GREATER SUDBURY CITY	BURGER KING RESTAURANTS OF CANADA INC			GELMI					INCO LIMITED		SUDBURY CITY C/O STEEL COMMUNICATIONS	LEROUX FERNAND
	Location	1526 SPARKS	991 LASALLE	35 BRODIE	1700 ELM MCKIM CON 3 CON 4 PT LOT 12 C C NORTH MINE	1700 ELM MCKIM CON 3 & 4 LOT 11 PCL 22 CLARABELLE MILL	391 GRANITE	1005 LORNE ST	35 CONCORD CRES		1401 REGENT ST		1492 PARIS ST	15 MAKI AVE	375 KATHLEEN ST	0 KEHOE AVE MCKIM CON 4 LOT 5 PLAN 18S N PT LOT 53 LANE PT LEASE #135 A & F LEFEBVRE	660 NOTRE DAME AVE	-		487 POWER ST SNIDER	33 COPPER REFINERY				18 RINK ST		0 BIG NICKEL MINE D MCKIM CON 3 PT LOT 8 PCL 45883 RP 53R9200 PARTS 1 2 3 5 LESSEE STEELE ELECTRONICS	3133 ALGONQUIN RD
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# RECOMMENDED APPLICATIONS TO CITY COUNCIL FOR TAX ADJUSTMENTS UNDER SECTION 357 OF THE MUNICIPAL ACT

REASON: FIRE AND OR DEMOLITION

Comments		SFD demolished	office trailers r					all building 19 and 19A demolished			building 11 demolished	demolition of existing cottage		building # 01 CT conversion required		building 16, 23 and 43 demolished								multiple reductions						
Total		647.11	6,043.88	1,885.52	927.73	1,713.66	36,622.14	306.55	678.69	10,924.80	827.79	530.02	427.57	242.33	3,738.90	(1,189.11)	5,108.27	6,664.82	2,420.09	86.88	128.84	464.63	490.79	460.75	256.92	241.20	437.61	240.87	518.06	285.15
Education	Portion	115.90	1,982.26	618.41	444.22	867.29	16,295.76	154.76	342.63	4861.21	396.22	103.18	190.25	55.95	1790.59	(601.82)	2446.40	2965.64	1158.81	16.41	29.23	90.45	95.54	106.38	50.02	55.69	85.19	55.61	100.85	65.84
Education	Rafe	0.00335000	0.02165453	0.02165453	0.02115349	0.02115349	0.03057365	0.02964714	0.01927064	0.03057365	0.03143906	0.00335000	0.02717904	0.00373000	0.02797802	0.02115349	0.02797802	0.03057365	0.02115349	0.00335000	0.00373000	0.00335000	0.00335000	0.00373000	0.00335000	0.00373000	0.00335000	0.00373000	0.00335000	0.00373000
City	Portion	531.21	4,061.62	1,267.11	483.51	846.37	20,326.38	151.79	336.06	6063.59	431.57	426.84	237.31	186.38	1948.31	(587.30)	2661.87	3699.17	1261.28	70.47	99.61	374.18	395.24	354.37	206.91	185.51	352.42	185.26	417.21	219.31
General	Rate	0.01535419	0.04436992	0.04436992	0.02302418	0.02064313	0.03813580	0.02907839	0.01890095	0.03813580	0.03424402	0.01385849	0.03390202	0.01242531	0.03044230	0.02064313	0.03044230	0.03813580	0.02302418	0.01438979	0.01271290	0.01385849	0.01385849	0.01242531	0.01385849	0.01242531	0.01385849	0.01242531	0.01385849	0.01242531
#	Days	328	365	97	365	365		396	3	365	<u> </u>	<u> </u>	ļ		365			365	310		110	365	365	365	365	365	365	214	365	214
Year		A 2003	2001		2003	2002	2003	2004	3	2003	2002	2003	2003	2002	2002	2002		2003	2003	2003	2002	2003	2003	2002	2003	2002	2003	2002	2003	2002
Assessed Property Owner		MALAFARINA DINAH MARIE MALAFARINA FRANCESCO BRUNO	INCO LIMITED		HIRI EV HOLDINGS INC		INCO LIMITED	GERMI COM		FALCONBRIDGE LIMITED	INCO LIMITED	CAISSE POPULAIRE CARTIER DOWLING	FALCONBRIDGE LIMITED	KOSKI KURT DOUGLAS KOSKI WENDY JEAN	INCO LIMITED	INCO LIMITED		FALCONBRIDGE LIMITED	DUFOUR NICOLE CECILE	DUHAMEL ROLAND DUHAMEL HELGA	CHRETIEN DENIS ARMAND CHRETIEN GISELE MARGUERITE	1039421 ONTARIO INC				CRYDERMAN PAULINE				
Location		2398 DESLOGES RD	1039 REGIONAL RD 24		10 NEI SON RD		WATERS CON 6 LOTS 1 & 2 REM PCL 10018 INST 13 IRON ORE RECOVERY PLANT	6 TOTTEN WINE DD		412 CREAN HILL RD	1045 REGIONAL RD 24 CREIGHTON CON 1 CON 2 LOT 1 PCL 586 CREIGHTON 5 9 11 SHAFT NEUTRINO	14 MAIN ST	0 FRASER MINE LEVACK CON 3 LOT 4 PCL 8151 PCL 8152	516 MICHAEL SS RD	LEVACK CON 1 LOT 9 PCL 2218 MCCREEDY WEST MINE	0 MCCREEDY EAST #2 LEVACK CON 3 LOT 4 PCL 7386 RP 53R12750 PART 2 RP 53R13175 PART 1	MCCREEDY EAST #2 SHAFT	LEVACK CON 4 LOT 4 PCL 1613 STRATHCONA MINE AND MILL	3 MAIN ST	1848 HIGHWAY 69 N	2364 FRENCHMAN LK RD	1 BALL PARK RD				82 A BOWLAND'S BAY RD				
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RECOMMENDED APPLICATIONS TO CITY COUNCIL FOR TAX ADJUSTMENTS UNDER SECTION 357 OF THE MUNICIPAL ACT

REASON: FIRE AND OR DEMOLITION

Hom   Roll #   Coles
Color   Colo
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Class
Coloration   Class   Location   Assessed Property Owner   Class   Portation   Class   Coloration   Class   C
Class   Location   Assessed Property Owner   Year #
Class   Assessed Property Owner   Year
Class   MacLennan Con 4 Lot 6   STEPHEN NORMAN
Class   Class   Class   Coaffon   Assessed Property Owned
Z10.015.19300.0000.0 RT Z20.002.00300.0000.0 LT Z30.003.17900.0000.0 RT Z30.003.18000.0000.0 RT Z50.001.05000.0000.0 RT Z50.001.05000.0000.0 RT Z50.004.04500.0000.0 RT O40.032.09100.0000.0 LTN
Z10.015.19300.0000.0 RT Z20.002.00300.0000.0 LT Z30.003.17900.0000.0 RT Z30.003.18000.0000.0 RT Z50.001.05000.0000.0 RT Z50.001.05000.0000.0 RT Z50.004.04500.0000.0 RT O40.032.09100.0000.0 LTN
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# Schedule 'B' RECOMMENDED APPLICATIONS TO CITY COUNCIL FOR TAX ADJUSTMENTS UNDER SECTION 357 OF THE MUNICIPAL ACT

REASON: BECAME EXEMPT

Council Meeting of: January 29, 2004

recommend CT to Exempt as occupied by hospital property exempt recommend CT to Exempt as occupied by hospital commercial going to exempt change RT portion to E property exempt Comments 576.48 972.72 1,429.31 732.77 19,306.90 1,276.86 4,363.36 3,954.98 6,000.42 Total 112.23 7,801.59 624.67 781.49 636.00 358.49 2,876.87 432.83 1,979.01 Education Education Rate 0.02115349 0.00335000 0.00335000 0.02115349 0.01766638 0.02115349 0.02115349 0.01766664 652.19 464.26 539.89 374.28 3,581.87 793.31 3,123.54 1,975.97 11,505.31 General 0.01535419 0.02203632 0.02208538 0.01385849 0.02203632 0.02208538 0.02296724 0.02112092 Rate 365 365 209 365 365 365 181 181 # 2003 2003 2003 2001 2003 2002 Year 2001 2002 TOTAL: GREATER SUDBURY ASSOCIATION FOR COMMUNITY LIVING GREATER SUDBURY CITY SUDBURY DIST. AMBULANCE SERV SIMARD LUCIEN GREATER SUDBURY CITY C/O KEITH FORRESTER CONSEIL SCOLAIRE DE DISTRICT CATHOLIQUE DU NOUVEL-ONTARIO Assessed Property Owner GREATER SUDBURY CITY GREATER SUDBURY CITY SIMARD LUCIEN 0 BLACK LAKE RD WATERS CON 4 LOT 6 PCL 31254 RP 53R16811 PART 1 960 DOMINION DR NEELON CON 3 LOT 1 PCL NEELON CON 3 LOT 1 PCL 1566 252 VICTORIA ST 35 GODFREY DR 256 VICTORIA ST 100 LEVIS ST . Location 1574 t RT 꾿 ដ × 히 C ≚ 040.003.02900.0000.0 070.015.02300.0000.0 3 110.004.08418.0000.0 170.015.34300.0000.0 230.005.02301.0000.0 230.005.02500.0000.0 040.003.03000.0000.0 080.002.08401.0000.0 Roll# ~ 4 ı, 15 ဖ 10 £ 72 13 4 16 17 18 19 20 22 23 24 25 92 88 53 7 27 6

Schedule 'B'
RECOMMENDED APPLICATIONS TO CITY COUNCIL FOR TAX ADJUSTMENTS
UNDER SECTION 357 OF THE MUNICIPAL ACT
REASON: GROSS OR MANIFEST CLERICAL ERROR

<b>3</b>	110.008.123 2001 2003			through MOS			ad incorrectly																					
Comments	cons. with roll # 010.008.123 2001 ok for 2003			2002 corrected through MOS			house measured incorrectly																					
Total	535.40	468.14	482.74	52.55	46.80	149.63	175.54	170.23																				2,081.05
Education	113.77	102.58	102.58	12.42	11.19	26.80	37.30	37.30																				443.93
Education Rate	0.00373000	0.00373000	0.00373000	0.00414000	0.00373000	0.00335000	0.00373000	0.00373000																				
City	421.64	365.57	380.17	40.13	35.61	122.83	138.24	132.93																				1,637.12
General - Rate	0.01382422	0.01329342	0.01382422	0.01337730	0.01186862	0.01535419	0.01382422	0.01329342																				
# Days	365	365	365	366	365		365																					
Year	2002	2001	2002	2000	2001	2003	2002	2001																				
Assessed Property Owner	BIANCONI FERNANDO	ISABELLA- VALEHZI LETTERINO ISABELLA- VALEHZI MICHELINA	ISABELLA- VALEHZI LETTERINO ISABELLA- VALEHZI MICHELINA	ZYGMONT LINDA & AUDETTE CLAUDE	ZYGMONT LINDA & AUDETTE CLAUDE		CARTER DIANNE MILDRED																					TOTAL:
Location	1441 BELLEVUE AVE	0 ERINDALE ST	0 ERINDALE ST	0 YORK DR	0 YORK DR		17 COBALT ST																					
Class	RT	RT	RT	RT	RT		72																					
- Roll#	010,008.12400.0000.0	090.012.07500.0000.0	090.012.07500.0000.0	130.001.28100.0000.0	130.001.28100.0000.0		080.002.11800.0000.0																					
ttern #	-	2	ო	4	5	9	7	8	11	42	13	4	15	16	17	18	19	20	21	22	23	24	25	92	27	28	29	

# RECOMMENDED APPLICATIONS TO CITY COUNCIL FOR TAX ADJUSTMENTS

UNDER SECTION 357 OF THE MUNICIPAL ACT REASON: CHANGE IN TAX CLASS / RATE

Council Meeting of: January 29, 2004	* Comments				repeat for 2001		repeat for 2001		repeat for 2001				repeat for 2001		change tax class from industrial	to commercial	change tax class from industrial	to commercial	no longer used as commercial	no longer used as commercial	applicant purchased in April 2003	applicant purchased in April 2003	no longer commercial - all residential	no longer commercial - all residential							see section 39.1 for 2001	see section 39.1 for 2001	repeat for 2002	repeat for 2002	property is now vacant land - exempt		no business on property - had no value on
3	Total		24.14	(89.68)	12916.08	(7924.22)	2573.57	(1578.93)	9452.04	(6516.35)	(1076.65)	1741.78	314.79	(217.02)	83803.21	(60611.76)	74485.91	(53290.69)	4759.69	(1854.04)	1625.74	(633.27)	210.12	(82.72)	1226.15	(467.96)	1205.72	(460.16)	899.18	(343.17)	11313.90	(6993.45)	2125.82	(1314.03)	402.14	N/A	1606.85 no
	Education	Portion	10.94	(1.73)	6393.62	(3990.38)	1273.95	(795.10)	4678.86	(3281.42)	(526.72)	829.54	155.82	(109.28)	37289.64	(29022.59)	35671.98	(26970.70)	2279.07	(360.93)	778.45	(123.28)	98.64	(15.62)	634.60	(111.90)	624.03	(110.04)	465.38	(82.06)	5388.31	(3421.37)	1012.43	(642.85)	72.03	N/A	674.58
	Education	Rate	0.02115349	0.00335000	0.03459000	0.02158830	0.03459000	0.02158830	0.03078200	0.02158830	0.02115349	0.03331466	0.03078200	0.02158830	0.02717904	0.02115349	0.02797802	0.02115349	0.02115349	0.00335000	0.02115349	0.00335000	0.02115349	0.00335000	0.02115349	0.00373000	0.02115349	0.00373000	0.02115349	0.00373000	0.03331466	0.02115349	0.03331466	0.02115349	0.00335000	N/A	0.02717904
	City	Portion	13.20	(7.94)	6522.47	(3933.84)	1299.62	(783.83)	4773.18	(3234.92)	(549.93)	912.25	158.96	(107.73)	46513.57	(31589.17)	38813.93	(26319.99)	2480.62	(1493.11)	847.29	(509.99)	111.48	(67.10)	591.55	(356.06)	581.69	(350.12)	433.80	(261.11)	5925.59	(3572.09)	1113.38	(671.17)	330.12	N/A	932.26
	General	Rate	0.02550910	0.01535419	0.03528710	0.02128240	0.03528710	0.02128240	0.03140250	0.02128240	0.02208538	0.03663652	0.03140250	0.02128240	0.03390202	0.02302418	0.03044230	0.02064313	0.02302418	0.01385849	0.02302418	0.01385849	0.02390687	0.01438979	0.01971825	0.01186862	0.01971825	0.01186862	0.01971825	0.01186862	0.03663652	0.02208538	0.03663652	0.02208538	0.01535419	N/A	0.03756096
	#	Days	15	15	998	366	366	366	366	366	365	365	73	73	365	365	365	365	275	275	365	365	185	185	365	365	365	365	365	365	365	365	365	365	365	365	365
	Year		2002	2003	2000		2000	2000	2000	}	Ş		2000		2003		2002		2003	}	2003	2	2003		200	700	2004	400	2001	3	2001		2001		2003		2003
	Assessed Property Owner	The state of the s	LEVECQUE DANIEL ANDRE	LEVECQUE LISA SANDRA	CON			INCO LIMITED	MT OOM		GETTING COM		COM		A DOSOSOS ONTABIO		1030508 ONTARIO INC		JOUPPI RODNEY HENRY	JOUPPI MARIA GINA	RENAUD KENNETH ARMAND	TURCOTTE TRACEY TERRY	VEDDEALL T. LOBBAINE CECIL F		CONSERVATION AUTHORITY N	DISTRICT CONSERVATION	CONSERVATION AUTHORITY	DISTRICT CONSERVATI	CONSERVATION AUTHORITY N D NICKEL		CON		INCO LIMITED		CDEATED SIIDBIIDY CITY		SAI O AGNES AMANDA
	Location			542 VICTORIA ST	1700 ELM ST MCKIM CON 3	NORTH MINE	1700 ELM ST MCKIM CON 3	& 4 LOI 11 PCL 22 CLARABELLE MILL	0 COBALT ST SNIDER CON 2 LOT 1 PLAN M1023 LOT 2	PCL 40655 UTILITY DEPT STORAGE BLDG	0 POWER ST SNIDER CON	CLIFF SOUTH MINE	0 POWER ST SNIDER CON	CLIFF SOUTH MINE	408 MACH ST	ומס ושואסורר פ ו	108 MAGILI ST		MOSGOOD ST	NO SECOND	MOTOMICAL TOTAL	3483 ERRING LON	4705 UMV 60 N	N 60 IAAU CO/H	0 SPRUCE GARSON CON 2 PT LOT 5 PCL 26049	LEASEE-NICKEL CENTRE TOWN	0 SPRUCE GARSON CON 2	PI LOI 3 PCL 8214 LEASES- NICKEL CENTRE TOWN	0 BIRCH GARSON CON 2 PT	NICKEL CENTRE TOWN	1700 ELM MCKIM CON 3	NORTH MINE	1700 ELM MCKIM CON 3 & 4	CLARABELLE MILL	O KEHOE AVE MCKIM CON 4 LOT 5 PLAN 18S N PT LOT	53 LANE PT LEASE #135A & F LEFEBVRE	0 LONG LAKE RD BRODER
		Class	5	7	5	5	5	ರ	E	៦	5	5	E	5	E	CT	Ц	5	Ç	R	5	¥	5	¥	5	5	5	5	5	5	C <sub>T</sub>	5	5	СТ	ᅜ	EX	L
	Roll#		1-	040.007.08500.0000.0	0 000 0000 0000 0	040.013.03101.0000.0		0.40.013.05200.00000.0	0 000 4 0000 0	080.002.12801.0000.0		080.003.01900.0000.0	0 0000 00000	080.005.01800.0000.0	440 000 26400 0000 0	0.002.30400.0000.0	110 000 36400 0000 0	2.20.20.20.20.20.20.20.20.20.20.20.20.20	0 0000 00000	10.004.03400.0000.0	000000000000000000000000000000000000000	160.000.008800.0000.0	0 0000 00000 270 07	170.017.07602.0000.0		210.008.09500.0000.0		210.008.09400.0000.0	40 000 00300 0000 0	210.008.09300.0000.0	040 043 06404 0000 0	40.013.03101.0000.0	040 043 05300 0000 0	40.012.022.02.02	0 0000 00000 0000 0	0.000	0 000 00200 000
	Item			<u> </u>	2	3		<u> </u>	8	<u> </u>	-	<u> </u>	3	5 		<u>-</u>	•	_				 P	$\vdash$	- -	<del> </del>	77	$\vdash$	51 		4	1		┝	2	7.		9

# SCHOULE DE RECOMMENDED APPLICATIONS TO CITY COUNCIL FOR TAX ADJUSTMENTS UNDER SECTION 357 OF THE MUNICIPAL ACT

REASON: CHANGE IN TAX CLASS / RATE

				_						
Comments	change in tax class from LT to CT									
Total	3028.71	(1947.35)	1632.15	(1142.51)	0.00	1561.19	11821.10	(8215.39)		73586.42
Education Portion	1347.69	(932.45)	781.52	(547.06)	0.00	790.13	5632.96	(4019.16)		31736.37
Education Rate	0.03057365	0.02115349	0.02115349	0.01480744	n/a	0.02115349	0.02964714	0.02115349		
City Portion	1681.03	(1014.91)	850.63	(595.44)	0.00	771.06	6188.14	(4196.22)		41850.04
General Rate	0.03813580	0.02302418	0.02302418	0.01611692	n/a	0.02064313	0.03256918	0.02208538		
# Days	365	365	310	310	5	19		202		
Year	2003	200	2003	3	ç	7007	7000	1007		
Assessed Property Owner	E LOCK	INCO CIMIL ED	H 1090 H 100 M GIROLING	DOLOGE GEGILE	CAISSE POPULAIRE DE CHELMSFORD	LIMTEE		INCO LIMITED		TOTAL
Location	WATERS CON 6 LOTS 1 & 2 REM PCL 10018 INST 13	IRON ORE RECOVERY PLANT	TOWNE	O MAIN O	- C - C - C - C - C - C - C - C - C - C	30 KING SI	0 COBALT ST SNIDER CON 2 LOT 1 PLAN M1023 LOT 2	PCL 40655 UTILITY DEPT STORAGE BLDG UTILITY DEPT STORAGE BLDG		
Class	רַז	5	៦	ర	ш	5	E	5		
-	٦		160.012.04100.0000.0		9	0.000		0.000		1
Roll#	000 000 000 000	110.002.41600.0000.0	200000000000000000000000000000000000000	100.012.04100.0		160.012.04700.0000.0		080.002.12801.0000.0		

# Schedule 'B' RECOMMENDED APPLICATIONS TO CITY COUNCIL FOR TAX ADJUSTMENTS UNDER SECTION 357 OF THE MUNICIPAL ACT

REASON: Asessment Reduced

Council Meeting of: January 29, 2004	Comments		repeat for 2001 tax year	repeat for 2001 tax year	reconsideration for 2003																										
	- Total	4412.07	8864.03	3400.69	386.19																										17062.98
	Education Portion	2115.35	4387.80	1683.38	82.06																										8268.59
	Education Education Rate Portion	0.02115349	0.03459000	0.03459000	0.00373000																										
	City Portion	2296.72	4476.23	1717.31	304.13																										8794.39
	General Rate	0.02296724	0.03528710	0.03528710	0.01382422																										
	# Days	365	123	122	365																										
	Year	2002	2000	2000	2002																										
	. Assessed Property Owner	MID CITY HOLDINGS INC	INCO LIMITED	INCO LIMITED	DENIS GISELE																										TOTAL:
	Location	936 KINGSWAY	1700 ELM ST MCKIM CON 3 CON 4 PT LOT 12 C C NORTH MINE	1700 ELM ST MCKIM CON 3 & 4 LOT 11 PCL 22 CLARABELLE MILL	576 HURON ST																										
	Class	CT	5	5	RT																										
	Item Roll#	1 010.029.09100.0000.0	2 040.013.05101.0000.0	3 040.013.05200.0000.0	4 040.021.06600.0000.0	5	9	7	8	6	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	
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# Request for Decision City Council



				Туре	of Decision					
Meeting Date	January 2	29, 200	04		Report Date	Jan	uary 23, 2	2004		
Decision Reque	ested	Х	Yes	No	Priority	х	High		Low	· 
		Dir	ection Only		Type of Meeting	х	Open		Closed	

### **Report Title**

2004 Community Reinvestment Fund (CRF)

### Policy Implication + Budget Impact Recommendation This report and recommendation(s) have been reviewed by the Χ Finance Division and the funding source has been identified. Be it hereby resolved that the Council of the City of Greater Sudbury: intends to use the Community Reinvestment Fund (CRF) Allocations it will receive in 2004 for the benefit of taxpayers; and accepts the Community Reinvestment Fund (CRF) Allocations in accordance with the terms and conditions as outlined in the correspondence received from the Deputy Ministers of Finance and Municipal Affairs and Housing; and Be it further resolved that this resolution be forwarded to the Ontario Ministry of Municipal Affairs and Housing (MMAH) by the deadline of January 30, 2004. Recommendation Continued **Background Attached**

D. Wuksinic General Manager of Corporate Services M. Mieto
Chief Administrative Officer

Title: 2004 Community Reinvestment Fund (CRF)

Date: January 23, 2004

### **Report Prepared By**

Splagge

C. Mahaffy

Manager of Financial Planning & Policy/Deputy City Treasurer

### **Division Review**

Page: 2

Massa

S. Jonasson

Director of Finance / City Treasurer

### **BACKGROUND**

Reporting requirements have been attached to the CRF since 2000. For the upcoming year 2004, municipalities are required to forward the above-noted resolution to the MMAH by January 30, 2004. In addition, the 2003 Financial Information Returns (FIRs) must be filed by the deadline to be established by the MMAH, and the 2004 tax rate by-laws must be submitted to the Ministry by September 30, 2004. Failure to meet these deadlines may result in the Province withholding CRF Allocations.

Attached is a copy of the letter sent to all municipalities by the Deputy Ministers of Finance and Municipal Affairs and Housing, together with the details of the requirements and the details of the allocations for 2004. The total 2004 allocation is \$54.597 million, meaning quarterly transfers of almost \$13.6 million. This cashflow is vital to the City, making it essential that all of the reporting deadlines be met.

### Reporting Requirements

As outlined in the correspondence from the Ministers, there are certain reporting requirements that must be complied with for 2004. Municipalities are required to submit to the MMAH the following:

- The above-noted resolution of Council by January 30, 2004.
- The Financial Information Returns must be filed in accordance with the deadline to be set by the MMAH. The deadline for 2002 was May 31, and it is expected that this will also be the date for 2003.
- The 2004 tax rate by-laws by September 30, 2004.

Failure to meet these deadlines may result in all or a portion of CRF payments being withheld until the documents have been provided to the Province.

### 2002 CRF Reconciliation

The 2002 CRF Reconciliation was received by the City at the end of December, 2003. This reconciled amount is now being used by the Province to determine the 2003 adjusted CRF and the 2004 CRF transfers.

The City will also use this information to develop the 2004 CRF budget.

At the moment, it appears that the reconciled 2002 CRF is slightly to the City's advantage; however, the analysis is not yet completed. A report will be prepared for Council, in conjunction with the projected 2003 year-end position, by the end of March.

Ministry of Finance

Office of the Deputy Minister

Frost Building South 7 Queen's Park Cr Toronto ON M7A 1Y7 Tel (416) 325-1590 Fax (416) 325-1595 www.fin.gov.on.ca Ministry of Municipal Affairs

Office of the Deputy Minister

777 Bay Street Toronto, ON M5G 2E5 Tel (416) 585-7100 Fax (416) 585-7211 www.mah.gov.on.ca



December 22, 2003

Dear Treasurer/Clerk-Treasurer,

In a recent letter to Heads of Council, the Ministers of Finance and Municipal Affairs announced the release of the 2004 Community Reinvestment Fund (CRF) allocations and announced the continuation of the CRF Stabilization Bonus for 2004.

Your 2002 and 2003 CRF allocations have also been updated. Municipalities will receive their adjustment payments prior to the end of December 2003.

In the Fall Economic Statement, the government confirmed its commitment to improve public services in a fiscally responsible manner. A review of the CRF for 2005 will be part of an extensive and broad consultation process to determine how public services can be sustained and adequately funded in the long term. In the new year, municipalities will be invited to participate in this consultation process.

### Continuation of the Stabilization Bonus for 2004

Similar to last year, the purpose of the Stabilization Bonus is to ensure that 2004 CRF payments to eligible municipalities are not less than 2003 CRF payments.

### 2004 CRF Allocations

Community Reinvestment Fund quarterly payments received by municipalities in 2004 will be based on the adjusted funding received for 2003. Eligible municipalities will continue to receive the CRF Bonus, Supplementary Assistance, and Transit Bonus components of the CRF program. Your payments will be processed quarterly, by the end of January, April, July and October 2004.

...2

Treasurer/Clerk Treasurer Page 2

### 2004 Reporting Requirements

Reporting requirements for CRF allocations remain unchanged. Municipalities receiving 2004 CRF payments will be required to submit to the Ministry of Municipal Affairs a council resolution, 2003 Financial Information Returns (FIRS) and 2004 tax rate bylaws. Specific details on the 2004 allocation conditions are attached.

Municipal officials are reminded that not meeting grant conditions will impede payment of the grant.

Municipalities that have not met the 2002 and 2003 CRF reporting requirements will continue to have their CRF payments withheld, including any payments related to year-end adjustments.

### 2002 Year-End Reconciliation and Updated 2003 CRF Allocations

Municipalities' 2002 and 2003 CRF allocations have been updated to reflect actual 2002 program costs. Where these allocations have increased, municipalities will receive a one-time payment by the end of this month.

The government has been very forthright in its commitment to manage its fiscal challenges. In light of these challenges, the government has asked all of the broader public sector to temper their requests for additional funding. Accordingly, municipalities are asked to recognize that the government cannot commit in advance to a Fall 2004 reconciliation.

If you have any questions and/or concerns regarding your 2004 CRF allocation and/or your 2004 reporting requirements, please contact your local Municipal Services Office of the Ministry of Municipal Affairs.

Sincerely

Bob Christie
Deputy Minister
Ministry of Finance

W. Michael Fenn Deputy Minister

Ministry of Municipal Affairs

Attachment (2)

## **Conditions of Community Reinvestment Fund Allocations**

Reporting requirements have been attached to the Community Reinvestment Fund (CRF) since 2000. Municipal reporting requirements will remain the same for the 2004 CRF as for 2003.

Acceptance of a CRF Allocation constitutes agreement with the below-mentioned statements and terms and conditions.

The CRF Allocation consists of the CRF Base, as well as the CRF Bonus, Transit Bonus, Supplementary Assistance, and the CRF Stabilization Bonus for 2004.

The CRF Base is a grant paid quarterly to eligible municipalities to offset the costs of services transferred to municipalities under the LSR initiative. CRF Base Allocations are determined by a formula that calculates the difference between net LSR costs, as defined by the Province and available residential education tax room for each municipality, as defined by the Province.

Municipal councils ultimately decide how CRF Allocations (in total) are spent and/or used for the benefit of taxpayers. In making this decision, municipal councils will be guided by their obligation to provide effective and efficient delivery of services to taxpayers. As with all budgetary decisions, municipal councils recognize that they are directly accountable to taxpayers for their use of CRF Allocations.

Municipalities are required to submit the following to their regional Municipal Service Office of the Ministry of Municipal Affairs (addresses attached):

- (i) a council resolution declaring the municipality's:
  - a) intent to use the CRF Allocations they will receive for the benefit of taxpayers; and
  - b) acceptance of the CRF Allocations in accordance with these terms and conditions by **January 30, 2004**;
- their 2003 Financial Information Returns (FIRS) in accordance with the deadline to be set by MMAH; and
- (iii) their 2004 tax rate by-laws by September 30, 2004.

Failure to meet these deadlines may result in the withholding of CRF Allocations until these documents have been provided to the Province.

C. Mahaffy

### Local Services Realignment (LSR)

Community Reinvestment Fund (CRF) - 2002 Year-End Reconciliation
2002 & 2003 Adjustments and 2004 CRF Allocation

(\$ Thousands)

DEC 2 9 2003

### City of Greater Sudbury

FINANCE DIVISION

ł	LSR Programs	Year-End 2002	Updated 2003
	Active Programs:	1	
Ì	Social Assistance	16,521	16,521
1	Child Care	1,181	1,181
1	Public Health	3,168	3,168
ł	Land Ambulance Services	4,773	4,773
l	Social Housing	15,847	15,847
İ	Policing Costs Above \$90/hh	0	0
1	Managed Forests/Conservation Lands Rebate	83	83
	Farm Tax Rebate	34	34
A.	. Total of Active Programs	41,607	41,607
	Add:	1	
B.	Inactive Program Costs	5,151	5,151
	Municipal Support Grant	36,900	36,900
	Share of Upper-Tier Net Costs	0	0
	Provincial Offences Act Net Revenues	(1,209)	(1,209)
	Less:	1	( ,,,
F.	Savings Target	7,003	7,003
	Net LSR Costs	75,446	75,446
н.	Residential Education Tax Room	25,284	25,284
1.	CRF BASE ALLOCATION (G - H; 0 if negative)	50,162	50,162
<b>J</b> . [	Transit Bonus	1,400	1,400
K.	CRF Bonus	846	846
	Supplementary Assistance	2,189	2,189
1	TOTAL CRF ALLOCATION	54,597	54,597
si I	CRF Payments	50.010	
		52,910	52,910
_	CRF Adjustments (M - N)	1 C	b 1,687
<b>P</b> . [	Total CRF Adjustments (a + b)	3,37	<b>'4</b>
Q.	2004 CRF ALLOCATION	54,59	97
	(Equal to Updated 2003 Total CRF Allocation)		
<b>R.</b> [	2004 Stabilization Bonus	0	
	TOTAL 2004 CRF ALLOCATION (Q + R)	54,59	97

Total 2004 CRF Allocation of \$54,597,000 will be paid in 4 equal installments of \$13,649,250. CRF adjustments of \$3,374,000 (line P) will be flowed prior to December 31, 2003.

# Request for Decision City Council



				Туре	of	Decision					
Meeting Date	January 2	29, 200	04			Report Date	Jai	nuary 19,	2004		
Decision Requ	ested	х	Yes	No		Priority		High	х	Low	100
	2.7	Dir	rection Only	y		Type of Meeting	х	Open		Closed	

### **Report Title**

### **Continuous Improvement Program**

Policy Implication + Budget Impact	Recommendation
This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.  There is no impact on the budget.	That a by-law be passed authorizing the CAO and Manager of Internal Audit and Performance Measurement to sign the Continuous Improvement Program Agreement on behalf of the City of Greater Sudbury.
Background Attached	Recommendation Continued

**Recommended by the General Manager** 

Recognizerd and by the C.A.O.

Mark Mieto
Chief Administrative Office

Title: Continuous Improvement Program

Legen

Date: January 19, 2004

### **Division Review**

Page:

Dean Bergeron

Manager of Internal Audit and Performance Measurement

**Report Prepared By** 

Mark Mieto Chief Administrative Officer

### **BACKGROUND**

On April 10, 2003 there was a presentation to Council with respect to the development of a joint Union and Management Continuous Improvement Program (CIP). Based on direction received from Council at that meeting, Union and Management have worked together over the past number of months to develop an agreement.

The main objective of this joint Union and Management initiative is to identify cost savings. In addition, it will also be a part of the City's corporate renewal strategy and an important component in the process of developing a productive and co-operative working relationship with the Union and to strengthening the ties between labour and management. It also fits into our plan to build a high performing City by - focussing on continuous improvements and achieving results; building an environment of trust and mutual respect; inspiring creativity; recognizing achievement and improving staff morale and civic pride.

The CIP agreement does supersede the provisions of the Collective Bargaining Agreement. By participation in the agreement, both parties agree that the Union does not relinquish its rights and obligations under the terms of the Collective Agreement. Similarly, both parties recognize that management's rights are not diminished as a result of this agreement. The CIP will also will not affect other City cost saving initiatives such as the Ontario Municipal CAO's Benchmarking Initiative (OMBI) and Value for Money Audits.

The City will fund a full time Union Facilitator position dedicated to this initiative, reporting to the Manager of Internal Audit and Performance Measurement (IAPM). The position is included in the base budget but has been vacant, awaiting the development of an agreement and approval of the Program. The Union has selected the successful applicant to this facilitator position and both Union and Management are ready to move forward with the Program once approved by Council.

Basically, the Program will gather cost saving ideas and suggestions from employees. A process will be followed to evaluate and analyse the suggestions based on the amount of potential savings and the cost of implementation. The Union Facilitator and Manager of IAPM will do this evaluation and analyses jointly, using other appropriate management and staff as required. Quarterly status reports will be presented jointly by the Union Facilitator and Manager of IAPM to a Joint Review Committee consisting of 3 Union Staff and 2 Management staff.

The CIP will be jointly reviewed annually and evaluated on the amount of savings identified. It is hoped that with Union and Management working together there will be a number of areas identified where the City can save money and still deliver the same quality service.

Subject to the approval of the Program by Council, the CIP will be formally launched jointly by Union and Management in the coming weeks.

# Minutes

City Council Minutes	2004-01-15
Priorities Committee Minutes {TABLED}	2004-01-28
Planning Committee Minutes {TABLED}	2004-01-27
Finance Committee Minutes {TABLED}	2004-01-24
Tender Opening Committee	2004-01-13
Tender Opening Committee	2004-01-20
Public Input and Information Session Ward 1	2004-01-19
Public Input and Information Session Ward 2	2004-01-19
Public Input and Information Session Ward 3	2004-01-20
Public Input and Information Session Ward 4	2004-01-20
Public Input and Information Session Ward 5	2004-01-21
Public Input and Information Session Ward 6	2004-01-21

# THE THIRD MEETING OF THE COUNCIL OF THE CITY OF GREATER SUDBURY

C-11 Tom Davies Square Thursday, January 15, 2004 Commencement: 4:05 p.m.

### DEPUTY MAYOR CRAIG, IN THE CHAIR

Present Councillors Berthiaume; Bradley; Caldarelli; Craig; Dupuis (A 4:07

p.m.); Gainer; Gasparini; Kett (A 4:15 p.m.); Reynolds; Rivest;

Thompson; Mayor Courtemanche

City Officials M. Mieto, Chief Administrative Officer; D. Belisle, General Manager

of Public Works; C. Matheson, General Manager of Health and Social Services; C. Hallsworth, General Manager of Citizen & Leisure Services; D. Nadorozny, General Manager of Economic Development & Planning Services; D. Wuksinic, General Manager, Corporate Services; T. Beadman, Acting General Manager, Emergency Services; P. Thomson, Director of Human Resources; R. Swiddle, Director of Legal Services/City Solicitor; S. Jonasson, Director of Finance/City Treasurer; N. Lamy, Co-ordinator of Court Services; P. Aitken, Government Relations/Policy Analyst; J. McKechnie, Executive Assistant to the Mayor; T. Mowry, City

Clerk; C. Caporale, Council Secretary

Declarations of Pecuniary Interest

None.

"In Camera" 2004-01 Bradley-Dupuis: That we move "In Camera" to deal with

litigation, personnel and property matters in accordance with Article 15.5 of the City of Greater Sudbury Procedure By-law 2002-202 and

the Municipal Act, 2001, s.239(2)(f).

**CARRIED** 

Recess At 6:40 p.m., Council recessed.

Reconvene At 7:00 p.m., Council moved to the **Council Chamber** to continue

the regular meeting.

Chair HIS WORSHIP MAYOR DAVID COURTEMANCHE, IN THE CHAIR

Present Councillors Berthiaume; Bradley; Caldarelli; Craig; Dupuis; Gainer;

Gasparini; Kett; Reynolds; Rivest; Thompson

### City Officials

M. Mieto, Chief Administrative Officer; D. Belisle, General Manager of Public Works; C. Hallsworth, General Manager of Citizen & Leisure Services; T. Beadman, Acting General Manager of Emergency Services; D. Nadorozny, General Manager of Economic Development & Planning Services; C. Matheson, General Manager of Health & Social Services; I. Davidson, Chief of Police, Greater Sudbury Police Service; D. Wuksinic, General Manager, Corporate Services; R. Swiddle, Director of Legal Services/City Solicitor; S. Jonasson, Director of Finance/City Treasurer; D. Desmeules, Manager of Housing; J. Cameron, Economic Development Officer-Technology; P. Aitken, Government Relations/Policy Analyst; J. McKechnie, Executive Assistant to the Mayor; T. Mowry, City Clerk; K. Bowschar-Lische, Planning Committee Secretary; CJ Caporale, Council Secretary

### News Media

MCTV; Channel 10 News; EZ Rock; Sudbury Star; Northern Life; Le Voyageur

### Moment of Silence

The Mayor requested a moment of silence for the passing of Angelo Dagostino, Roads and Drainage Engineer.

### Declarations of Pecuniary Interest

None.

### **PUBLIC HEARINGS**

### Rules of Procedure

Council, by a two-thirds majority, agreed to dispense with the Rules of Procedure, to alter the order of the Agenda and move **By-law 2004-6** to **PUBLIC HEARINGS**.

## 2004-6 3 A BY LAW OF THE CITY OF GREATER SUDBURY TO AMEND THE PROCEDURE BY-LAW 2002-202

Report dated 2004-01-09 from the General Manager of Corporate Services.

(This By-law amends the Procedure By-law to provide for:

- two deputy Mayors instead of three
- terms of eighteen months instead of one year for the Deputy Mayors
- the Priorities Committee to be chaired by a chair not by a Deputy Mayor.)

This By-law also amends By-law 2003-316A which appoints Deputy Mayors to provide for an eighteen-month term.)

### 1st & 2nd Reading

2004-02 Rivest-Reynolds: THAT By-law 2004-6 be read a first and second time.

**CARRIED** 

The Mayor asked if there was any person present who wished to address Council on this matter.

There being no persons present wishing to address Council, the following resolution was presented:

3<sup>rd</sup> Reading

2004-03 Reynolds-Rivest: THAT By-law 2004-6 be read a third time and passed.

CARRIED

### **DELEGATIONS/PRESENTATIONS**

Item 4 Connect Ontario / GeoSmart Tender <u>Award</u> Report dated 2004-01-08 from the General Manager of Economic Development and Planning Services regarding Connect Ontario / GeoSmart Tender Award was received.

Doug Nadorozny, General Manager of Economic Development and Planning Services and Jody Cameron, Economic Development Officer - Technology gave an electronic presentation regarding the following items:

- ► the project background (ITT team established, mandate, pursue Smart Community initiative, Ottawa mission, e-sudbury.com, program launch)
- What is Connect Ontario? (Ministry of Economic Development and Trade funding program, develop a network of smart communities across Ontario, stimulate economic development, improve quality of life)
- objectives (electronic service delivery, web sites, citizen involvement)
- ► What is GeoSmart? (MNR program, help develop GIS, plan and deliver services more effectively, make land-related information available and usable, facilitate geospatial business applications)
- ► objectives (help build local & regional capacity to develop, use and maintain geospatial applications, to complement LIO)
- ► Connect Ontario/GeoSmart funding process
- budget breakdown
- Microsoft impact (e-learning pilot, marketing opportunities, Sudbury exposure internationally)
- current status and next steps
- ► portal/GIS RFP process

Item 4
Connect Ontario /
GeoSmart Tender
<u>Award</u>
(continued)

The Mayor asked Mr. Nadorozny when and how the funding was allocated. Mr. Nadorozny advised the Council that this program has been included in the budget since 2003 and if Council did not proceed with this program, then funding from outside agencies would be lost.

The following resolution was presented:

Bradley-Berthiaume: THAT the RFP for Smart Sudbury Community Portal be awarded to Navantis Inc. in the proposed amount of \$931,100, this being the proposal with the highest score in the selection process and meeting all the project guidelines.

THAT the RFP for the Greater Sudbury GIS Solution be awarded to iPlan Corp. (formally Farhan Rogers) in the proposed amount of \$355,355, this being the proposal with the highest score in the selection process and meeting all the project guidelines.

THAT the implementation of the Smart Sudbury Building Permits Online Solution be completed through the upgrading of the existing Inspector+ system to include the online interface provided by the Municipal Software / Pen Systems partnership in the proposed amount of \$230,549.

Motion for Deferral (February 2004)

Council concurred with a request by Councillor Caldarelli that the foregoing motion be **deferred** to the February 2004 meeting of Council for further review.

Item 5 In-Camera Sessions Report dated 2003-12-29 from the General Manager of Corporate Services regarding In-Camera Sessions was received for information only.

Ron Swiddle, Director of Legal Services/City Solicitor gave an electronic presentation regarding the following, "Behind Closed Doors...". He explained the meaning of "In Camera" and listed the following:

### Section 239

- closed meetings of council or committee or "In Camera"
- ▶ all meetings are open to public
- → unless authorized by Section 239 Municipal Act, 2001

### **Only Permitted Subjects**

- security of property
- personal matter about an identifiable individual, including employees
- proposed acquisition or disposition of land
- ► labour relations or employee negotiations
- litigation

Item 5

In-Camera Sessions (continued)

- ► solicitor-client privilege
- ► authorized by another Act
- Council must go in-camera to deal with a request under the Municipal Freedom of Information and Protection of Privacy Act

### **Closed Meeting**

- before holding a closed meeting a resolution must be passed stating the fact of holding the closed meeting and the general nature of the matter to be discussed
- no votes at a closed meeting except for giving instructions, for procedural matters and adjournment

### MATTERS ARISING FROM THE "IN CAMERA" SESSION

### Rise and Report

Deputy Mayor Craig, as Chair of the Committee of the Whole, reported Council met to deal with litigation, personnel and property matters falling within Article 15.5 of the City of Greater Sudbury Procedural By-law 2002-202 and the Municipal Act, 2001, s.239(2)(f) and two resolutions emanated therefrom.

### Sale of Property 3250 Percy Street, Val Caron

2004-04 Dupuis-Bradley: THAT the City of Greater Sudbury sell the property located at 3250 Percy Street, Val Caron to Yvon Henry under the terms and conditions outlined in the attached report;

THAT the Council of the City of Greater Sudbury pass the necessary By-law; and

THAT the Property Negotiator/Appraiser and Clerk be authorized to execute the required documents.

CARRIED

# Le Cercle Missionnaire de la Vallée

2004-05 Bradley-Dupuis: THAT Le Cercle Missionnaire de la Vallée be authorized to occupy the former Valley East Public Works Depot on Desmarais Road, Val Thérèse; and

THAT a By-law be passed to authorize a lease agreement with Le Cercle Missionnaire, providing free rent by way of grant, with payment of utilities by Le Cercle Missionnaire.]

CARRIED

### PART I CONSENT AGENDA

### Consent Agenda

The following resolution was presented to adopt Items C-1 to C-14 inclusive, contained in Part I, Consent Agenda:

2004-06 Bradley-Dupuis: That Items C-1 to C-14 inclusive, contained in Part I, Consent Agenda, be adopted.

**CARRIED** 

### **MINUTES**

2004-07 Dupuis-Bradley: THAT Report No. 1, Inaugural Meeting Item C-1 Minutes of 2003-12-04 be adopted. Report No. 1 CARRIED **Inaugural Meeting** 2003-12-04 2004-08 Bradley-Rivest: THAT Report No. 2, City Council Minutes Item C-2 of 2003-12-11 be adopted. Report No. 2 **CARRIED** City Council 2003-12-11 2004-09 Dupuis-Bradley: THAT Report No. 1, Finance Committee Item C-3 Minutes of 2003-12-18 be adopted. Report No. 1 **CARRIED Finance Committee** 2003-12-18 Councillor Bradley pointed out to Council that he was receiving calls Item C-4 from residents in Ward 2 voicing their concerns about the possible Report No. 1 closure of other facilities if the R.G. Dow pool re-opens. **Priorities Committee** 2004-01-14 2004-10 Bradley-Dupuis: THAT Report No. 1, Priorities Committee Minutes of 2004-01-14 be adopted. **CARRIED** 2004-11 Dupuis-Bradley: THAT Report No. 1, Planning Committee Item C-5 Minutes of 2004-01-13 be adopted. Report No. 1 **CARRIED Planning Committee** 2004-01-13 2004-12 Bradley-Dupuis: THAT Report No. 2, Finance Committee Item C-6 Minutes of 2004-01-14 be adopted. Report No. 2 **CARRIED Finance Committee** 2004-01-14 2004-13 Dupuis-Bradley: THAT Report No. 1, Nominating Item C-7 Committee Minutes of 2004-01-12 be adopted. Report No. 1 Nominating CARRIED Committee 2004-01-12 2004-14 Bradley-Dupuis: THAT the Report of the Greater Sudbury Item C-8 Police Services Board Minutes of 2003-11-20 be received. Greater Sudbury Police Services Board **CARRIED** 2003-11-20

Item C-9
Report No. 9
S.D.B.H.
2003-11-20

2004-15 Dupuis-Bradley: THAT Report No. 9, Sudbury & District Board of Health Minutes of 2003-11-20 be received.

CARRIED

Item C-10 N.D.C.A. 2003-12-03

2004-16 Bradley-Dupuis: THAT the Report of the Nickel District Conservation Authority Minutes of 2003-12-03 be received.

**CARRIED** 

Item C-11 T.O.C. 2004-01-06 2004-17 Dupuis-Bradley: THAT the Report of the Tender Opening Committee Minutes of 2004-01-06 be received.

**CARRIED** 

Item C-12 G.S.H.C. 2003-11-25 2004-18 Dupuis-Bradley: THAT the Report of the Greater Sudbury Housing Corporation Minutes of 2003-11-25 be received.

**CARRIED** 

#### **ROUTINE MANAGEMENT REPORTS**

Item C-13
Pre-Service Fire
Fighter Education &
Training Model
Program

Report dated 2003-12-15 from the Acting General Manger of Emergency Services regarding Memorandum of Understanding - Pre-Service Fire Fighter Education and Training Model Program was received.

The following resolution was presented:

2004-19 Dupuis-Bradley: THAT the Acting General Manager of Emergency Services and the City Clerk be authorized to enter into a Memorandum of Understanding with Cambrian College of Applied Arts and Technology; the Ontario Association of Fire Chiefs and Her Majesty The Queen in Right of the Province of Ontario (Office of the Ontario Fire Marshal) for the City's Fire Service to participate in provincial pre-service training for prospective fire fighters, through the "Pre-Service Fire Fighter Education and Training Model and Program" sponsored by Cambrian College; and

THAT the necessary By-law be prepared giving authority to enter into a Memorandum of Understanding.

**CARRIED** 

Item C-14 2003 Reserves Report dated 2004-01-09 from the General Manager of Corporate Services regarding 2003 Reserves was received.

The following resolution was presented:

2004-20 Berthiaume-Bradley: THAT funding for the following projects / purchases be reserved in the approximate amounts of:

Corporate Services - General Manger's Office	\$ 85,000
Information Technology	285,000
Financial Services	77,000
Neighbourhood Association Grants	12,300
Police - Various	147,500
Total	\$606,800

THAT \$459,000 be reserved from Social Housing, pending the resolution of the multi-residential assessment appeal launched by the City.

**CARRIED** 

#### **BY-LAWS**

- 2004-1 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO CONFIRM THE PROCEEDINGS OF COUNCIL AT ITS MEETING OF JANUARY 15, 2004
- 2004-2 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 2003-300 GOVERNING PROCUREMENT POLICIES AND PROCEDURES

(This By-law updates some of the wording provisions in the Schedule "C" for consistency. This By-law corrects two typographical errors.)

2004-4 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 2003-295 TO DELEGATE SPECIFIC AUTHORITY TO CITY OFFICIALS TO CARRY ON CERTAIN MATTERS ON BEHALF OF THE CITY OF GREATER SUDBURY

Report dated 2003-12-04 from the General Manager of Economic Development and Planning.

(Regarding the revision of the Delegation By-law to provide direction as to who does what with respect to the Social Housing Reform Act.)

2004-5A 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE THE CITY SOLICITOR TO ACT FOR CERTAIN DEVELOPMENT CORPORATIONS OF THE CITY OF GREATER SUDBURY

Report dated 2004-01-02 from the General Manager of Corporate Services.

2004-7Z 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 83-304, THE COMPREHENSIVE ZONING BY-LAW OF THE FORMER TOWN OF NICKEL CENTRE

(This By-law rezones the former Robert Jack School to "I-1" to add offices, scientific or medical laboratories and audio visual studios to the list of uses permitted in an "I" Zone - 1552587 Ontario Ltd., Parcel 45419, being Lot 321, Plan M-1096, Lot 5, Concession 2, Township of Garson.)

2004-8F 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 2003-324F TO ESTABLISH MISCELLANEOUS USER FEES FOR CERTAIN SERVICES PROVIDED BY THE CITY OF GREATER SUDBURY

Planning Committee meeting of 2004-01-13.

Priorities Committee meeting of 2004-01-14.

(This By-law updates the User Fee By-law in order to implement the under 5 bus policy as outlined in the report from the General Manager of Citizen and Leisure Services to the Priorities Committee meeting of January 14, 2004 and also makes the Planning changes dealt with by the Planning Committee of this week.)

2004-9A 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 2002-165A TO APPOINT OFFICIALS FOR THE CITY OF GREATER SUDBURY

(This By-law updates the list of Inspectors for the Building By-law, Municipal Law Enforcement Officers, and Animal Control Officers.)

2004-10F 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO LEVY AND COLLECT A PORTION OF THE TAX RATES FOR THE YEAR 2004 BEFORE THE ADOPTION OF THE ESTIMATES

Report dated 2004-01-09 from the General Manager of Corporate Services.

2004-11A 3

A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE A MEMORANDUM OF AGREEMENT WITH THE ONTARIO ASSOCIATION OF FIRE CHIEFS, HER MAJESTY THE QUEEN IN RIGHT OF THE PROVINCE OF ONTARIO AS REPRESENTED BY THE OFFICE OF THE ONTARIO FIRE MARSHAL OF THE MINISTRY OF PUBLIC SAFETY AND SECURITY, AND CAMBRIAN COLLEGE OF APPLIED ARTS AND TECHNOLOGY FOR THE "PRE-SERVICE FIRE FIGHTER EDUCATION AND TRAINING MODEL AND PROGRAM"

Report dated 2003-12-15 from the Acting General Manager of Emergency Services.

2003-275 3<sup>RD</sup>

A BY-LAW OF THE CITY OF GREATER SUDBURY CLOSE A PART OF LONG LAKE ROAD, TO DECLARE SURPLUS AND TO AUTHORIZE THE SALE OF SAME IN ACCORDANCE WITH THE PURCHASING BYLAW

Planning Committee meeting of 2004-01-13.

1<sup>st</sup> and 2<sup>nd</sup> Reading, City Council meeting of 2003-10-23

1<sup>st</sup> & 2<sup>nd</sup> Reading

2004-21 Reynolds-Berthiaume: THAT By-law 2004-1, By-law 2004-2, By-law 2004-4 to and including By-law 2004-11A be read a first and second time.

**CARRIED** 

3<sup>rd</sup> Reading

2004-22 Rivest-Berthiaume: THAT By-law 2003-275, By-law 2004-1, By-law 2004-2, By-law 2004-4 to and including By-law 2004-11A be read a third time and passed.

**CARRIED** 

#### CORRESPONDENCE FOR INFORMATION ONLY

Item C-15 CRTC Hearings Report dated 2004-01-02 from the General Manager of Corporate Services regarding CRTC Hearings -Wide-Area Telephone Service within the City of Greater Sudbury was received for information only.

A brief discussion followed regarding the CRTC and who would make the final decisions. Councillor Bradley asked Mr. Swiddle what could be done to put pressure on the Province. Mr. Swiddle advised that a letter from the Mayor's office to our local MP's would help.

The Mayor advised Council that a letter will be sent in order to expedite the matter and he will meet with the representatives of the government.

C.C. 2004-01-15 (3<sup>RD</sup>)

(10)

Item C-16 Acting Deputy Mayor -Rotation List Report dated 2004-01-07, with attachments, from the General Manager of Corporate Services regarding Acting Deputy Mayor - Rotation List for the Year 2004 was received for information only.

#### PART II REGULAR AGENDA

#### **MANAGERS' REPORTS**

Item R-1 New Water Supply -Community of Levack Report dated 2004-01-07, with attachments, from the General Manager of Public Works regarding New Water Supply - Community of Levack was received.

The following resolution was presented:

2004-23 Bradley-Berthiaume: THAT Dennis Consultants be retained to develop a New Water Supply Strategy for the Community of Levack and that this assignment be carried out in accordance with the requirement of our Standard Engineering Service Agreements.

CARRIED

#### **MOTIONS**

Sudbury Airport
Community
Development
Corporation

Councillor Kett gave an electronic presentation to Council regarding the Greater Sudbury Airport entitled "Piloting our Future". He spoke about the following:

The following resolution was presented:

Kett-Bradley: MOVED THAT staff be directed to prepare a report to the Board of Directors of the Sudbury Airport Community Development Corporation detailing the feasability of and the procedures necessary to affect the following changes to the Sudbury Airport Community Development Corporation:

- 1. THAT the number of Directors of the Sudbury Airport Community Development Corporation be reduced from thirteen (13) to nine (9) and being composed of the following persons:
  - (a) no less than two (2) members of the Board being appointed from Council;
  - (b) no less that two (2) members of the Board be nominated by the City of Greater Sudbury Community Development Corporation; and
  - (c) no less that five (5) members of the Board be appointed from qualified citizens of the City of Greater Sudbury, to serve at the pleasure of Council.

Sudbury Airport
Community
Development
Corporation
(continued)

2. THAT the report be circulated to Board members (Council) to a future meeting of Priorities Committee for consideration by the Committee sitting as the Board on that date.

Councillor Gasparini requested staff provide a background report on the airport.

#### Friendly Amendment

With Councillor Kett's concurrence, Councillor Gasparini requested a friendly amendment to include the statement:

"THAT the report include other Board governance models for the Airport Board's consideration."

# Main Motion (as amended)

2004-24 Kett-Bradley: MOVED THAT staff be directed to prepare a report to the Board of Directors of the Sudbury Airport Community Development Corporation detailing the feasability of and the procedures necessary to affect the following changes to the Sudbury Airport Community Development Corporation:

- 1. THAT the number of Directors of the Sudbury Airport Community Development Corporation be reduced from thirteen (13) to nine (9) and being composed of the following persons:
  - (a) no less than two (2) members of the Board being appointed from Council:
  - (b) no less that two (2) members of the Board be nominated by the City of Greater Sudbury Community Development Corporation; and
  - (c) no less that five (5) members of the Board be appointed from qualified citizens of the City of Greater Sudbury, to serve at the pleasure of Council.
- THAT the report be circulated to Board members (Council) to a future meeting of Priorities Committee for consideration by the Committee sitting as the Board on that date; and

THAT the report include other Board governance models for the Airport Board's consideration.

**CARRIED** 

# Amendment to Resolution

Councillor Gainer requested the following amendment to the foregoing motion:

2004-25 Gainer-Caldarelli: THAT the motion be amended to read eleven (11) not nine (9) directors; and

C.C. 2004-01-15 (3<sup>RD</sup>)

(12)

Sudbury Airport
Community
Development
Corporation
(continued)

THAT two sub-sections be added:

- (d) one member appointed by the Greater Sudbury Chamber of Commerce
- (e) one member appointed by COPA (Canadian Owners and Pilots Association)

#### CARRIED

Main Motion (as amended)

2004-26 Kett-Bradley: MOVED THAT staff be directed to prepare a report to the Board of Directors of the Sudbury Airport Community Development Corporation detailing the feasability of and the procedures necessary to affect the following changes to the Sudbury Airport Community Development Corporation:

- 1. THAT the number of Directors of the Sudbury Airport Community Development Corporation be reduced from thirteen (13) to eleven (11) and being composed of the following persons:
  - (a) no less than two (2) members of the Board being appointed from Council;
  - (b) no less that two (2) members of the Board be nominated by the City of Greater Sudbury Community Development Corporation; and
  - (c) no less that five (5) members of the Board be appointed from qualified citizens of the City of Greater Sudbury, to serve at the pleasure of Council.
  - (d) one member appointed by the Greater Sudbury Chamber of Commerce
  - (e) one member appointed by COPA (Canadian Owners and Pilots Association)
- 2. THAT the report be circulated to Board members (Council) to a future meeting of Priorities Committee for consideration by the Committee sitting as the Board on that date; and

THAT the report include other Board governance models for the Airport Board's consideration.

#### **CARRIED**

The Chair advised Council that the staff report is to come from the General Manager of Economic Development & Planning Services and the General Manager of Corporate Services.

#### Addendum

The following resolution was presented:

2004-27 Berthiaume-Bradley: THAT the Addendum to the Agenda

be dealt with at this time.

CARRIED

Declarations of Pecuniary Interest

3

3

3

None.

#### BY-LAWS

#### 2004-12F

A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 83-208 OF THE FORMER CITY OF SUDBURY TO DESIGNATE A PORTION OF THE FLOUR MILL AS A BUSINESS IMPROVEMENT AREA AND TO ESTABLISH A BOARD OF MANAGEMENT

(This By-law changes the number of Members of the Board of Management of the Flour Mill BIA from seven to nine, as directed by the Nominating Committee. There will now be eight members of the public and one member of Council.)

#### 2004-13G

A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 2002-331G DEALING WITH THE COLLECTION, REMOVAL AND DISPOSAL OF WASTE WITHIN THE CITY OF GREATER SUDBURY

(This By-law changes the tipping fee of \$72 per metric tonne to \$60, as discussed at the Priorities Committee meeting on January 14, 2004.)

#### 2004-14

A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE THE SALE OF PART OF 3250 PERCY AVENUE, VAL CARON TO YVON HENRY

(This By-law authorizes the sale of the former Our Lady of Fatima School building on Percy Street in Val Caron.)

#### 2004-15 3

A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE A GRANT TO LE CERCLE MISSIONNAIRE DE LA VALLÉE FOR THE OCCUPATION OF THE FORMER VALLEY EAST PUBLIC WORKS DEPOT ON DESMARAIS ROAD

(This By-law authorizes a lease agreement with Le Cercle Missionnaire for the use of a former Public Works building until such time as the building is sold. It provides for free rent in the building but requires Le Cercle to pay for utilities.)

C.C. 2004-01-15 (3RD)

(14)

1<sup>ST</sup> & 2<sup>nd</sup> Reading

2004-28 Reynolds-Berthiaume: THAT By-law 2004-12F to and

including By-law 2004-15 be read a first and second time.

**CARRIED** 

3<sup>rd</sup> Reading

2004-29 Reynolds-Berthiaume: THAT By-law 2004-12F to and including By-law 2004-15 be read a third time and passed.

**CARRIED** 

#### **QUESTION PERIOD**

Yielding for City Buses

Councillor Gasparini asked the General Manager of Citizen & Leisure Services to explain the "Yield for Buses".

The General Manager of Citizen & Leisure Services advised Council that transit buses are to signal at every stop and when merging back into traffic, citizens are to yield to this. This new legislation falls under the Highway Traffic Act.

"Its In the Bag"

Councillor Bradley asked the Chief Administrative Officer why the booklet entitled "Its In the Bag" was distributed in english only and not available in french.

The Chief Administrative Officer advised Council that it was published by Public Affairs and he will report back to Council with an answer.

Physicians Rayside-Balfour Councillor Berthiaume asked the General Manager of Health & Social Services what the situation was in Rayside-Balfour regarding the lack of physicians. He stated that the number of physicians have dropped from twelve to five. Ms. Matheson advised Council that over the holidays Rayside-Balfour gained one physician and that the three doctors currently located there have signed a two-year contract. She also advised that these doctors are working on promoting their area and there is the potential of one more physician moving their business in that area.

Councillor Berthiaume asked if there was a community health centre funding from the province available and Ms. Matheson advised that she would address the issue at the Health Roundtable where Mr. Bartolucci will be present

<u>Adjournment</u>

2004-30 Bradley-Dupuis: THAT this meeting does now adjourn. Time: 9:28 p.m.

CARRIED

Mayor City Clerk

#### MINUTES OF THE TENDER OPENING COMMITTEE MEETING

Committee Room C-14 Tom Davies Square 2004-01-13 Commencement: 2:30 p.m. Adjournment: 2:35 p.m.

# M. JAKUBO, SUPPLIES & SERVICES CO-ORDINATOR, IN THE CHAIR

Present

R. Smith, Operations Supervisor; R. Barnes, Operation Supervisor; M. Hauta, Accountant; K. Lessard, Law Clerk; L. Lesar, Secretary to the Manager of Supplies & Services

Contract ESD04-03 Tender for EMS Staff Uniforms Tenders for EMS Staff Uniforms, Contract ESD04-03, {estimated at a cost of \$70,000.00 per year} were received from the following bidders:

BIDDER TOTAL AMOUNT

R. Nicholls Distributors Inc. \$79,038.63

A-1 Uniform Services Ltd. \$80,962.88

Soucie Salo Safety Inc. \$82,387.62

The foregoing tenders were turned over to the Operations Supervisor, EMS for review and recommendation. A report outlining the recommendations would be prepared and forwarded to the General Manager of Emergency Services for approval. A copy of this report would be provided to the Manager of Supplies & Services.

**Adjournment** 

The meeting adjourned at 2:35 p.m.

Chairman Secretary

T.O.C. 2004-01-13 (1)

#### MINUTES OF THE TENDER OPENING COMMITTEE MEETING

Committee Room C-14 Tom Davies Square 2004-01-20 Commencement: 2:34 p.m. Adjournment: 2:45 p.m.

# DARRYL MATHÉ, MANAGER OF SUPPLIES & SERVICES, IN THE CHAIR

Present

M. O'Callaghan, Greater Sudbury Police Service; M.B. Gibbons, Manager, Quality Service Review; M. Hauta, Accountant; K. Lessard, Law Clerk; L. Moulaison, Quality Service Review Officer; L. Lesar, Secretary to the Manager of Supplies & Services

Contract GSP04-01
Tender for Towing

Contract GSP04-01, Tenders for Towing, Storing and Impounding Motor Vehicles were received from the following bidders:

#### **GRAND TOTALS**

BIDDER	AREA 1	AREA 2	AREA 3
Liberty Towing	No Bid	\$69.75	No Bid
Guse Carriers Inc. o/a Johnny's Towing	No Bid	No Bid	\$74.50
Guse Carriers Inc. o/a Boyuk Towing	\$74.50	No Bid	No Bid

The foregoing tenders were turned over to the M. O'Callaghan for review and recommendation and report to the Police Services Board for approval. A copy of the report would be forwarded to the Manager of Supplies & Services

Contract ESD04-01 RFP for a Records Management System Contract ESD04-01, RFP for a Records Management System {estimated at a cost over \$100,000.00} were received from the following bidders:

1476286 Ontario Limited - o/a Firemanagement.net Roam IT - Katherine H. Briggs Mr. Ed Colin - FDM Software eSolutions Group, A Division of Conestoga - Rogers & Associates

A bid deposit in the form of a cheque, certified cheque, or irrevocable letter of credit in the amount of \$10,000.00 accompanied each tender, with the exception of Roam -IT.

Contract	ESD04-01
(Continue	ed)

The foregoing proposals were turned over to the Manager of Quality Service Review for review and recommendation. A report outlining the recommendations would be prepared and forwarded to the General Manager of Emergency Services for a report to City Council. A copy of this report would be provided to the Manager of Supplies & Services.

<u>Adjournment</u>

The meeting adjourned at 2:45 p.m.

		-
Chairman	Secreta	7

# 2004 BUDGET PUBLIC INPUT AND INFORMATION SESSION OF THE CITY OF GREATER SUDBURY

T.M. Davies Community Centre Walden Arena, Walden

Monday, January 19, 2004 Commencement: 7:35 p.m.

Chair

#### COUNCILLOR ELDON GAINER, IN THE CHAIR

Present

Councillors Caldarelli; Dupuis; Kett; Reynolds

City Officials

D. Belisle, General Manager of Public Works; D. Wuksinic, General Manager, Corporate Services; T. Beadman, Acting General Manager, Emergency Services; D. Dumontelle, Budget Technician; E. Stankiewicz, Co-Ordinator of Current Budget; P. Aitken, Government Relations/Policy Analyst; S. St. Onge, Co-ordinator of General Accounting; R. Ahola, Manager of Municipal Arenas and Community Centres; K. Moxam, Assistant Manager of Arenas and Community Centres; T. Mowry, City Clerk; CJ Caporale, Council Secretary

C.U.P.E. Local 4705

W. McKinnon, President

News Media

Northern Life; Sudbury Star

Welcome and Opening Remarks

Councillor Gainer welcomed the thirty-nine people in attendance to the 2004 Budget Public Input and Information Session and advised the purpose of the meeting was to provide an opportunity for the public to comment, in a public forum, on the 2004 Budget for the City of Greater Sudbury.

Specifically public input is being sought on the following topics:

- 1. Should those who use a service pay for the service (user fees) and/or should everyone share in the cost (taxes)?
- 2. What level of municipal service do you expect? Should any services be reduced or eliminated?
- 3. Would you support a tax increase to maintain existing service levels?
- 4. Should the City borrow money and/or implement a special levy to fix roads, repair arenas, replace fire trucks, maintain police communications, etc.?
- 5. What service would you like to see improved or added?

Budget04 Towards Tomorrow Together General Manager of Corporate Services gave an electronic presentation to those present regarding an overview of the Budget such as the National/Provincial scene, Long-Term Financial Plan, update on the City's current status and projections for 2004, explanation of services and the levels of discretion, efficiencies and service improvements implemented, alternatives used for addressing the 2004 Budget and a review of the BMA Competitiveness Study.

A "Speakers' List" was available and submissions were heard in the order that they appeared.

Mr. Russ Harrington

Mr. Harrington provided a written submission titled "Profile for the Penage Rd. Community Centre 1966-2004" and requested that the City utilize capital money and help fund non-municipal community centres with their additional costs of insurance and taxes.

Mr. Maurice Munro

Mr. Munro advised he raised his family in the City of Greater Sudbury. With costs rising, older adults require assistance in order to stay in their homes. He advised that the City should reduce the cost of their expenditures and refrain from borrowing more money.

Mr. Al Nesseth (PALS)

Mr. Nesseth provided a written submission dated 2004-01-19 regarding a spay/neuter program in the City of Greater Sudbury. He requested that \$52,000 be allocated exclusively for spaying and neutering of animals using the monies collected from pet licences. He also noted that the Animal Control Advisory Panel could administer these funds and oversee the implementation of the Animal Control By-law.

Mr. John Moxam

Mr. Moxam was representing the residents of Coronation Boulevard, Lively. He advised the Committee that a petition was submitted to Council on 2003-10-09 regarding snow removal from 600' of sidewalk on Ninth Avenue between Main Street and Coronation Boulevard, Lively. He was requesting that staff consider this a part of the Budget because senior citizens using walkers frequent this sidewalk and are unable to use the roadway in the winter months.

Mrs. Ethel Kingston

Mrs. Kingston raised the issue that the Sudbury & District Health Unit's budget doubled in the past year and feels that there should be more Municipal control over their budget spending.

Dr. David Pearson

Dr. Pearson provided a written submission dated 2004-01-19 regarding the Lake Water Quality Program requesting an increase of \$35,000 to the base budget. The purpose for the increase is to cover additional costs for the printing and reproduction of public information and awareness materials and to expand the summer field work to include water analysis in lakes where problems exist.

#### Mr. Jacques Barbeau Walden Minor Hockey

Mr. Barbeau, President, Walden Minor Hockey, addressed the Committee with the following issues:

- closures of facilities in the City of Greater Sudbury have an impact on the health of the citizens
- ► closures of facilities will create an increase of crime in the next ten years causing an increase in police services
- ► the marketing of facilities should be increased and the promotion of tournaments is not being implemented
- ▶ a two or three pad facility would be an asset to the City of Greater Sudbury
- scheduling of ice time is difficult and there are less hassles to schedule ice time outside the City limits
- give prior notice or consult with all groups before imposing new user fees especially after the start of the hockey season
- ► City vehicles are not being monitored and are being used for personal use
- decrease the use of consultants and utilize staff
- ► streamline the reporting structure in Leisure Services in order to empower facility staff
- ► tax increases can be supported if monies are used wisely

#### Mr. Gordon Slade

Mr. Slade provided a written submission and addressed the Committee regarding the issue of Councillors sitting on Advisory Panels and Boards and that there should be more volunteers. He also discussed the expansion of the South End Rock Tunnel and questioned why businesses in the south end are paying through taxes when developers should be charged.

#### Ms. Jill Pesot

Ms. Pesot advised the Committee that she takes in stray animals strictly on a volunteer basis and addressed the Committee regarding the following items:

- the City's per capital contribution for animal control is far less than other Northern Municipalities
- there should be a 'No Kill Policy' implemented like Sault Ste. Marie
- utilize the funds from the pet licence fees and put it back into the Animal Control By-law
- spay/neuter program should be established within the City of Greater Sudbury
- ► the funds would come from the rescue groups, the owner of the pet, and the City
- ensure that people with the right knowledge is selected for the Animal Control Advisory Panel

The 'Speakers' List' now complete, the Chair asked if there was anyone present who wished to address the Committee.

#### Ms. Jean Kulmala

Ms. Kulmala represented the Older Adult Centre and stated that approximately \$200,000 was provided to fund seniors' centres and activities in the City of Greater Sudbury. This funding was provided to eight groups. However, she indicated that forty-six seniors' groups were identified by Leisure Services. Other than the eight groups that received funding, the other groups did not. In her opinion, these groups did not access funding because of a lack of information on how to apply for funds. She requested that the Leisure Services Department put in place a process whereby these groups would be informed how to apply for funding and further to assist them. She felt that Leisure Services is required to maintain the quality of life for the citizens of the City of Greater Sudbury and that facilities should be kept opened.

#### Mr. Walter Smorhay

Mr. Smorhay addressed the Committee regarding the lack of enforcement for dogs running at large and the failure to comply with the Stoop & Scoop By-law. He feels that dogs should not be allowed to enter playgrounds and school yards where children play because the animals' owners do not abide the By-law.

He also feels that the level of service in the outlying areas is not the same as in the City.

#### Ms. Mimi Wiseman

Ms. Wiseman represented the Dow Pool Lifesavers. She advised the Committee that she appeared in front of the Priorities Committee on 2004-01-14. She addressed the Committee with the following concerns:

- activities for the youth is important and keeps them off the streets
- ▶ seniors use facilities for therapeutic use and exercise
- ► healthy community is important
- their volunteer group will raise the appropriate funds in order to run the Dow Pool

Ms. Wiseman wanted to know why people are being turned away from programs when the General Manager of Citizen & Leisure Services stated that only 65% of the facilities are being used.

#### Ms. Fran Nault

Ms. Nault questioned the Committee on the following:

- the hiring of six Community Development Officers and a Community Relations and Policy Advisor when the City is trying to reduce their Budget
- ► reduce the garbage bag limit which would increase recycling revenue
- ▶ introduce fines for all false alarms within the City of Greater Sudbury
- reduce the use of cell phones among staff

# Ms. Fran Nault (continued)

- ► taxes should be increased at the rate of the cost of living and not at 13%
- ► the City should be using their staff in the Legal Department for the current lawsuit and not out-of-town lawyers

#### Ms. Brenda Salo

Ms. Salo provided a written submission with a historical overview of the Beaver Lake Sports and Cultural Club and requested the City consider assisting with the operational expenses of the club, especially realty taxes.

#### Mr. Hans Gramann

Mr. Gramann addressed the Committee regarding the inefficiencies of the City such as the vehicle use by staff, level of winter road maintenance and overuse, and controlling the City's insurance costs.

#### Mr. Mike Holland

Mr. Holland addressed the Committee regarding the following:

- ► inefficiencies should not be overlooked
- ▶ dispense of excess property, furniture, etc.
- borrow money for capital expenditures such as the upgrading of roads
- ► introduce a bicycle lane
- closure of facilities and the increase of vandalism of businesses within the area of closure

#### Mr. Joe Cimino

Mr. Cimino addressed the Committee as a concerned citizen. He felt that the inefficiencies of the City should be looked at such as vehicles, legal fees, real estate, open facilities and collect user fees. He also stated that the facilities are an economic value to the community. He stated that he was in favour of limited borrowing.

#### Mr. Ralph <u>Mushumanski</u>

Mr. Mushumanski brought forward the following items for further review:

- ► Was there an overuse of consultants and how much money was spent?
- ▶ How many vehicles does the City own?
- ▶ How much property does the City have?

The Chair suggested that this information should be published.

#### Mr. Frank McKinnon

Mr. McKinnon addressed the Committee regarding the shut off of the Levack water supply by INCO. He wanted to know if the City considered the cost if Falconbridge and INCO decide to continue downloading the water supply throughout other communities.

The General Manager of Corporate Services advised that this has been considered within the Long Term Financial Plan.

The Chair advised Mr. McKinnon that the City has been working with Falconbridge and INCO regarding this matter.

Closing Remarks	The Chair expressed his appreciation to all those who provided written or oral submissions. He advised Staff had taken note of all concerns and these matters would be identified through the budget process.
<u>Attachments</u>	The following is a list of attachments submitted at the meeting:
	<ul> <li>Profile for the Penage Rd. Community Centre 1966-2004</li> <li>2004-01-19 Budget Committee Submission (PALS)</li> <li>Budge 2004 Lake Water Quality Program</li> <li>Stop the Tunnel</li> <li>Beaver Lake Sports and Cultural Club Inc.</li> </ul>
Adjournment	The meeting adjourned at 9:40 p.m.
Councillor Eldon Gainer	City Clerk

Profile

for the

Penage Rd.

Community Centre

1966-2004

### Who We Are:

The Penage Rd. Community Centre is a non-profit community based organization, established and incorporated in 1966. A board of elected directors govern for a one year term. These directors are responsible for the activities at the centre and ,in some cases, away from the actual building on Penage Road. The activities are designed to fulfil the mandate of the Centre which involves the promotion of heritage, environment, culture, education and the arts for the residents in the immediate area. A variety of activities are held throughout the year.

# Location:

The Penage Road Community Centre is located on Regional Road # 10. This road commences at Highway 55 and ends at Panache Lake, a distance of 14 kilometres. The "community" generally refers to residents who live along this road, also referred to as Penage Rd., as well as all the adjoining roads. However, some members come from north, west and east of this specific geographical designation. In addition, there are activities which draw participants from the overall larger community which is the City of Greater Sudbury and others who come from even farther away.

# The Building:

The building was originally a one-room school house situated in Louise Township. It was always used as a centre for persons to gather. The building has 2 floors. In the basement you will find a "Seniors Room", a large kitchen, the furnace and oil tank area and some storage areas; on the main floor there is a large "hall", a food serving area and the washrooms. The building is wheel-chair accessible on the main floor and it has a wheel chair access washroom. This facility has now been in use since 1923 when it was first constructed. Over the years there have been additions and improvements as needed. The most recent improvement was the construction of the outdoor sports court to be used for summer and winter sports activities. This was done as a millennium project with several "partners" assisting in the project.

## Activities Over the Years

This summary includes past and present activities held over the last 25 years.

- 1. Voting location for municipal, provincial and federal elections.
- 2. Annual corn roast
- 3. Slide shows and speaker presentations
- 4. Gun -use training classes.
- 5. CPR training classes

- 6. Regular fitness and moderate fitness classes.
- 7. Hallowe'en and Easter parties for children.
- 8. Adult and teen dances
- 9. Tai Chi classes
- 10. Music concerts
- 11. Sports competitions and play days
- 12. Neighbourhood watch meetings
- 13. Women's Institute and Seniors Meetings
- 14. Workfare placement
- 15. Annual Fishing Derby
- 16. Earth Day Activities
- 17. Rentals to organizations
- 18. Rentals for private family parties
- 19. Ice skating
- 20. Outdoor sand and swing play area for toddlers
- 21. Toy Library location
- 22. Summer Youth employment placements
- 23. Art classes
- 24. Lions Club Meetings
- 25. Anderson Farm Fall Fair involvement
- 26. 4-H meetings
- 27. Beaver and Scout meetings
- 28. Spring and Fall Craft and Art Show and Sale
- 29. A cookbook published and sold (Title: To Penage with Panache)
- 30. Annual Canoe Race
- 31. Flower garden planting
- 32. Pot Luck dinners

- 33. Christmas "Santa" party for all the family, and in earlier years, Christmas concerts
- 34. Mother's Day Dinners
- 35. Flea Markets

# The Present and the Future

The Penage Road Community Centre endeavours to raise as much of its own funding as possible. To this end members donate membership fees, currently set at \$20.00 per family and \$10.00 for a single person. Building rentals are encouraged. The annual Mother's Day Dinner, started in 1985 by the Seniors, brings in \$600.00. The Rendezvous Art and Craft Sale, held in late November, can yield \$1200.00. This particular event was started in 1980; in 2004 the community will be involved in the 25th "Rendezvous". Various organizations, such as the Penage Rd. Seniors, the Penage Rd. Women's Institute; and the Lake Panache Camper's Association make regular donations to the Centre. Building care is done by volunteers at no charge.

Currently the building provides very valuable opportunities for young and old alike. Students at local high schools find "community service" hours available as now are required for their high school diploma. The W.I.(Women's Institute) have yearly bursaries available. The members do an annual ditch clean-up along Penage Road as their Earth Day contribution. The building is host to the

Northern Lights Festival Boreal Home Concerts each year.

Flea Markets, which are held bi-annually, are recent additions to our list of activities; they provide informal gatherings of the community as well as raising monies for individuals and the centre. The most recent election use was for the provincial election held October 6, 2003.

The Annual General Meeting takes place each year in early April. At this meeting the year is reviewed and the election of officers for the coming year takes place. The most recent event held at the centre was the annual Christmas Potluck which included a visit from Santa. In all, 85 persons from the community attended; 23 of these were young children representing the new young families in the community. The events at the Centre are varied; planned events are well attended and indicate that in changing times there is still a huge need for community sharing and fellowship. It is to this end that the current directors are focusing their attention.

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#### CorrieJo Caporale - Fw: Penage Road Community Centre Jan 19th Citizen Input Presentation for comments

From:

To:

"Wendy Harrington" <harringtom@onlink.net> <corrieio.caporale@city.greatersudbury.on.ca>

Date:

1/20/2004 11:28 AM

Subject: Fw: Penage Road Community Centre Jan 19th Citizen Input Presentation for

comments

Corrie-Jo...fyi and inclusion to the council; thx-Russ

---- Original Message -----

From: Terry

To: Chris Gore; Eldon Gainer; Terry Kett

Cc: Alan & Heather Keranen; Houdek@Onlink.Net; harrington@onlink.net; Eric Hansen; Wilton;

stephenyoung02@hotmail.com

Sent: Sunday, January 11, 2004 10:26 AM

Subject: FW: Penage Road Community Centre Jan 19th Citizen Input Presentation for comments

#### Terry, Eldon and Chris

Below is a draft of the presentation the centre would like to present to council for budget consideration at the citizen input meeting on Jan 19 at Tom Davies Arena. Could you review it and return any suggestions for improvement to Russ Harrington (harrington@onlink.net) who will be doing the presentation. Should the document be forwarded to someone in the Greater City for inclusion in the agenda? How do we secure a position on the agenda? How long should the presentation be and where should it focus? Again please reply to Russ

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Message Page 2 of 4

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The events at the Centre are varied; planned events are well attended and indicate that in changing times there is still a huge need for community sharing and fellowship. It is to this end that the current directors are focusing their attention.

#### **Budgetary Considerations**

In 2003 and in recent years the Center has been able to meet its operating expenses of about \$4000 per year through income from dues, rentals, annual events and an annual grant of \$1500 from the Greater City of Sudbury or the former Town of Walden . In those years property taxes were exempt, snow plowing and insurance was provided by the City or Town, and the water system met the guidelines. Additional fundraising and partnering was used to improve the building and, most recently, construct a \$25,000 outdoor sports facility.

In 2004 we will be required to pay \$1050 in taxes, an estimated \$2500 in insurance, and a one time charge of \$3500 to Dennis Consultants to assess and register the water system. The center is appealing the tax assessment to return it to the former exempt status, working with the Greater City to secure affordable insurance, and with Denis Consultants to plan the most cost effective water system that meets the current guidelines. This will create a budgetary shortfall of \$7050 above the \$1500 already applied for through Parks and Recreation

In 2005 we anticipate that we will be required to raise \$15,000 to upgrade the water system to a drilled well. With the additional taxes (\$1050) and insurance (\$2500), there is the potential shortfall of \$18,550 beyond the \$1500 grant.

In 2006 and beyond the additional taxes (\$1050), insurance (\$2500) and possible snowplowing will create a potential shortfall of \$3550 beyond the \$1500 grant.

The directors work hard at maintaining the building and keeping operating expenses down while fulfilling the mandate of the charter. The projected increase in costs for 2004 and beyond will make it difficult for directors to focus on the core purpose of the Centre. Therefore we are appealing to the Greater City for consideration in the upcoming budget.

		Actual	Actual	BUDGET
	ITEM	2002	2003	2004
	Consulting/Water	0	0	3,500
0	Taxes	0	0	1,050
P	Office, Ads	4.80	53.45	60
Е	Bank	54.90	39.42	40
R	Heat	1,419.26	2,106.45	2200
Α	Hydro	1,220.30	1,018.60	1100
Т	Telephone	608.80	543.52	600
Ĭ.	Maintenance	993.51	269.51	300
N				
G	TTL EXPENSES	4,304.57	4030.95	8,850
		Actual	Actual	BUDGET
	ITEM	2002	2003	2004
0	Grants	3,100.00	1,500.00	5,700.00
P	Dues	290.00	405.00	800.00
E	Donations	390.00	339.38	350.00
R	Rent	405.00	413.00	400.00
A	Events	2,530.73	1,550.00	1,600.00
T				
L				
N				
G	TTL INCOME	6,715.73	4,207.00	8,850.00

Penage Road Community Center Box 238, Whitefish, Ont. P0M 3E0

Subject: Grant Application

		Actual	Actual	BUDGET
	ITEM	2002	2003	2004
	Consulting/Water	0	0	3,500
0	Taxes	0	0	1,050
Р	Office, Ads	4.80	53.45	60
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T		·	•	
I				
N				
<u></u>	TTL INCOME	6,715.73	4,207.00	8,850.00

# 2004-01-19 BUDGET COMMITTEE SUBMISSION By Al Nesseth (PALS)

The proposed Animal Control 'solution' is quite short-sighted because it does not have a spay/neuter component.

Therefore, I am here to recommend that the City initiate

- a spay/ neuter program financed initially by the \$52 000 annual difference that exists between the \$408K expenditure on Animal Control services identified by a consultant in 2003 and the \$356K that represents the winning bid (when these same services were tendered in 2003 for 2004)
- As a concerned councillor, the Mayor declared an "open mind" and a willingness to consider meaningful improvements to Animal Control
- The majority of candidates in the fall election declared everything from surprise to dismay as they were reminded that monies collected from pet licences do not find their way directly back to Animal Control

Details of a suggested program to compliment present services:

- A \$52 000 fund dedicated exclusively to spaying and neutering not trivial associated costs
- administered by the Advisory Committee that is presently being formulated by Council to oversee the Animal Bylaw implementation
- it may function as a committee of the whole or a subcommittee of interested parties from the 'overseers'
- the beneficiaries of this spay/neuter subsidization my strong preference, based on the statistical evidence that pet overpopulation is a more serious problem in these neighbourhoods, is that this money be earmarked for the residents of the many subsidized housing units already under the jurisdiction of the City

the program must seek out the biggest bang for the buck approach the Veterinary Association of Sudbury with a coupon style subsidization plan - several clinics may offer discounts

#### Further Rationale

- can't compromise the contractual agreement nor the tendering process by offering extra money to the existing contractor - he should be recovering his spay/neuter costs in the adoption fees being charged
- does not call for a tax hike this amount of money was spent in the past and does not represent a new investment, but rather a refocusing of priorities
- mind you, the level of commitment is still embarrassing even ignoring the approx 160K\$ retrieved in licence fees: Sudbury has proposed to spend about \$2.30\* per capita; this new component would make it about \$2.60 while we are surrounded by communities that dedicate \$4 to \$6 per citizen to Animal Care and Control to: guarantee the safety of their community, the return of licensed pets to their rightful owners, and curtail animal overpopulation
- I would also point out that the present service gives the responsible cat owner, the one who keeps his/her pet indoors at all times, absolutely nothing for the \$15 user fee that he is being asked to pay show this citizen that something meaningful (a spay/neuter program) is being accomplished with his (user fee) donation!
- \* based on 2001 Census (rounded) population of 155 000

Respectfully, Al Nesseth 682-2401

#### **BUDGET 2004**

#### LAKE WATER QUALITY PROGRAM

The City's Lake Water Quality Program has a budget of \$85,000 to cover the cost of a full time co-ordinator, summer field-work and support for about three dozen Lake Stewardship Committees. About \$30,000 of in-kind support was given to the program in 2003 by the Co-operative Freshwater Ecology Unit and the Centre for Environmental Monitoring at Laurentian University. In addition \$80,000 was received from Human Resources Development Canada for students doing field and data compilation work.

#### **REQUEST**

This request is for consideration of an increase of \$35,000 to cover:

- i) Printing and reproduction of public information and awareness materials for selected lakeshore and watershed residents concerning protection of lake water quality. This will include such items as brochures for personal door to door distribution by stewardship committee members; CDs of information about case studies that illustrate best practices that have been successful in other places; and articles about lake that are useful in making citizens aware of how lakes work and water quality issues.
- ii) Expansion of summer field work to include water analysis in lakes where problems such as excessive growth of nuisance algae is identified in the summer; and sampling of food chain organisms and fish populations in selected lakes important for their recreational fishing value.

David Pearson

19 Jan. 2004

248 McNaughton Street Sudbury, ON P3E 1V5 June 2, 2002

To: Mark Mieto From: Gord Slade

# SUBJECT - STOP THE TUNNEL

Sord Slade

There is no immediate need to extend the proposed Sewer Tunnel beyond Algonquin Road. The Tunnel should stop at that point.

This will:

Reduce the immediate cost by more than 50%.

aminute the backup problems being experienced by existing homeowners.

Provide the extra capacity to handle the new medical school at Laurentian U.

Cause the businesses at the 4 Corners and Downtown to be paying taxes to make it possible to put in a Walmart to compete with themselves. There is only so much to be spent on retail trade, some small shops will suffer.

Maintain jobs Another Walmart is not needed and will reduce retail jobs Provide money for more immediate requirements.

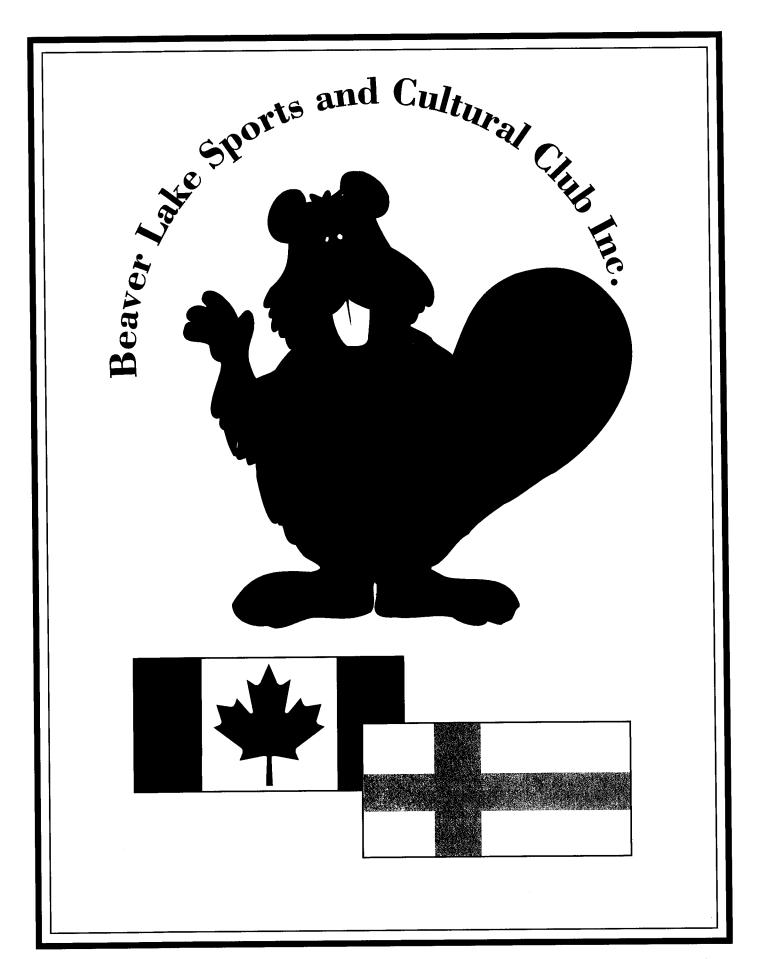
City Council's policy should be to encourage the use of existing infrastructure. There is lots of it available in the Greater City of Sudbury. -10 yr. pagback outle extracted

Your comments, please.

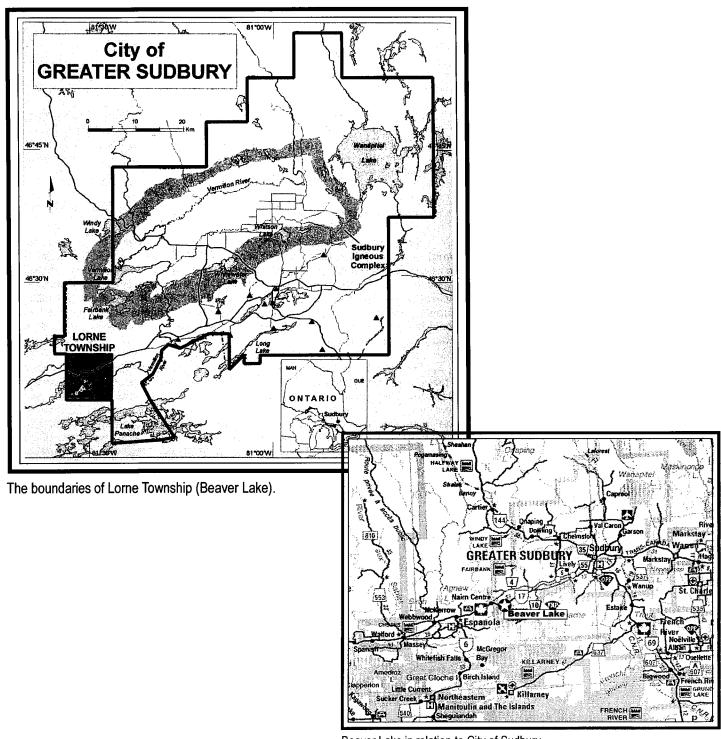
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support Borbeou - retop leaves nge. - Lots of explainer here

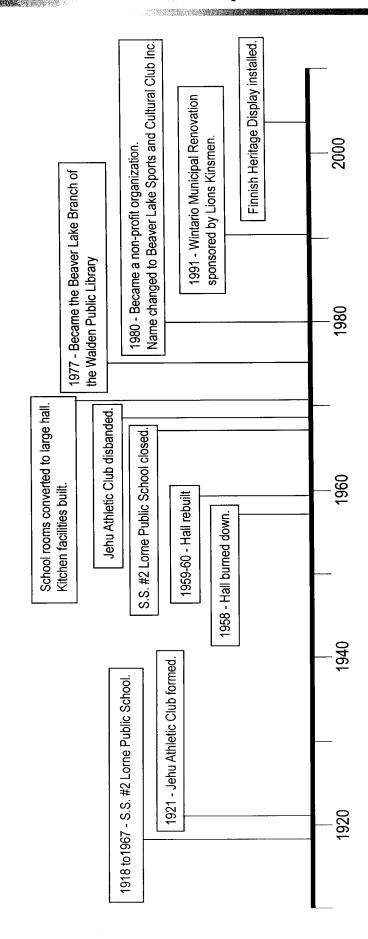


# Where the heck is Beaver Lake?



Beaver Lake in relation to City of Sudbury.

# A Brief Historical Overview of the Beaver Lake Club



# What we do now...

#### **Annual Events**

- New Year's Eve Dinner & Dance
- Winter Carnival
- St. Patrick's Dinner & Dance
- Finnish Heritage Celebration
- Spring Craft Sale & Flea Market
- Fall Fair
- Fish Fry & Antique Auction
- Christmas Craft Sale
- Christmas Caroling
- Family Christmas Party

#### **Weekly Events**

Monday Senior

Senior's Card Party

Tuesday Club meetings & Community Issues

Ontario Early Years Program

Thursday Yoga

Ontario Early Years Program

Saturday Roots & Shoots (Teen Environmental Awareness Group ages 10-18)

#### Other Uses

- Rentals (weddings, retirements, & many other occasions)
- Cross Country Ski Trails
- Outdoor Rink Facility
- Summer Playground

## In Summary

- The Beaver Lake Club has existed in its present form since 1967 for 37 years.
- Over the decades, approximately 200 families living in the area have found this to be the focal point of the community.
- The Beaver Lake Club serves a population of up to 10,000, with participation from Nairn-Shedden Township to the west, and Whitefish, Naughton, and Lively to the east.
- The Club is organized, staffed and run exclusively by volunteers
- The Beaver Lake Club is an important historical element for the many families who live in Beaver Lake and whose ancestry dates back to the first Finnish settlers to the area.

Presented by Brenda Salo President, Beaver Lake Sports and Cultural Club Inc. January 19th, 2004



Towards Tomorrow Together ★ Vers l'avenir ensemble

## Welcome to the 2004 Budget Public Input and Information Meeting

City Council values your input.



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#### Introduction:

Finance Committee
Councillor Ted Callaghan - Chair
Councillor Eldon Gainer - Vice Chair
Committee includes the Mayor and
Members of Council

#### Purpose of this evening's meeting:

- 1. to provide information
- 2. to obtain your input

Information flyer is available in English and French.



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Overview of the Budget Public Input Wrap up / Next steps

Summary of all public input received will be provided to City Council and posted on the City's website <a href="https://www.greatersudbury.ca">www.greatersudbury.ca</a>

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## **Moderator's job:**

- 1. To listen
- 2. To ensure everyone has an opportunity to speak

We are being recorded.
Those who signed up first - go first.
Please identify yourself.
Maximum of five minutes.





- 1. Should those who use a service pay for the service (user fees) and/or should everyone share in the cost (taxes)?
- 2. What level of municipal service do you expect? Should any services be reduced or eliminated?
- 3. Would you support a tax increase to maintain existing service levels?
- 4. Should the City borrow money and/or implement a special levy to fix roads, repair arenas, replace fire trucks, maintain police communications, etc.?
- 5. What service would you like to see improved or added?

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## Financial Sustainability

## 2004 Budget - Public Input

January 2004

#### **Overview**

- National/Provincial Scene
- · Council Decision
- · Financial Update
- Services
- Efficiencies/Service Improvements
- Alternatives
- Competitiveness Survey
- Summary and Next Steps



Financial Sustainability



2004 Budget - Public Input

7

## 2004 Budget - Public Input National/Provincial Scene

### Sources of Capital Financing in Ontario Municipalities

Sources	1988	1996	2000
Transfers from own Funds	50.9%	49.9%	71.7%
Long-Term Borrowing	16.3%	18.3%	14.0%
Garis - I Jan	25.1%	21.7%	4.2%
Other	7.7%	10.1%	10.0%





## 2004 Budget - Public Input National/Provincial Scene

#### **Provincial Grant Losses**

	\$ millions
1996	5.0
1997	11.3
1998	18.3
1999	18.3
2000	18.3
2001	18.3
2002	18.3
2003	18.3
Total Cumulative Loss	\$126.1



Financial Sustainability



2004 Budget - Public Input

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## 2004 Budget - Public Input

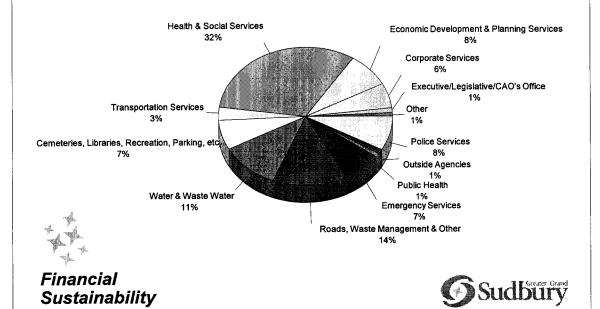
## Long-Term Financial Plan - Highlights:

- Multi-year Budgeting
- Implement an Infrastructure Renewal Levy (2.27%)
- · Pursue Federal/Provincial Assistance
  - Index Grants (CRF)
  - New Funding Sources (eg. Gas Tax)
- · Use Debt Where Appropriate
- Protect against inflation
- · Value for Money Audits
- · Lifecycle Asset Management





## **Gross Expenditures - 2003 Budget**

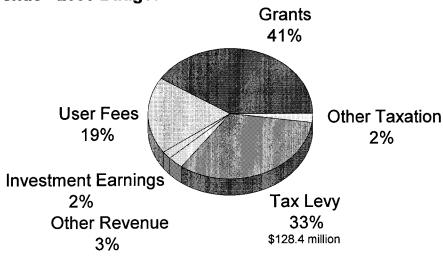


2004 Budget - Public Input

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## 2004 Budget - Public Input







## Where Your Tax Levy Dollars Go - 2003 Budget

Executive & Administration	1.2%
Transition Expenses	
Corporate Services	0.6%
•	8.1%
Economic Development & Planning Services	2.7%
Children Services	1.6%
Long Term Care	0.6%
Ontario Works & Employment Support	11.2%
Social Housing	8.6%
Public Libraries/Citizen Services	2.9%
Leisure & Recreation	5.2%
Transportation Services	
Roads	4.0%
Solid Waste	16.6%
2-11-11-11-11	5.3%
Buildings	2.0%
Fire Services	6.9%
Emergency Medical Services	3.1%
Outside Agencies	3.0%
Police Services	15.2%
Fire Protection	
Fire Protection	1.2%
1	

Financial Sustainability



2004 Budget - Public Input

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## 2004 Budget - Public Input

#### **Financial Forecasts**

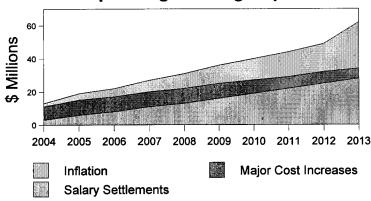
- Major Operating Variances 2004
- \$4.5 million for OMERS pension contributions.
- Increased roads maintenance provision of \$2 million.
- Annualized cost impacts of 2003 Budget Enhancements -\$700,000 net
- Inflation
- Salary/Benefits





Financial Forecasts - 10 Year Operating Gap

#### **Operating Funding Gap**



Financial

Financial Sustainability



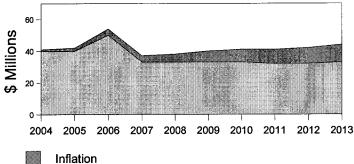
2004 Budget - Public Input

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## 2004 Budget - Public Input

Financial Forecasts - 10 Year Capital Gap

## **Capital Funding Gap**



Inflation
Capital Needs in Excess of Current Funding



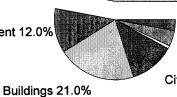
### **Financial Forecasts - Capital Works**

#### Roads are the Largest Component of Capital Needs

Roads 47.0%



Fleet and Equipment 12.0%



Police Services 3.0%

Other 4.0%
Corporate Services 1.0%
Citizen & Leisure 12.0%

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Financial Sustainability



2004 Budget - Public Input

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## 2004 Budget - Public Input

## Financial Forecasts - Tax Impact on Typical Home

Impact on Taxes of Projected Operating Costs and Existing Capital Envelopes

- excludes capital levy	2003	2004	2005	2006
Percentage Increase in Net Levy		10.7%	3.7%	3.3%
Municipal Tax - Typical Single Family Dwelling				
\$ Increase		\$165	\$64	\$59

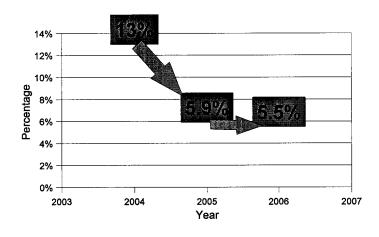
#### Impact on Taxes including above and infrastructure renewal levy @ 2.27%

impact on Taxes including above and impact deture renewal levy & 2.27 /0			L# /U	
•	2003	2004	2005	2006
Percentage Increase in Net Levy		13.0%	5.9%	5.5%
Municipal Tax - Typical Single Family Dwelling				
\$ Increase		\$200	\$103	\$101





#### **Summary of Projected Tax Impacts**



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Financial Sustainability



2004 Budget - Public Input

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## 2004 Budget - Public Input

#### **Two Possible Outcomes**

- Reduce Expenditures
- · Increase Revenue





#### **Alternatives**

- New Ways of Doing Business
- Alternative Service Delivery Options
- E-Government
- · Increase Revenue
- Partnerships



Financial Sustainability



2004 Budget - Public Input

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## 2004 Budget - Public Update

### **Services - Mandatory**

#### \$ millions

Assessment 1.5

POA (0.5)

Social Housing 17.0

Children's Services 3.0

**Employment Support Services** (1.2)

Long Term Care 0.4

Ontario Works 10.9

Ontario Disability Support 11.6

**Emergency Medical Services** 6.0

Police 29.9

Health Unit 5.7

Total \$84.3



Services - Limited Discretion (10 - 25%)

\$ millions

**Emergency Services** 13.6

(Fire & Emergency Planning)

Solid Waste 10.5

Planning 2.6

Legal 1.3

Finance 4.5

Libraries 5.5

Roads 31.7

Total \$69.7

Financial Sustainability



2004 Budget - Public Input

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## 2004 Budget - Public Input

Services - Greater Discretion (25 -100%)

\$ millions

**Executive and Legislative** 1.0

**CAO 1.3** 

Corporate Services (other) 7.8

PWD (other) 9.8

Health & Social Services (other) 1.5

**Economic Development 2.7** 

Leisure and Transit 18.3

Total \$42.4

Financial Sustainability



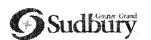
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#### **Services - Summary**

Ψ 111111110111	\$	mil	lions
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Mandatory (little or no control)	84.3	
Limited Discretion (10-25%)	69.7	
Greater Discretion (25-100%)	42.4	
Total	\$196.4	





2004 Budget - Public Input

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## 2004 Budget - Public Input

#### **Efficiencies**

Cost Reductions/Avoidance - \$5.3 million

#### Examples:

- Benefit Plans
- Pay and Display (Parking)
- Reduced Accounting Fees
- · On-Line Tendering
- Sudbury Regional Buying Group
- Grass Cutting
- · Partnership Cambrian College





#### Efficiencies (Cont'd)

\* Enhanced or New Revenues - \$6.7 million

#### Examples:

- Collections Delinquent Taxes and Fines
- OntarioWorks
- Transit Fees



Financial Sustainability



2004 Budget - Public Input

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## 2004 Budget - Public Input

### **Efficiencies (Cont'd)**

\* Special Project Funding - \$41.0 million

#### Examples:

- · Pioneer Manor
- David Street
- Transit Buses
- · Soccer Field
- Airport





#### Efficiencies (Cont'd)

#### Improved Service

#### Examples:

- On-Line Tendering
- Third Party Insurance
- Child Care
- Transit/Handi Transit
- 9-1-1 Signage
- Snow Plow/Spreader Trucks
- Paramedic Response Units



Financial Sustainability



2004 Budget - Public Input

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## 2004 Budget - Public Input

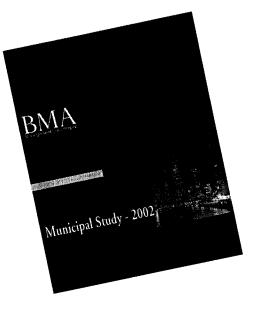
### **Examples of Alternatives**

- Reduce Expenditures
  - Close Facilities
  - · Lessen Service Level
  - · Get Out of a Business
  - Outsource
  - Technology
- · Increase Revenue
  - User Fees (those who use it pay)
  - Taxes (everyone pays)
  - Provincial/Federal Government (New Deal)





#### **BMA Competitiveness Study**





Financial Sustainability



2004 Budget - Public Input

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## 2004 Budget - Public Input

## **BMA Competitiveness Study**

- Levy Per Capita
  - 2003 13th lowest
  - · 2002 8th lowest
  - 2001 9th lowest
- · Taxes for a Detached Bungalow
  - 2003 2nd lowest
  - 2002 3rd lowest
  - 2001 2nd lowest
- Total Taxes & Utilities (Water, Wastewater, Hydro)
  - 2003 5th lowest
  - · 2002 4th lowest
  - 2001 2nd lowest



#### Tax Rate and Relative Position

 City of Greater Sudbury's relative position in all property types are in the low to mid-range in comparison to the other municipalities.

Residential	Multi- Residential	Hotel/Motel	Shopping	Office	Industrial
Low-Mid	Low	Mid	Mid	Low	Mid

City of Greater Sudbury's taxes are low, well below the average of the other 61 cities that represent 75% of Ontario's population.



Financial Sustainability



2004 Budget - Public Input

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## 2004 Budget - Public Input

### **Summary**

- New Deal required from Federal and Provincial Governments
- · Not unique to City of Greater Sudbury
- City is well positioned
- · City (Taxes, Water/Wastewater/Hydro) are low





#### **Next Steps**

- Complete Public Input Session (January)
- Prepare Budget Alternatives
- Decisions:
  - · January Infrastructure Renewal
  - January Water/Wastewater Expanded Capital Program
- Present Budget Alternatives to Public (February)
- Complete 2004 Budget Process
- · Set Stage for Multi-Year (3) Capital and Operating Budgets
- Continue to Pressure Federal and Provincial Governments for New Deal



Financial Sustainability



2004 Budget - Public Input

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## Financial Sustainability

## 2004 Budget - Public Input

January 2004

## Format for Public Input



## Moderator's job:

- 1. To listen
- 2. To ensure everyone has an opportunity to speak

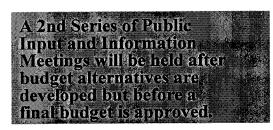
We are being recorded.
Those who signed up first - go first.
Please identify yourself.
Maximum of five minutes.

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- 1. Should those who use a service pay for the service (user fees) and/or should everyone share in the cost (taxes)?
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- 3. Would you support a tax increase to maintain existing service levels?
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- 5. What service would you like to see improved or added?





All meetings begin at 7:30 pm

February 16 - Ward 1 - Caruso Club Lower Hall Boardroom

February 17 - Ward 2 - Dowling Citizen Service Centre

February 18 - Ward 3 - Valley East Citizen Service Centre/Library February 23 - Ward 4 - Capreol Arena Hall

March 1 - Ward 5 - Lockerby Composite School Auditorium

March 2 - Ward 6 - Tom Davies Square Council Chamber

More information:

www.greatersudbury.ca or call 671-CITY-(2489)

Thank you. City Council values your input.

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## 2004 BUDGET PUBLIC INPUT SESSION OF THE CITY OF GREATER SUDBURY

The Centre Lionel E. Lalonde Centre 239 Montee Principale, Azilda

Monday, January 19<sup>th</sup>, 2004 Commencement: 7:30 p.m. Adjournment: 9:15 p.m.

Chair

#### COUNCILLOR TED CALLAGHAN, IN THE CHAIR

Present

Councillors Berthiaume; Bradley; Rivest

City Officials

M. Mieto, Chief Administrative Officer; C. Hallsworth, General Manager of Citizen & Leisure Services; D. Nadorozny, General Manager of Economic Development & Planning; C. Matheson, General Manager, Health & Social Services; S. Jonasson, Director of Finance/City Treasurer; C. Mahaffy, Manager of Financial Planning/Policy; R. Carre, Director of Leisure, Community & Volunteer Services; D. Yachuk, Community Development Officer; A. Haché, Deputy City Clerk; K. Bowschar-Lische, Planning Committee Secretary

Citizens

24 Citizens

News Media

MCTV; Channel 10 News

Welcome and Opening Remarks Councillor Ted Callaghan welcomed those in the audience and advised the purpose of the meeting was to provide an overview of the budget and an opportunity for the public to comment on the 2004 Budget for the City of Greater Sudbury. He indicated that feedback should be provided using the following:

- 1. Should those who use a service pay for the service (users fees) and/or should everyone share in the cost (taxes)?
- What level of municipal service do you expect? Should any services be reduced or eliminated?
- 3. Would you support a tax increase to maintain existing service levels?
- 4. Should the City borrow money and/or implement a special levy to fix roads, repairs, arenas, replace fire trucks, maintain police communications, etc.
- 5. What service would you like to see improved or added?

Submissions would be heard in the order that they appear on the speaker's list. Councillor Callaghan introduced Councillors and staff who were in attendance.

#### SLIDE PRESENTATION

Budget04 Towards Tomorrow Together C. Hallsworth, General Manager of Citizen & Leisure Services, addressed the audience with an electronic presentation which provided an overview of the 2004 Budget.

Items in the overview included the National/Provincial Scene; financial update; mandatory, limited discretion and greater discretion services; efficiencies and service improvements; competitiveness study and next steps.

Mr. Henry Perry

Mr. Perry indicated that Inco placed the City on notice that they would no longer sell any water to the City of Greater Sudbury for Levack because they could not afford to upgrade the plant to meet the new drinking water standards. He feels that spending \$75,000.00 for a consultant to assess the situation is a waste of money and feels the City has staff to do the assessment.

Claude Gravelle

Mr. Gravelle, Vice-Chair of the Youth Centre in Rayside-Balfour, advised that the centre has been open since 1996 but operating on and off due to lack of funding. He advised they have had both centres opened all year for the last two years and have approximately 200 members. He outlined the Centre's accomplishments such as pool tournaments, resume writing, life sessions, bullying classes, karaoke nights, baseball, floor hockey, etc. The purpose of the centre is to keep youth busy and off the streets. He asked that the City of Greater Sudbury join in their vision to keep the Centre open so consistent services can be offered to youth. Their grant monies end in September but they cannot apply for a new grant until the end of the present term. It takes 3 to 4 months to receive grant approvals. He asked the City to provide funding for this 3 to 4 month period so they can keep the Centre open. It costs \$3,400.00 per month to cover insurance, Program supports and Program Coordinator.

Rod Furchner

Mr. Furchner, President of the Onaping Falls Old Age Club explained that approximately one year ago, the Club was made aware of a grant available through the Community Improvement Program (CIP). He said that because of this \$8,000.00 grant, many improvements were made to the Club. The grant was made on a 50-50 basis (50 City and 50 Old Age Club) and the total dollar value for the project was in the range of \$17,000.00. They purchased a new computer system, up-graded the parking lot, landscaped, bocce court, new tools, electrical upgrades, etc. They would like to see this CIP Program continue in the budget. They found it helpful and believe that other organizations would benefit from it as well. He asked to be notified of any further grants they could access.

He requested that fares for bus transit from Levack-Onaping to Dowling-Chelmsford be reduced to make them affordable. Many residents are seniors and on a fixed income. There is no grocery store in Levack and they need to go to Dowling or Chelmsford to get groceries and for doctor's appointments.

#### Gus Bergeron

Mr. Bergeron indicated there are many issues he would like to address but will concentrate on one - that being the terrible condition of roads. He does not believe we should borrow or spend money unless we get better value for the work being done. MR 35 was done 8 years ago, passing lanes were put in and all the work that was done 8 years ago was wiped out with the recent reconstruction this summer. Two years ago, the CPR bridge was repaired but now all of the barrier walls are cracked and scalded. Recently repaired sidewalks are already all scalded. Kingsway/Barrydowne intersection will go through a major realignment even though a lot of work was done at this intersection in recent years. He is not in a position to have his taxes increased for work that is not at par. The roads are taking a beating because of slurry trucks moving materials. These slurry trucks need to be monitored. We must monitor all construction work to ensure all specifications are being met.

#### **Evelyn Dutrisac**

Ms. Dutrisac, former Councillor, advised that she has spoken with a lot of people who are concerned with tax and water increases. She said that the City should lobby with other levels of government to ensure that they are paying their fair share to municipalities. She questioned what was being done about people without City water, who have wells, to make sure they have potable water. It is extremely important that Council look at cuts in this budget. She asked Council to cut items such as consultants because we have competent staff. She requested that taxes be kept as low as possible. She asked that all City Departments examine essential services and cut what is not necessary because youth are leaving and maybe seniors will leave as well.

As a business owner, Ms. Dutrisac expressed concern regarding licensing fees which were \$25.00 and were increased to \$250.00 last year.

As a landlord, she has issues with Ontario Works and indicated that landlords should be paid directly.

#### Norm Pharand

Mr. Pharand, who lives on Elizabeth Street, between Azilda and Chelmsford, expressed concerns regarding the traffic hazard in this area. Many accidents have already occurred here and there has been 3 fatalities.

The Committee noted that a report from Public Works indicated that the traffic did not warrant lights being installed. The Committee also noted that residents will be signing a Petition for traffic signals or something to be done in this area.

Gerry St. Louis

Mr. St. Louis indicated that his concerns were addressed by Ms. Dutrisac and Mr. Perry.

Jeanne Mallette

Mrs. Mallette indicated that her concerns were also addressed.

#### Jeannine Robert

Mrs. Robert stated that her concerns about seniors issues were addressed by Ms. Dutrisac.

#### <u>Bill Ryan</u>

Mr. Ryan, retired citizen, indicated that this taxes increased \$250.00 last year. He cannot afford this kind of increase.

He also said that most people do not have sump pumps so water run-off is being cleaned in the City sewer system and taxpayers are being told the sewer system is overloaded and needs to be upgraded. There are savings in this area as we are spending money to clean water that is already clean.

With respect to the portion of taxes going towards education, he stated something needs to be done to try to control these taxes as schools are being torn down and new ones being built. The City should approach the School Boards to cut back on spending.

He stated taxpayers cannot afford to pay severance packages to employees and referred to a \$250,000.00 payment to a former City employee.

#### <u>Citizen</u>

A citizen stated that there should be a partnership with the School Boards for matters such as soccer fields and libraries.

#### Dale Richards

With respect to Mr. Pharand's problem concerning speeding on Highway 144 near Elizabeth Street, he indicated that traffic police should monitor the area as it is a speedway.

He expressed concern regarding the use of City vehicles by employees and the amount of money being spent.

#### Evelyn Dutrisac

Ms. Dutrisac indicated that City Staff and not consultants should conduct a survey as some bus routes are too busy and others not busy enough. The Committee noted that there is data on every bus route and service levels are adjusted accordingly.

She questioned whether recycling was being monitored as residents are advising that they do not have enough in their blue boxes for weekly pick-up and put their boxes out every two weeks.

#### Gus Bergeron

Mr. Bergeron once again spoke indicating that his main reason for attending tonight's meeting was to talk about assessment. Assessment is flawed. His assessment went from \$158,000.00 to \$558,000.00 and following appeals it was reduced to \$279,000.00. Businesses outside of Sudbury do not have the capacity for this type of increase. In his case, he was over assessed and there may be properties that could be under assessed. The City should check all assessments independently.

#### Roger Joliat

Mr. Joliat indicated that Rayside-Balfour currently has the best volunteer Fire Brigade and that it should be left as is.

Community Action Network Levack-Onaping	A written submission dated January 19 <sup>th</sup> , 2004, from the Community Action Network Levack-Onaping was submitted at the meeting.
Bus Service Petition	A Petition regarding adding routes and more frequent bus pick-ups in the Levack/Onaping/Dowling areas was circulated at the meeting.
CLOSING REMARKS	Councillor Callaghan expressed his appreciation to all those who provided written or oral submissions. He advised Staff had taken note of all concerns and these matters would be identified through the budget process.
Adjournment	The public meeting adjourned at 9:15 p.m.

Secretary

**WRITTEN SUBMISSIONS** 

Councillor Ted Callaghan

# Community Action Network- Levack-Onaping Submission to the Budget Committee City of Greater Sudbury January 19<sup>th</sup>, 2004

Prepared by: Martha Cunningham Closs

Chair,

Community Action Network Levack-Onaping

Box 464,

Levack, Ontario

POM 2C0

For:

The City of Greater Sudbury Budget Public Input Session

January 19th, 2004

From:

The Community Action Network-Levack Onaping

The Community Action Network of Levack-Onaping is happy to present some ideas to the Budget Committee. We would like to acknowledge that we are pleased that the City of Greater Sudbury is supportive of C.A.N.s and views them as a way for citizens to participate in the decision making and policy building process. We look forward to the City's continued support.

This presentation would like to bring two concerns to your attention. First is transportation. The Levack Onaping area is currently served by a transcab system which is more expensive than other transit in the City. The transcab service offers an infrequent route which makes if very inefficient for our citizens who want to commute to jobs in the City core or who wish to get around our own neighbourhood. If a child from Onaping wants to go to his local library, he cannot get there by bus. He needs someone to drive him because we do not have proper transit. If a woman from Levack wants to attend a program at our local pool, she cannot get there by bus. She needs someone to drive her. We do not have proper transit. If a senior citizen visits the Leisure Centre for a workout or to use the indoor track, he can use the transcab but must wait 5 hours before a transcab can return him home. One such senior is known to hitchhike home. This is unacceptable. We need proper transit. Inadequate transit not only impacts on lifestyle; it impacts directly on the viability of our facilities. We cannot use our neighbourhood facilities if we can't get to them. The Community Action Network of Levack -Onaping wants the City to put monies into providing effective and equitable transit for our area.

Secondly, our citizens walk, run and recreate at various areas in our community. One such area is the current Levack Public School grounds. These grounds are huge, scenic and green (in summer) and are often used through joint use agreements with the Rainbow District School Board. Walkers, joggers, golfers, tennis players as well as our very successful local youth soccer and youth baseball clubs use this space.

Currently, citizens access this site by way of 114 stairs. The stairs are unsafe and daunting for seniors and young children. They are in disrepair due to age and weather conditions can make them dangerous. Our Community Action Network has contacted both Rainbow District School board and City representatives to try to create a partnership. We want the City and the Board to work together to create a sensible, safe and appropriate walkway for our citizens and students to access the site from First Avenue. We are aware that public works already has allotted money to pave a shoulder for pedestrian use at a different location. We want Council to know that we have surveyed citizens and have determined that a walking path not a paved shoulder is the preferred option. Very few people would access the school site via a paved shoulder on High Street. Citizens surveyed preferred the idea of a walkway coming from First Avenue. The Community Action Network would like the budget committee to seriously consider the concerns and needs of our citizens and put monies aside for a partnership with the Rainbow District School Board to develop a walking trail for our citizens, both junior and senior.

Thank you for your time.

Respectfully submitted

Martha Cunningham Closs

Chair

**Community Action Network** 

Levack-Onaping

This petition is in regard to obtaining more service in the Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes and more times.

<u>Name</u> Denise River Stanna WMichal Eilna Vaters Marilya Stoney Elydee & ann Reta Sigetow in lene ampetto Elaine Henning Loronna Brown panne ("ciono Margaret of Juholls Wann Mac Konstel Caroline Campbul Condy Turgers bolic Consell Nothan whenth Hongan Fortin Chris alla

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This petition is in regard to obtaining more service in the Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes and more times.

**Name** 

Jose Kind.

Phone #
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This petition is in regard to obtaining more service in the Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes and more times.

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This petition is in regard to obtaining more service in the Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes and more times.

<u>Name</u>

L. Henning E. Van Buskirk Phone #

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This petition is in regard to obtaining more service in the Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes and more times.

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This petition is in regard to obtaining more service in the Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes and more times.

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# Bus Service

This petition is in regard to obtaining more service in the Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes and more times.

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This petition is in regard to obtaining more service in the Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes and more times.

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This petition is in regard to obtaining more service in the Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes and more times.

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# Bus Service

This petition is in regard to obtaining more service in the Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes and more times.

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Kevin Closs

BRIAN BEDAILD

SHERI SMITH

Kristin Tuomi

BRADIEY RILLTA

TAMMY LUKTON
DENTHERET

Elizabeth Phillips

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#### 2004 BUDGET PUBLIC INPUT AND INFORMATION SESSION OF THE CITY OF GREATER SUDBURY

**Valley East Citizen Service Centre** Library, Valley East

Tuesday, January 20, 2004 Commencement: 7:30 p.m.

Chair

COUNCILLOR ELDON GAINER, IN THE CHAIR

Present

Councillors Bradley; Dupuis; Kett; Rivest; Mayor Courtemanche

City Officials

M. Mieto. Chief Administrative Officer; D. Belisle, General Manager of Public Works; D. Wuksinic, General Manager, Corporate Services; T. Beadman, Acting General Manager, Emergency Services; D. Dumontelle, Budget Technician; R. Clouthier, Manager/North Customer Service Centres/Libraries; T. Mowry, City

Clerk; C-J Caporale, Council Secretary

News Media

Valley East Today; MCTV

Welcome and Opening Remarks Councillor Gainer welcomed the thirty-one people in attendance to the 2004 Budget Public Input and Information Session and advised the purpose of the meeting was to provide an opportunity for the public to comment, in a public forum, on the 2004 Budget for the City of Greater Sudbury.

Specifically public input is being sought on the following topics:

- 1. Should those who use a service pay for the service (user fees) and/or should everyone share in the cost (taxes)?
- 2. What level of municipal service do you expect? Should any services be reduced or eliminated?
- 3. Would you support a tax increase to maintain existing service levels?
- 4. Should the City borrow money and/or implement a special levy to fix roads, repair arenas, replace fire trucks, maintain police communications, etc.?
- 5. What service would you like to see improved or added?

(1)

#### Budget04 Towards Tomorrow Together

General Manager of Corporate Services gave an electronic presentation to those present regarding an overview of the Budget such as the National/Provincial scene, Long-Term Financial Plan, update on the City's current status and projections for 2004, explanation of services and the levels of discretion, efficiencies and service improvements implemented, alternatives used for addressing the 2004 Budget and a review of the BMA Competitiveness Study.

#### Mayor Courtemanche

Mayor Courtemanche welcomed those present. He expressed the hope that this series of public input meetings would serve as a good example of what the residents of the City of Greater Sudbury can anticipate from the new Council.

A "Speakers' List" was available and submissions were heard in the order that they appeared.

#### Ms. Angele Butkevich Human League Association

Ms. Butkevich, Executive Director, The Human League Association, provided a detailed information package regarding the Breakfast Club for Kids program and the Positive Leisure Activities for Youth Program (PLAY).

Ms. Butkevich advised the Committee that the Breakfast Club feeds 3,000 children in area schools within the City of Greater Sudbury. The PLAY program provides help with registration fees, equipment, and transportation for soccer, piano, etc. for children of families living in a low income situation.

The Human League Association received a portion of their funding from the National Child Benefit (NCB) who will be reducing the funds by 15% for each program and possibly more reductions in the future. Ms. Butkevich, on behalf of the Human League Association, has requested funding in the amount of \$25,000 for the Breakfast Club and \$25,000 for the PLAY Program in order to maintain current funding levels.

The Human League has requested that Council take a close look at the budget, look at the programs and find where the kids and low income families need the biggest help.

#### Mr. Ron Minogue

Mr. Minogue addressed the Committee with the following items:

- have FONOM buy single insurance policies for all their members which would drop the premiums and form a larger group
- refrain from combining the water/wastewater fees with the tax fees
- why was the surplus of \$1,000,000 from last year used for the construction of the Rock Tunnel?
- ► City of Greater Sudbury should refrain from donating funds to the hospital and let the Provincial government step in

## Mr. Ron Minogue (continued)

- an increase in the recycling program would reduce the amount of garbage going to the landfill sites
- before closing the facilities send a survey to all citizens using the facilities asking if they would be willing to pay a user fee instead of closing the facilities
- why are we still funding the Farmers' Market?
- sell all surplus lots
- why has Public Works overspent their roads budget by 25%?
- have Council meetings on the internet for more citizens participation
- implement a freeze on hiring
- promote from within and reduce management
- reduce the use of City vehicles
- why are there separate tenders for police vehicles, passenger cars, trucks, etc. ? If these had been combined, there would have been a better price per unit.
- stop micro-managing local businesses such as store hours, testing cab drivers
- outline how the City will pay back borrowed money and maintain the infrastructure
- ▶ is Council introducing a surtax on tax bills to increase the funding for Police Services?
- ► have Members of Council set the budget

#### Ms. Agathe Dubé

Ms. Dubé, President, Valley East Rate Payers' Association and is a resident of Joe Lake. Her property assessment has increased by \$29,000 and there are no increases in the services provided such as garbage pick-up. She questioned the Committee about Area Rated Services and the benefits. She asked that the services provided coincides with the user fees that are allocated to their area.

Ms. Dubé stated that all residents of the City of Greater Sudbury contribute to a base amount for Emergency Services and also pay according to the services that are provided locally. If Area Rating does not continue, then will outlying areas have to contribute to the services within the City? Ms. Dubé asked Council to ensure that everyone is well informed about Area Rating. She also would like to know what will happen to her taxes if Area Rating does not continue.

Ms. Dubé also asked the Committee how the City of Greater Sudbury ranks on the BMA study and how this survey was implemented for this year.

#### Ms. Nancy Lacasse

Ms. Lacasse expressed her concern about the use of City vehicles for personal use among staff and how there would be savings if these vehicles were parked.

The Chair advised Ms. Lacasse that the use of vehicles will be reviewed by Council over the Budget process.

#### Ms. Aline Bérubé

Ms. Bérubé addressed the Committee as a taxpayer and feels that the increase in user fees is unacceptable. Being a single income family, such increases have made it difficult to make ends meet for her family.

Pensioners are making less money with these increases. She feels that the tipping fees create illegal dumping.

Ms. Bérubé also feels that City employees should not have the use of City owned vehicles for personal use.

Ms. Bérubé feels there is money being wasted in the Public Works Department on road construction and patching.

Ms. Bérubé suggests that Departments with a surplus of money at the end of the year should not have to spend it to keep the same amount for the following year.

Energy costs would be lower if lights in City office buildings were turned off at night and refrain from using Christmas decorations.

#### Mr. Fern Bérubé

Mr. Bérubé advised the Committee that Council should use common sense. His concerns included the following:

- ▶ the use of consultants for minor issues, such as signage
- road construction takes too long and funds are wasted
- the increase of fees for the use of water is not acceptable because the drinking water is unsatisfactory
- the use of City vehicles for personal use must come to an end

The 'Speakers' List' now complete, the Chair asked if there was anyone present who wished to address the Committee.

#### Mr. Jean-Marie <u>Thériault</u>

Mr. Theriault is a resident of Joe Lake and feels that the user fees do not match the services provided. He advised the Committee that emergency vehicles have a hard time locating the homes on Joe Lake Road because the street lighting is insufficient. The residents must bring their garbage to a large bin because the trucks refuse to traverse Joe Lake Road due to the road conditions.

#### Mr. John McNeil

Mr. McNeil is a resident of Flake Subdivision and advised the Committee that, as a pensioner, the tax increase will be difficult for him to meet. User fees are good but feels there are too many being implemented. Garbage fees create illegal dumping and Mr. McNeil feels that the public is not aware of what can be left at the roadside. Mr. McNeil feels that the former City of Valley East had better service before the amalgamation such as servicing the roads, draining overflowing ditches and installing culverts.

#### Mr. Henry LeBouthillier

Mr. LeBouthillier advised the Committee that the employees and Members of Council should have more input regarding the Budget.

Mr. LeBouthillier advised the Committee that the cost of re-opening some facilities such as the ski-hills and Barrydowne Arena would be great due to the fact that a new lift and equipment is required.

It is his opinion that City vehicles should only be used for employees on call and not personal use.

As well, salaries, benefits and bonuses should be clearly identified in the budget.

#### Mr. John Robert

Mr. Robert advised the Committee of the following:

- Municipal Property Assessment Corporation (MPAC) is owned by the municipalities of Ontario
- if residents go to the landfill sites more than once per week they will be charged
- explain the increase in the assessments and the mill rates (which establish the amount of dollars being brought in) and how they are established
- ▶ is the increase of tipping fees used for operational costs or is this money being used elsewhere
- make the taxpayers aware of how much money is being brought in annually with all new construction (residential, commercial, industrial)
- agrees with borrowing money for road construction within the City of Greater Sudbury
- inform the public in advance what roads need to be repaired
- ► sell surplus property
- the 3% increase in fire protection for Valley East is not fair and should be the same for everyone in the City of Greater Sudbury

Mr. Robert stated that Area Rating of Services was not a fair practice. Residents should be asked if they would like to return to the same level and cost of services offered by local municipalities prior to amalgamation.

#### Mr. Roger Trottier

Mr. Trottier addressed the Committee regarding the following issues:

- why contract out for garbage collection when the City can save money using their own employees
- is Area Rating fair when we are paying for fire protection not only for Valley East but also for Rayside-Balfour and Capreol
- ► transit services is not a gift; we pay for it
- ▶ delivery of winter control is not the same
- the BMA Study is comparing Northern Ontario to Southern Ontario and this is not comparable
- how is the increase of assessment implemented into the budget?
- when increasing the taxes, increase them 8% instead of 13%

#### Mr. Don Wright

Mr. Wright advised the Committee that the sidewalk snow-plow should be eliminated and to extend the blades of the snow-plow to include the sidewalk.

Road construction should not include crack filling as this causes the road to deteriorate and there should be a central bin where everyone brings there own garbage and eliminate roadside pick-up.

#### Mr. Mike Huard

Mr. Huard resides in McCrea Heights and his concerns were as follows:

- the City should encourage more people, young and old, to move to the north
- McCrea Heights requires an increase in traffic lights and police service during the day through to the supper hour when traffic is at a peak
- the wild life is out of control and should be dealt with

#### Mr. George Perry

Mr. Perry spoke to the Committee regarding the use of City vehicles and that the vehicle numbers and logos should be more visible to the public. He also wanted staff to inform the public what the costs were for the vehicles such as fuel, insurance, etc.

#### Mr. Robert Kirwan

Mr. Kirwan's concerns were that the City should be marketing the City of Greater Sudbury and encouraging more people to come and reside here. He feels that students and retirees have more revenue and that they should be the target areas. By closing facilities, this will cause people to leave Sudbury, which creates more tax increases for the residents who stay.

Mr. Kirwan stated he was in favour of borrowing by the City provided it was spent in the right places.

#### Ms. Diane Wayworth

Ms. Wayworth addressed the Committee with the following:

- water, sewer and road construction should be better co-ordinated so costs are reduced and work is not repeated
- ▶ when the City contracts out, is the money being spent properly and time limits followed?
- marketing of City of Greater Sudbury for tourism should be increased
- information booths should have knowledgeable staff working and inform tourists of where all the sites are within the City of Greater Sudbury

#### Mr. Denis McLeod

Mr. McLeod spoke to the Committee regarding the expenditures for the City of Greater Sudbury.

Mr. McLeod feels that sewer and water should not be classified as a user fee and would like to know what are user fees. He also feels that the City is double-dipping into the tax base whether or not you pay into taxes or user fees. He also stated that instead of having individual user fees, why not take the fees out of the taxation rate?

The Chair then asked those present if they would like to speak a second time.

#### Mr. Jean-Marie Thériault

Mr. Thériault addressed the Committee regarding road construction and suggested that all construction such as sewer & water repairs and road construction should be co-ordinated together which might save the City 30%.

#### Mr. Fern Bérubé

Mr. Bérubé was of the opinion that the current level of management in the City, particularly Public Works, is too top heavy.

#### Mr. John Robert

Mr. Robert addressed the Committee regarding the following:

- more people would bring in more taxes
- ► improve the roads between Valley East and Sudbury especially McCrea Heights area
- Ward 3 is the only ward that has excess capacity in fully serviced lots in the City. It was his opinion that the City should direct and encourage people and businesses to build in this area.

#### Mr. Roger Trottier

Mr. Trottier suggested that the City of Greater Sudbury should petition the Provincial government to implement a special tax on containers used by the fast food industry. This tax could then be directed to municipal waste management. It would also encourage recycling of such waste products.

Closing Remarks	The Chair expressed his appreciation to all those who provided written or oral submissions. He advised Staff had taken note of all concerns and these matters would be identified through the budget process.				
<u>Attachments</u>	The following is a list of attachments submitted at the meeting:				
	<ul> <li>Information package from The Human League Association</li> </ul>				
<u>Adjournment</u>	The meeting adjourned at 9:35 p.m.				
Adjournment					
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Councillor Eldon Gainer	City Clerk				

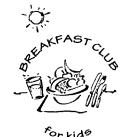
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Here to help.

January 20, 2004.

City Council City of Greater Sudbury P.O. Box 5000, Stn. A. Sudbury, ON P3A - 5P3



### Re: Request for Funding from City Budget

Breakfast Club for Kids programs are intended to address the needs of children, who for a variety of reasons: harried morning routines, lack of nutritional knowledge, long bus journeys, or poverty, are not receiving the nutrition they need to do well in school.

On behalf of the children we respectfully request funding in the amount of \$25,000 for our Breakfast Club for Kids Programs.

In the Greater District of Sudbury we currently provide over 3400 meals per day, in over twenty-one schools. Help us change the current statistic that indicates that 2 out of 5 children go to school hungry.

Please assist us in our efforts to enhance the nutritional health and well being of children in our community. Help us remove the most hindering barrier to a child's learning: hunger.

Yours Truly,

Angele Butkevich **Executive Director** 

"IT TAKES A WHOLE VILLAGE TO RAISE A CHILD." African Proverb

"Please help us feed the future."

Mailing Address: 471 Ontario Street, Sudbury ON, P3E 4K4 Fax: (705) 670-8674 Phone: (705) 670-8633 E-mail: humanleague@bellnet.ca Website: www.humanleague.on.ca

Registered Charity #89307 2785 RR0001



### **PLAY Program**

Here to help.

January 20, 2004

City Council City of Greater Sudbury P.O. Box 5000, Stn. A 200 Brady Street Sudbury, ON P3A 5P3

#### Re: Request for Funding from City Budget

We respectfully request funding in the amount of \$25,000 for Positive Leisure Activities for Youth Program (PLAY).

PLAY provides support to children and youth, from birth up to and including age 17, helping with the cost of registration fees, equipment and transportation for recreational activities.

There are about 8000 children in Greater Sudbury living in a low-income situation.

Positive recreation gives children and youth an opportunity to develop new skills, make friends, experience creative outlets, be part of a team, build self-confidence and self-esteem. Positive recreation leads to a reduction in crime.

When young people participate in sports, cultural programs and other recreational activities they have a better emotional health and perform better academically.

As of January 2004, PLAY has helped over 1100 children get involved in a recreational activity of their choice since the program started in 2001. Please help us serve more.

Yours truly,

Angele Butkevich Executive Director

#### **PLAY Recreation Partners 2004**

#### **HUMAN LEAGUE ASSOCIATION**

Art Gallery of Sudbury

**Benoit's Martial Arts** 

Cambrian College

Capreol Bowl\*

Capreol Millenium Resource Centre

**Capreol Minor Hockey** 

Capreol Skating Club

Capreol Ski Hill

Charm Plus\*

Chelmsford Figure Skating Club

City of Greater Sudbury Leisure Dept.

Copper Cliff Minor Hockey Association

**Coniston Minor Hockey Association** 

Coniston Karate Club

Diane Boulais Dance Studio

**Dupont's Guitar Shop** 

Extreme North Gymnastics Club

Foothills Farm

Garson Bowl

**Gatchel Pool** 

Gauvreau School of Dance

Girl Guides of Canada, Sudbury Nickel Division

**Guitar Clinic** 

Hillsview Stables

Holiday Lanes Bowling Alley

**Howard Armstrong Recreation Centre** 

Ida Sauve Dance Studios\*

**Jett Landry Music** 

Joe McDonald Football League

Ken Bu Kan Karate Dojo

Kim's Tae Kwondo

Lasalle Area Football Squad

Let's Dance (Onaping Dance Club)\*

Minnow Lake New Sudbury Co-operative Nursery School

Navy League Sea Cadets

Nickel Centre Skating Club

Northern Martial Arts Centre

Notre Dame Bowl

Onaping Falls Soccer Club

Onaping/Levack Pool

Onaping Ski Hill

Ontario National Training Centre (Boxing)

Pak's Tae Kwon Do (Chelmsford)

Pak's Tae Kwon Do (Downtown)

Pak's Tae Kwon Do (New Sudbury)

Panhellenic Soccer Club

Paguette School of Music

Plaza Bowl

**Princesses & Pirates** 

Puckmaster\*

Rayside-Balfour Figure Skating Club

Rayside-Balfour Minor Baseball

Rayside-Balfour Minor Hockey

Rayside-Balfour Soccer League

Sampo Rhythmic Gymnastics Club

Scouts Canada

Science North

**Sheryl Graham Dancers** 

St. Benedict's School Football League

St. John's Ambulance

Sudburnia Soccer Club

Sudbury Basketball League

Sudbury District Girls Hockey Association

Sudbury Indoor Tennis Centre\*

Sudbury Laurels Gymnastics Club

Sudbury Lacrosse Association

Sudbury Minor Baseball Association

**Sudbury Minor Girls Softball Association** 

**Sudbury Minor Hockey Association** 

Sudbury Northerners Football Club

Sudbury Playground Hockey League

Sudbury School of Martial Arts

Sudbury Skating Club

**Sudbury Sports North** 

**Sudbury Theatre Centre** 

Sudbury Therapeutic Riding Program

Sudbury Yacht Club

Tole House\*

Track North Athletic Club\*

Trailsmen Rod & Gun Club (Archery)

Valley Bowl

Valley East Minor Baseball Association

Valley East Minor Hockey Association

Valley East Soccer League

Wagon Wheel Ranch

Walden Minor Hockey Association

Walden Soccer League

World Dahn Moo Do Association (Dowling)

World Dahn Moo Do Association (Sudbury)

**YMCA** 

<sup>\*</sup> have donated spots or discounts which haven't been used yet

## 2004 BUDGET PUBLIC INPUT SESSION OF THE CITY OF GREATER SUDBURY

Garson Arena 100 Church Street, Garson Tuesday, January 20<sup>th</sup>, 2004 Commencement: 7:30 p.m. Adjournment: 9:30 p.m.

Chair

#### COUNCILLOR TED CALLAGHAN, IN THE CHAIR

**Present** 

Mayor Courtemanche; Councillors Gasparini; Thompson

City Officials

C. Hallsworth, General Manager of Citizen & Leisure Services; D. Nadorozny, General Manager of Economic Development & Planning; C. Matheson, General Manager, Health & Social Services; S. Jonasson, Director of Finance/City Treasurer; C. Mahaffy, Manager of Financial Planning/Policy; R. Henderson, Director of Citizen & Leisure Services; L. Henri, Community Development Officer, Citizen & Leisure Services; R. Ahola, Manager of Municipal Arenas & Community Centres; J. Cappadocia, Assistant Manager of Arenas/Community Services; C. Salazar, Manager of Corporate Strategy & Policy Analyst; A. Haché, Deputy City Clerk; K. Bowschar-Lische, Planning Committee Secretary

C.U.P.E. Local 4705

W. McKinnon, President; M. Brady, Chief Steward

Citizens

23 Citizens

News Media

Sudbury Star

Welcome and Opening Remarks

Councillor Ted Callaghan welcomed those in the audience and advised the purpose of the meeting was to provide an overview of the budget and an opportunity for the public to comment on the 2004 Budget for the City of Greater Sudbury. He indicated that feedback should be provided using the following:

- 1. Should those who use a service pay for the service (users fees) and/or should everyone share in the cost (taxes)?
- What level of municipal service do you expect? Should any services be reduced or eliminated?
- 3. Would you support a tax increase to maintain existing service levels?
- 4. Should the City borrow money and/or implement a special levy to fix roads, repairs, arenas, replace fire trucks, maintain police communications, etc.
- 5. What service would you like to see improved or added?

Submissions would be heard in the order that they appear on the speaker's list. Councillor Callaghan introduced Councillors and staff who were in attendance.

#### **SLIDE PRESENTATION**

Budget04
Towards Tomorrow
Together

C. Hallsworth, General Manager of Citizen & Leisure Services, addressed the audience with an electronic presentation which provided an overview of the 2004 Budget.

Items in the overview included the National/Provincial Scene; financial update; mandatory, limited discretion and greater discretion services; efficiencies and service improvements; competitiveness study and next steps.

Ms. Lara Friedrich

Ms. Friedrich provided a written submission entitled "Spay and Neuter Program Needed Urgently" and requested that money collected from dog and cat licensing be put back into animal care or at least the \$50,000.00 which was saved from the previous year. This money should be spent exclusively on spay and neutering of animals and administered by a neutral group such as the soon to be formed panel on animal care.

Mr. Daniel Gingras

Mr. Gingras provided general comments regarding the City pushing a 13% tax increase and uses fees to get more revenue. He asked Council to look at every budget line and review every position to see if it is necessary. The municipality should concentrate on roads, garbage, water and recreation, etc. Services such as the two municipally run day cares and Pioneer Manor could be managed and operated by other organizations/corporations. He questioned why the City is paying \$5,000.00 per year to Police Service Board Members and \$8,000.00 per year to Greater Sudbury Hydro Utilities Board Members as it is not essential to pay members on Boards. He agrees with the City's need to borrow money to repair roads and invest in recreational facilities which will fight unemployment, but borrowing should only take place after reductions are made.

Ms. Tracy Saarkoski

Ms. Saarkoski, Centre Director for the First Baptist Church Teddy Bear Day Care, provided a written submission dated 2004-01-20 entitled "Request for Budget Enhancement". She outlined the history of the centre which presently has 107 children registered in the program. She requested an extension of the turning lanes which currently exist between the Cedar Green Subdivision and Metcalfe Street on Falconbridge Highway in Garson in front of the Church driveway access and to correct the entrance of the driveway on property owned by the City. She said that prior to amalgamation, Council agreed that they would revisit this issue the next time Falconbridge Highway needed repairs. There are a number of children, families, staff, seniors and buses that utilize the centre who are at risk of a fatality. There have already been 2 serious accidents in this area.

Ms. Joanne Nother

Ms. Nother indicated that she owns her own home in New Sudbury and pays taxes. Since she is in a wheelchair, she uses limited services. She is concerned about the amount of accessible transportation. For example, in the City of Sudbury, Handi-Transit runs from 7:00 a.m. to midnight and in the outlying municipalities from 8:00 a.m. to 4:00 p.m. Some of these hours will not increase until later this year or next year She indicated that lack of these services puts a lot of strain on people for independence. The population is growing older and accessible transit users are increasing. There are fewer buses, more ridership and people need to get to the City for medical reasons.

Mr. Tom Lloyd

Mr. Lloyd indicated that he did not wish to speak at this time.

Mr. Gilbert Lux

Mr. Lux, Inco pensioner, indicated that user fees should be kept to a minimum as services are necessary to lower income families. He wants to keep the services he currently has but feels that the tax increase should be no more than 8%. He does not believe in borrowing money and that you should buy what you can afford. He would like to see improvement in roads.

Mr. Hank Richer

Mr. Richer recently read a newspaper article which stated there is a 10 minute emergency response time for 83% of the residents. He questioned what happens to the remaining 17%. He questioned why Valley East had to pay special rates for fire service and why everyone is paying for the South End Sewer Tunnel as he does not use it. He also expressed concern regarding paying long distance charges to call within the municipality. He questioned why his electrical service comes from Ontario Hydro instead of Sudbury Hydro which has cheaper rates. He sees many City buses travelling on their route empty and wants to ensure that this is being tracked by someone at the City. He asked whether the City has looked into joining other medium sized cities to lobby Federal and Provincial governments for funding. Mr. Richer was advised of a public input meeting at the Garson Arena on Thursday, January 22, 2004, at 7:00 p.m. regarding the Master Fire Plan.

Mr. Bud Kean

Mr. Kean does not agree that taxes should be increased on top of the 40% increase he got last year. He stated that our roads are in need of repair but wonders how the City can afford to pay the expensive cost of interlocking stone walkways in the downtown.

Mr. Mike Brady

Mr. Brady stated it is not fair to compare Sudbury to cities such as Toronto, Vancouver and Montreal as taxes in those cities will be much higher. Sudbury should be compared to similar sized cities. He recognizes there are extra dollars we need to spend on deteriorated infrastructure, parks not being kept up to standard, etc. He said that we cannot draw people to our community if our buildings and parks are dilapidated. Closing arenas and ski hills is not appropriate. He agrees that if we borrow money, it should be spent wisely.

#### Mr. Alfred Nicholls

Mr. Nicholls, President, Sudbury Northeast Ratepayers Association, provided a written submission entitled 'City of Greater Sudbury Budget Proposal 2004' dated 2003-12-15. With the election of the Liberal Government in Ontario, they believe this is the right time to correct a mistake made by the previous government. Under Bill 25, the unorganized townships to the northeast were amalgamated in the City of Greater Sudbury. The City now has opportunity to correct this situation and save a very substantial amount of money. Area roads need upgrading and hydro and phone service is not available. The area is isolated from the City and these taxpayers resent the service they receive for tax dollars they pay. He requested the City apply to the Ontario Municipal Board for removal of these previously unorganized townships.

#### Mr. Wyman McKinnon

Mr. McKinnon, Coniston resident, spoke regarding the 4.5 million dollar contribution needed for OMERS this year. He indicated that when the OMERS contribution holiday started, CUPE cautioned the municipality and its employees to plan for the reintroduction of OMERS contributions. He does not trust nor put faith in the Federal and Provincial governments in receiving additional funding. Roads are in deplorable condition. The road problem did not occur overnight but was created over 10-12 years by a 0 base budget. He said that other municipalities went through incremental increases and that is something we should look at in the future.

#### Mr. Scott Overton

Mr. Overton addressed his concerns regarding the following issues:

- it is better to increase the overall tax rate rather than the user fees in most cases
- could not point to any service that should be eliminated
- explore more partnerships for delivery of services such as volunteer organizations, other businesses--but not to divest, only to partner
- pleased to see a multi-year budget and is in favour of long term rather than short term thinking
- believes taxes have to be increased but look at providing lower income earners with a lower rate, similar to income taxes
- if City is going to grow, we need an attractive community not one that is crumbling and we will need to borrow money

He urged Council to look at the Smart Sudbury Project to attract business. Council should look at the long term and not the short term and we and future generations will be better off.

#### Mr. Ron Black

Mr. Black expressed concerns regarding the tremendous amount of money being spent on consultants fees. The City is hiring a consultant to assist the Mayor and asked if an existing employee could fill the position.

He indicated that we could save money on the blue box program and questioned its cost and whether it would be cheaper to put recyclables in the garbage.

He stated that the City has too many vacant buildings and questioned the cost.

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#### Mr. Daniel Gingras

Mr. Gingras recommended that the City start selling the excess buildings and land they own to generate tax revenues and funds from the sale of these properties could be put into an endowment fund to invest in economic development, transit, etc.

It was noted that revenues from the sale of City properties is placed into a Land Acquisition Fund to maintain existing buildings and the sale of buildings and lands is actively pursued.

#### Jim Lanzo

Mr. Lanzo believes that Provincial and Federal governments need to be approached for new funds. The new deal will be driven by the larger municipalities and we will need to be on side with them. It is up to the citizens to call our local MPs and MPPs. Every political party has a policy process and suggested the City contact the policy person for each political association if we want a new deal to happen.

#### WRITTEN SUBMISSIONS

#### Marc & Darrell Ranger

A written submission dated January 20<sup>th</sup>, 2004, from Marc and Darrell Ranger requesting that West Bay Road (Capreol) on Lake Wahnapitae be renamed, that 911 signs be posted at all driveways, that the City plough an additional 3 ½ km of road and that a counter be put on the road to monitor traffic for future road repairs, was submitted at the meeting.

#### **CLOSING REMARKS**

Councillor Callaghan expressed his appreciation to all those who provided written or oral submissions. He advised Staff had taken note of all concerns and these matters would be identified through the budget process. He indicated that a summary of all input received would be compiled and reviewed by Council then posted on the City's website.

#### **ATTACHMENTS**

The following is a list of attachments submitted at the meeting:

- ► Spay and Neuter Program Needed Urgently prepared by Lara Friedrich (Sudbury Animal Advocates)
- Request for Budget Enhancement prepared by Tracy Saarikoski, Centre Director, First Baptist Church Teddy Bear Day Care, dated 2004-01-20
- Sudbury Northeast Ratepayers Association
  - City of Greater Sudbury Budget Proposal 2004 prepared by Alfred Nicholls, President, dated 2003-12-15

#### <u>Adjournment</u>

The public input session adjourned at 9:30 p.m.

## Budget 2004 Ward 4

Submission Jan 20, 2004

We, the people that live or have property on West Bay Road (Capreol) on Lake Wahnapitae are requesting our road by renamed. The reason for this is emergency services when called, routinely go to the Skead side of the lake delaying the crucial services needed.

We are requesting 911 signs be posted at all driveways as the rest of the City of Greater Sudbury has already received this service.

We are requesting the City of Greater Sudbury plough an additional 3 ½ km of road, which will provide year round emergency service access to the 30 properties, and 10 permanent residents who live in that area.

We would also like a counter put on the road so the amount of traffic can be reviewed for future road repairs etc.

Marc Ranger and Darrell Ranger Spokespersons

Contact Information:
Marc Ranger
3026 Elm Street
Val Caron, On P3N 1E8
897-5919 or work 524-2269

Darrell Ranger 901 Radar Road Hanmer, On P3P 1R2 969-3799

### Spay and Neuter Program Needed Urgently

Currently there is a crisis in our animal care system. Between January 2002 and August 2002 close to half of our lost or abandoned pets were euthanized because homes could not be found for them. Richard Paquette of Wenrick Kennels stated in recent a Sudbury Star article (Dec. 30,2004) that there are more than 500 animals that are euthanized each year. Hundreds of other animals are rescued, spayed or neutered and adopted out by the rescue groups PALS and PETSAVE. These groups pay for their services out of their own pockets and from donations they receive from the public. Sudbury spends only \$2 per capita on animal care. Other cities spend much more. For example, North Bay spends \$4 per capita while Sault Ste. Marie spends \$6 per capita and they have a no-kill policy for stray dogs and cats. The city will spend \$356,000 on animal control this year, \$50,000 less than what they spent last year. According to Richard Paquette of Wenrick kennels, \$160,000 is generated each year from cat and dog licensing. None of that money is put back into the animal care system.

Over the years the needs of pet-owners have almost virtually been ignored by city staff and council. In 2000, a co-alition of animal protection groups designed a new animal-control bylaw which incorporated several ideas for improving animal care services in Sudbury. Almost all of their ideas were ignored when the new by-law was formed by the city's bylaw official. When the new by-law was proposed at the Dec. 5, 2001 council meeting, a crowd of pet-owners filled the council chamber in opposition. City council was forced to send the by-law back for re-working and formed an advisory panel on animal-care made up of 17 citizens. Several recommendations were made including the need for a spay and neuter program. Almost all of them were ignored.

Our organization, the Sudbury Animal Advocates has met with the animal rescue groups PALS and PETSAVE and we have all agreed that money is needed for a spay and neuter program. We are asking that money collected from licensing be put back into animal care or at least the 50,000 that was saved from the previous year. This money should not be added to the current contract but rather administered by a neutral group such as the soon to be formed panel on animal care. This money should be spent exclusively on spay/neutering of animals and not on associated costs. All vet clinics should be invited to take part in this program. More pet owners will purchase licenses if they know that the money is being put back into animal care. This way it will be the pet owners themselves who will be paying for animal care.

Presenter: Lara Friedrich (Sudbury Animal Advocates) Contact: <u>sudburyanimaladvocates@yahoo.ca</u>, 671-9132

# THE FOLLOWING ARE STATISTICS OBTAINED FROM THE CITY OF SUDBURY FOR THE PERIOD OF JANUARY 2002 TO AUGUST 2002.

CONTRACTOR	IMPOUNDED	CLAIMED	REMAINING	EUTHANIZED	%
BERCLAIR KENNELS	323	106	183	137	74
WENRICK KENNELS	615	104	511	214	42
WALDEN ANIMAL CLINIC	136	54	82	9	1

TOTALS	1074	264	776	<b>3</b> 60	46

# Budget 04 City of Greater Sudbury BUDGET PUBLIC INPUT & INFORMATION MEETING January 20, 2004

#### WARD 4

Presented at Garson Arena 100 Church Street Garson

#### Request for Budget Enhancement

From: First Baptist Church and First Baptist Church Teddy Bear Day Care 2603 Falconbridge Hwy.
Garson, Ontario
P3L 1K6
693-3278 Church – Pastor Bob Wilkins and Associate Pastor Rod Vis

693-3278 Church – Pastor Bob Wilkins and Associate Pastor Rod Vis 693-5282 Child Care Centre - Tracy Saarikoski Centre Director

\*

#### HISTORY

First Baptist Church Teddy Bear Day Care has been in operation for 10 years offering quality, non-profit, licensed child care to our community. The City of Greater Sudbury Child Services Division along with the Ministry of Community and Social Services and Ministry of Children Services licenses and supports our child care centre.

The child care centre presently offers 71 child care spaces for our community which represents 107 children that utilize these spaces due to part time care and needs of our working families.

We also employ 14 staff on a daily basis who work between the hours of 7:00 a.m. and 6:00 p.m., Monday through Friday, twelve months of the year.

The building is shared with the church congregation and community KIDS CLUB and PRETEEN GROUP on Wednesday evenings and a YOUTH GROUP on Friday evenings. On Wednesday morning another community service group called Ladies Time Out utilizes space in the church for a crafts and social time. As well as providing church services to our community they are also an outreach and support to all members of the community and not restricted to First Baptist Church Congregation. The church employs two full time pastors.

Page 2 Budget Public Input First Baptist Church & Teddy Bear Day Care

#### REQUEST

TO EXTEND THE TURNING LANES THAT CURRENTLY EXIST BETWEEN THE CEDAR GREEN SUBDIVISION AND METCALF STREET ON FALCONBRIDGE HWY. IN GARSON IN FRONT OF THE CHURCH DRIVE WAY ACCESS AND TO CORRECT THE ENTRANCE TO THE DRIVE WAY ON CITY PROPERTY. HISTORY OF REQUEST

Prior to amalgamation the former Town of Nickel Centre and Regional Municipality of Sudbury recognized the need for the turning lane and announced that it would be extended and repaired the next time the highway needed repair work. This time line has been too long and there have been two major accidents thus far. With the number of children, families, staff, and buses that turn into our centre is so great the risk for a fatality is too close.

Thank you for reviewing our requests and hope that the City of Greater Sudbury Public Works Department and staff would be able to research the dollars needed for this budget enhancement.

A more detailed report can be repaired at your request with the concerns of our child care parents, staff, and church membership if necessary.

Please feel free to contact me at the above address or phone at your convenience if you require additional information. I invite you to enter and exit our drive way, especially during morning and afternoon rush hours.

Thank you in advance. Tracy Saarikoski



## City of Greater Sudbury Budget Proposal 2004

December 15, 2003

**Budget Committee:** 

With the election of the Liberal Government in Ontario we believe that this is the right time to correct a mistake made by the previous government. Under Bill 25 the unorganized townships to the northeast were amalgamated into the City of Greater Sudbury. The transition board recommended that this area not be included in the amalgamation and the city did not want this area, however it fell on deaf ears.

The City now has an opportunity to correct this situation and save the City a very substantial amount of money, as this area will continue to be a tax burden for years. Area roads need upgrading which will cost hundreds of thousands of dollars. Hydro and phone service is not available in areas, will the City provide these services? The area is isolated from the city and these taxpayers will continue to resent the service they receive for the tax dollars they pay. With continued increases in taxes and a reducing population base, this problem is only going to get worse.

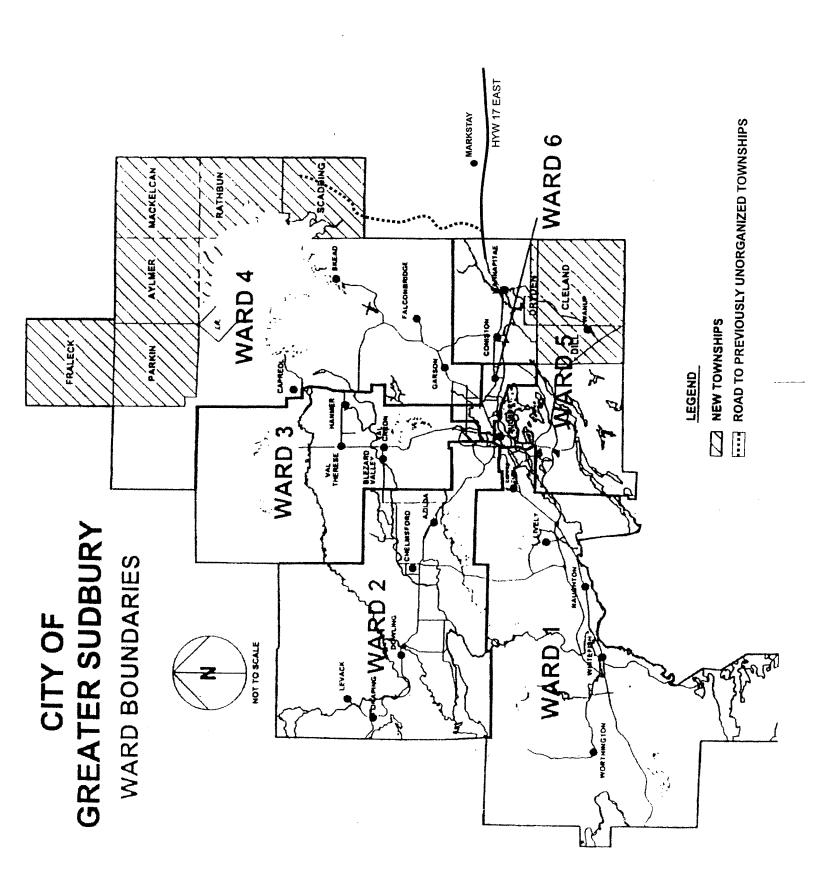
Our organization is requesting that the City of Greater Sudbury apply to the Ontario Municipal Board for removal of these previously unorganized townships. We are not advocating the dismantling of the City of Greater Sudbury, but the removal of this area which does not make economic sense to be part of the city.

Yours truly,

Sefect Machille

Alfred Nicholls President 1132 Roland

Sudbury ON P3A 2C3



## 2004 BUDGET PUBLIC INPUT AND INFORMATION SESSION OF THE CITY OF GREATER SUDBURY

Lockerby Composite School Auditorium
1391 Ramsey View Court, Sudbury

Wednesday, January 21, 2004 Commencement: 7:35 p.m.

Chair

#### **COUNCILLOR ELDON GAINER, IN THE CHAIR**

Present

Councillors Caldarelli; Kett; Mayor Courtemanche

City Officials

D. Belisle, General Manager of Public Works; D. Wuksinic, General Manager, Corporate Services; T. Beadman, Acting General Manager, Emergency Services; E. Stankiewicz, Co-Ordinator of Current Budget; T. Mowry, City Clerk; CJ Caporale, Council Secretary

Welcome and Opening Remarks Councillor Gainer welcomed the eighteen people in attendance to the 2004 Budget Public Input and Information Session and advised the purpose of the meeting was to provide an opportunity for the public to comment, in a public forum, on the 2004 Budget for the City of Greater Sudbury.

Specifically public input is being sought on the following topics:

- Should those who use a service pay for the service (user fees) and/or should everyone share in the cost (taxes)?
- 2. What level of municipal service do you expect? Should any services be reduced or eliminated?
- 3. Would you support a tax increase to maintain existing service levels?
- 4. Should the City borrow money and/or implement a special levy to fix roads, repair arenas, replace fire trucks, maintain police communications, etc.?
- 5. What service would you like to see improved or added?

Budget04 Towards Tomorrow Together General Manager of Corporate Services gave an electronic presentation to those present regarding an overview of the Budget such as the National/Provincial scene, Long-Term Financial Plan, update on the City's current status and projections for 2004, explanation of services and the levels of discretion, efficiencies and service improvements implemented, alternatives used for addressing the 2004 Budget and a review of the BMA Competitiveness Study.

A "Speakers' List" was available and submissions were heard in the order that they appeared.

#### Mr. William Morin

Mr. Morin appeared as a member of the Board of the Sudbury Arts Council. He is also a member of SPHERE (Sudbury People Helping Empower Regional Economy).

Mr. Morin addressed the Committee regarding arts and culture within the City of Greater Sudbury and how it is not considered on the budget. He stated that the youth of the City was leaving because there is no funding available for the Arts. There is a need for a multipurpose facility for the arts community and asked the Committee to look at the surplus buildings owned by the City of Greater Sudbury and possibly be donated to the arts community.

#### Dr. Chris Nash

Dr. Nash addressed the Committee with her concerns. She stated that increasing revenue and decreasing expenditure is not the only avenue for the City of Greater Sudbury. She feels that not raising taxes in the past was not a good idea and user pay is a good thing. Asking the question of your staff during budget deliberations, "What would you be able to do better if more money was put into another department which impacts on what you do?" She feels this would work if Council started talking to staff.

She advised the Committee that she was a member of the Lake Improvement Advisory Panel. She feels that this Panel is an important issue regarding lake water quality and would like Council to continue to look at this issue and the Living with Lakes Centre.

Dr. Nash also stressed that long term planning is a great idea and hopes that this will lead Council and staff into a different frame of mind as they approach the budget.

#### Ms. Huguette Blanco

Ms. Blanco advised the Committee that she did an analysis of the City's 2001-2002 expenditures based on the financial information submitted to the Ontario government. She feels there are some discrepancies such as:

- ► 2001-2002 grants from the Ontario government was similar from one year to the next and did not see a decrease
- ➤ City's taxes are not low compared to other municipalities
- ► 3 bedroom home in Sudbury assessed at \$234,000 pays \$4,349 in taxes
- ▶ 3 bedroom home in Toronto assessed at \$442,000 pays \$4,382 in taxes
- water and sewer rate in Toronto pay \$600 in 2003 and feels this is comparable to Sudbury
- user fees are similar to taxes and feels these are not fair.
- an increase in user fees will not decrease the amount of money that is being spent
- ▶ an increase in user fees will not give us savings in taxes

#### Mr. José Blanco

Mr. Blanco submitted a presentation to the Committee. He congratulated the Committee and staff regarding the Public Input Sessions and feels that this process needs to be endorsed and continued in the future.

He compared these sessions with the public discussions with Bell Canada when they wanted to increase the rates and the CRTC, representative of elected politicians, listened to the position that the users had with respect to the requests made by those who wanted to increase the rates.

He felt that the staff presentation did not address his concerns, which were:

- Why do operating costs go up \$25 million in 2004 after going up \$14 million in 2003 for the same or less services?
- ► Rising "operating costs" are the largest problem; if contained, the City would have \$25 million for capital upgrades.
- How do we know any of the projects are worth doing? This must be shown for each project and cannot be taken for granted.
- What operating, maintenance and capital savings are expected from the \$62 million spent every year on capital?
- ► Do we have the resources to double or triple capital spending and be efficient?
- ► In 2003, the ten year capital gap was estimated at \$368 million and in 2004 at \$420 million. What happens to resources and costs if we reject either proposal? They would have to change.
- When does debt repayment start and at what rate for how many years?
- Why are costly one-time-items such as Toromont, provincial building, gas litigation, rock tunnel, hospital campaign, etc. included in the "operating costs" base and escalated?

#### Mr. Gordon Slade

Mr. Slade addressed the Committee regarding the use of City vehicles for personal use and with the elimination of this use it would reduce expenditures such as gas, insurance and maintenance. He also suggested any capital money spent should be used to purchase smaller vehicles.

(3)

#### Ms. Jessie MacIsaac

Ms. MacIsaac addressed the Committee with the following:

- ▶ user fees would be her preferred way to increase revenue
- the increase of taxes, utilities, etc. is affecting the youth, students, seniors and pensioners on a fixed income
- how does Council decide what will or will not be included in the taxes and what will be used for user fees?
- road construction is also an issue; why not develop a new method that will make our roads last longer?
- the coordination of road projects would create a decrease in cost
- the caliber of work is not acceptable and feels taxpayers are suffering for this
- should be a restriction put in place eliminating the use of local streets by heavy vehicles and large transport vehicles
- ▶ the use of salt on roads is safer than sanding
- the Sudbury Regional Hospital's request to hire a new CAO is not acceptable considering the provincial deficit
- snowplows should be made to raise their plows at driveways

#### Mayor Courtemanche

Mayor Courtemanche thanked everyone for being present and stated that these sessions are very important and helps give Council and staff a new perspective on the City's budget.

The 'Speakers' List' now complete, the Chair asked if there was anyone present who wished to address the Committee.

#### Mr. Larry Hautamaki

Mr. Hautamaki stated that he resides on Long Lake Road and feels that the increase of taxes when there is no increase in services on Long Lake Road is not acceptable.

#### Mr. Tauno Lundgren

Mr. Lundgren has been a taxpayer for over fifty years within the City of Greater Sudbury. He feels with assessment rising every year gives the municipalities a reason to raise the taxes and the mill rate being the same which is putting added stress on the local seniors. He stated that Council should take a look at the administration level and reduce staff by 20-25% to save money.

Mr. Lundgren referred to a Sudbury Star article (page 9, Friday, January 16, 2004), which was written by a local businessman, stating that residents are moving out because of the financial situation in Sudbury. He stated that people are leaving Sudbury because they have no reason to stay. The roads are in poor condition and contractors are not supervised enough.

The use of City vehicles must be eliminated and that the spending by staff should be looked at instead of increasing taxes.

#### Mr. William Palmer

Mr. Palmer was a resident of Toronto for four years and moved back to Sudbury two years ago. He feels that the problem with Sudbury is a moral and spiritual decline. The increase of taxes is adding a financial burden to the taxpayers. The community is suffering because there is a suppression of community spirit. There is a need for an investment in the arts to create a focus point for our youth within the City of Greater Sudbury. The City requires a gathering place for the youth after school to keep them off the streets and involved in something.

His question to the Committee was if the City was to borrow will the first borrowing period continue into the next borrowing period? During the budget consideration, could the Committee consider a multi-use facility in the downtown core, using an existing building, where the youth can "interact and behave".

#### Mr. John Boudreau

Mr. Boudreau addressed the Committee regarding the following:

- purchase smaller vehicles for City use
- ▶ agrees with borrowing money for the infrastructure
- costs of repairing existing infrastructure, the supplies and equipment used, have increased and residents have to realize this
- the downloads received from the Province have created problems for the City of Greater Sudbury
- highways have been downloaded from the Province adding a financial burden to the City of Greater Sudbury
- would it be feasible to put more pressure on the Provincial government to give the City more say within the Committees and Agencies regulated by the Province such as MTO and MOE
- decisions are being made in the southern communities which are affecting the northern communities and yet we have very little say

#### Mr. Ernie Checkeris

Mr. Checkeris spoke to the Committee as a citizen of the City of Greater Sudbury. He stated that there is an anxiety in the community and that people are frustrated. The seniors are having a bad time and are struggling. People, in the next ten years, will continue to leave.

He doesn't see anything positive or exciting in the Budget for this year. He would like the Committee to show what the efficiencies are; such as, making the best use of the staff we have, making the best use of the taxes we collect.

The City is increasing the rent on facilities such as the Potters' field house which is run down. This creates frustration and a sense of helplessness among the people.

# Mr. Ernie Checkeris (continued)

The citizens of the City of Greater Sudbury are discouraged and feel that the Members of Council don't care. The sense of pride that existed twenty years ago does not exist today. There is not a positive force within the City of Greater Sudbury.

# Mr. John Cerilli

Mr. Cerilli (developer) stated that the City of Greater Sudbury has great potential. Homes are selling and are being built which means more money for the City of Greater Sudbury. We all have to pitch in and compromise as a community. He stated that we have a good Council and Mayor and feels that they will spend money wisely. He would like to see a long-term in repairing the roads and things can't be done over night.

# Mr. Nick Ingriselli

Mr. Ingriselli stated that he was representing the Italian community in the Howey Drive area and expressed their concern regarding the proposed tax increase by 13%. He feels this is not acceptable. He realizes the roads are in poor condition and borrowing money for the infrastructure is a must but raising taxes 13% is too much. He also stated that City vehicles being used for personal use by staff, must be eliminated.

He asked the Committee what the increase of taxes were and if they were to drop in the future?

The Chair confirmed that this was the proposal of the Committee and stated that these sessions were implemented in order to receive input from the residents. The Committee will deliberate over the suggestions and then come back to the communities and advise whether or not Council agreed.

The Chair then asked those present if they would like to speak a second time.

# Mr. José Blanco

Mr. Blanco stated that the tax rates do not go down but will drop from a 13% increase to a 5% increase.

Mr. Blanco stated that the citizens of the City of Greater Sudbury will be paying too much money in the next ten years if things do not change. We have a shortage of capital money, the roads are in bad condition and we need to recognize that the pressure on operating costs is very high. We must find out what drives the costs up. He feels that any transactions made by Council should be discussed with the taxpayers and if it cannot be discussed, then taxpayers' money should not be used.

## Mr. William Morin

Mr. Morin stated that we should honour our elders and thanked those who did speak and provided insight, to the Council, and hopefully some perspective on solutions. Mr. Morin feels that the City is full of many creative mines and feels they could find solutions to many of our problems. We have to entertain our populace. Display our art and culture in the foyer of our buildings. We have to include the young and seniors', who have creative minds, with the making of the decisions.

# Ms. Jessie MacIsaac

Ms. MacIsaac raised the following issues:

- things need to be done differently than what's been done in the past
- ► these sessions are a great idea
- ▶ take what we have, take a look at whether or not they are an essential and cut back
- run a more efficient way for road construction
- Was there not to be a cost saving with amalgamation?
- Where are all the savings? Are we still to receive them?
- the cleanliness of our streets is an issue this indicates the pride we have regarding our City
- ► raising taxes and borrowing money is not acceptable

# Ms. Huguette Blanco

Ms. Blanco stated that performance indicators for road construction and winter control maintenance is three times higher than other municipalities, such as London, Guelph and Thunder Bay. The water/wastewater expenses are higher in Sudbury. She feels these indicators show that we should try to learn to do business differently for example by diverting more of our solid waste. The quality of life in Sudbury, in her opinion, is very good and does not want to see the services we have decrease, so her plea to Council is not to decrease services but to look at deficiencies to keep taxes down.

# Mr. Bob Seawright

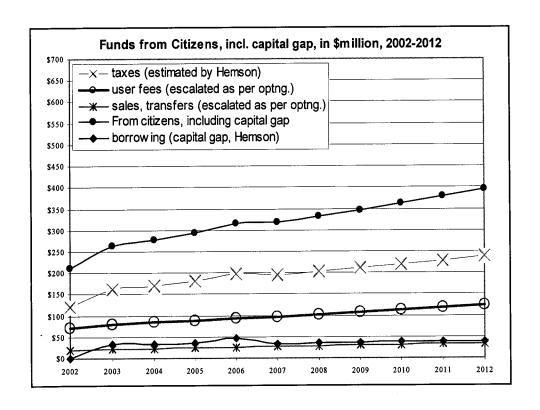
Mr. Seawright is a resident of Wanup and he listed a few of his objections:

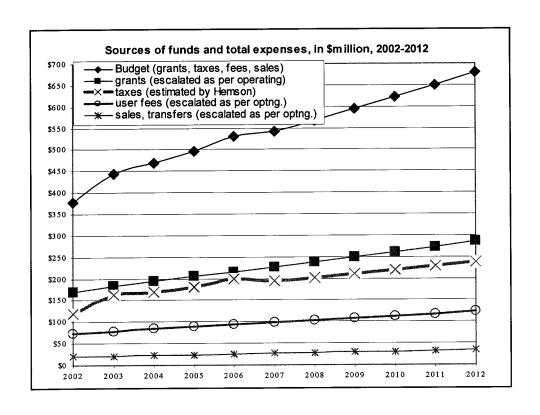
- ► the use of vehicles by employees and the size of the vehicles
- condition of City roads
- ► Is the construction at the four corners to Walford Road complete?
- the hiring of Community Relations Policy Advisor is not acceptable

The Chair advised Mr. Seawright that this position is a current position and the contract is being extended.

Councillor Eldon Gainer	City Clerk
Adjournment	The meeting adjourned at 9:45 p.m.
<u>rittaorimonto</u>	► Graphs and charts from Mr. José Blanco
Attachments .	questions will be addressed. He welcomed everyone to come back to the next set of sessions and advised that information regarding the Budget and the sessions can be obtained on the City's website at <a href="https://www.greatersudbury.ca">www.greatersudbury.ca</a> .  The following is a list of attachments submitted at the meeting:
Closing Remarks	The Chair advised those present that Council will receive all the comments that has been said at these sessions and answers to the
Mr. Tauno Lundgren	Mr. Lundgren stated that he was in favour of borrowing money for the infrastructure at a low interest rate for one year at a time.
	Mr. Seawright also asked the Committee where the money from the casino in Chelmsford is being spent?
(continued)	such as streetlights and sidewalks in an area at the CPR train tracks to Wanup school. He feels that the speed limit should be lowered to 50 km/hr from 70 km/hr especially at the school.

(8)





# Reconstructing the budgets, per Mayor Courtemanche's Star article

# Case 1, Year 1 of 10, CAPITAL GAP: BORROWING \$42 MILLION PER YEAR FOR 10 YEARS (\$420 million)

				Increase	Increase	
Data in millions	2002	2003	2003 2004	1 year	2 year	
Taxes	\$118.6	\$128.4	\$145.1	13.0%	22.3%	includes capital gap tax of \$3.4 million, envelope \$20 million
All fees, licenses, fines	\$79.9	\$84.7	\$93.2	10.0%	16.6%	2003 est.@ 7%, 2004 +10%
Miscellaneous	\$2.5	\$2.1	\$2.1	%0:0		by difference
from Sudbury citizens (tax, fees)	\$201.0	\$215.2 \$240.4	\$240.4	11.7%	19.6%	
Increase		\$14.2	\$25.2			
Total from Ontario	\$169.0	\$169.0 \$169.0 \$169.0	\$169.0			do not know 2003, 2004
Expended from Tax , Grants, Fees DEBT	\$370.0	<b>\$384.2</b> \$409.4 <b>\$0.0</b> \$42.0	\$409.4 \$42.0			
Total Expenditures	\$370.0	\$384.2	\$451.4			

# Case 2, Year 1 OF 10, CAPITAL GAP: EXTRA LEVY OF \$42 MILLION PER YEAR FOR 10 YEARS (\$420 million)

Increase Increase

Data in millions	2002	2003	2002 2003 2004	1 year	2 year	
Taxes	\$118.6	\$128.4	\$128.4 \$141.2	10.0%	19.1%	includes capital envelope \$20 million
All fees, licenses, fines	\$79.9	\$84.7	\$93.2	•	16.6%	2003 est.@ 7%, 2004 +10%
Miscellaneous	\$2.5	\$2.1	\$2.5 \$2.1 \$2.1	%0.0		by difference
Special tax for Capital gap			\$42.0			Capital gap from tax
from Sudbury citizens (tax, fees)	\$201.0	\$215.2	\$215.2 \$278.5	29.4%	38.6%	
Increase		\$14.2	\$63.3			
Total from Ontario	\$169.0	\$169.0 \$169.0 \$169.0	\$169.0			do not know 2003, 2004
Expended from Tax , Grant, Fee DEBT Total Expenditures	\$370.0 \$0.0 370.0	\$384.2 \$0.0 384.2	\$370.0 \$384.2 \$447.5 \$0.0 \$0.0 \$0.0 370.0 384.2 447.5			

Why do operating costs go up \$25 million in 2004 after going up \$14 million in 2003 for the same or less services?. Well over inflation Rising "Operating costs" are the largest problem; if contained, would have \$25 million for capital upgrades

How do we know any of the projects are worth doing? It must be shown for each important project, can not be taken for granted What operating, maintenance and capital savings are expected from the \$62 million spent every year on capital?

Do we have the resources to double or triple capital spending and be efficient?

What happens to resources and costs if we reject either proposal? They would have to change. In 2003, 10 year capital gap was estimated at \$368 million; in 2004 estimate at \$420 million?

How do we know any of the projects are worth doing? It must be shown for each important project, can not be taken for granted When does debt repayment start, and at what rate for how many years?

Why are costly one-time-items such as Toromont, Provincial Building, Gas litigation, Rock Tunnel, Hospital Campaign, etc. included in the "operating costs" base and escalated?

Reconstructing the budgets, per Mr. Courtemanche's Star article: Taxing \$42 million for capital gap Increase

colling 600 colones lesions activities	includes capital envelope \$20 million 2003 est.@ 7%, 2004 +10%	by difference Capital gap from tax		do not know 2003, 2004	can we ramp up spending efficiently? how do we know all projects are worth doing?
2 year	16.6%		38.6%		
1 year	10.0%	%0.0	29.4%		
2004	\$141.2 \$93.2	\$2.1 \$42.0	<b>\$278.5</b> \$63.3	\$169.0	\$447.5 \$0.0 447.5
2003	\$128.4 \$84.7	\$2.1	<b>\$215.2</b> \$14.2	\$169.0	\$384.2 \$0.0 384.2
2002	\$118.6 \$79.9	\$2.5	\$201.0	\$169.0	\$370.0 \$0.0 370.0
Data in \$millions	l axes All fees, licenses, fines	Miscellaneous Special tax for Capital gap	Total from Sudbury citizens Increase	Total from Ontario	Expended from Tax , Grant, Fee DEBT Total Expenditures

# 2004 BUDGET PUBLIC INPUT SESSION OF THE CITY OF GREATER SUDBURY

Tom Davies Square Council Chamber

Wednesday, January 21<sup>st</sup>, 2004 Commencement: 7:30 p.m. Adjournment: 10:25 p.m.

Chair

# COUNCILLOR TED CALLAGHAN, IN THE CHAIR

Present

Mayor Courtemanche; Councillors Dupuis, Gasparini; Reynolds

City Officials

M. Mieto, Chief Administrative Officer; D. Nadorozny, General Manager of Economic Development & Planning; C. Matheson, General Manager, Health & Social Services; S. Jonasson, Director of Finance/City Treasurer; C. Mahaffy, Manager of Financial Planning/Policy; C. Salazar, Manager of Corporate Strategy & Policy Analyst; J. McKechnie, Executive Assistant to the Mayor; P. Aiken, Government Relations/Policy Analyst; J. Lindquist, French Language Services Coordinator/Translator; A. Haché, Deputy City Clerk; M. Burtch, Licensing & Assessment Clerk; K. Bowschar-Lische, Planning Committee Secretary

C.U.P.E. Local 4705

W. McKinnon, President

Citizens

45 Citizens

News Media

Sudbury Star; CBC Radio; Le Voyageur

Welcome and Opening Remarks Councillor Ted Callaghan welcomed those in the audience and advised the purpose of the meeting was to provide an overview of the budget and an opportunity for the public to comment on the 2004 Budget for the City of Greater Sudbury. He indicated that feedback should be provided using the following:

- 1. Should those who use a service pay for the service (users fees) and/or should everyone share in the cost (taxes)?
- 2. What level of municipal service do you expect? Should any services be reduced or eliminated?
- 3. Would you support a tax increase to maintain existing service levels?
- 4. Should the City borrow money and/or implement a special levy to fix roads, repairs, arenas, replace fire trucks, maintain police communications, etc.
- 5. What service would you like to see improved or added?

Submissions would be heard in the order that they appear on the speaker's list. Councillor Callaghan introduced Councillors and staff who were in attendance.

## SLIDE PRESENTATION

Budget04
Towards Tomorrow
Together

S. Jonasson, Director of Finance/City Treasurer, addressed the audience with an electronic presentation which provided an overview of the 2004 Budget.

Items in the overview included the National/Provincial Scene; financial update; mandatory, limited discretion and greater discretion services; efficiencies and service improvements; competitiveness study and next steps.

Ms. Mila Wong

Ms. Wong, R.N., Executive Director, and Ms. Mary Elizabeth Paonessa, Manager Jarrett Value Centre, provided a written submission dated 2004-01-21.

Ms. Wong outlined challenges being faced by the Jarrett Value Centre relating to the impact of the City's policies on garbage collection and landfill site tipping fees. In four years, the Centre's landfill tipping fee cost increased from \$7,716 in 1999 to \$26,065 for 2003. Their collection bin sites in the City and on Notre Dame have become a convenient landfill site for some residents of the City without having to pay tipping fees or mileage and travel to landfill sites. The City diverts 13,000 tons of recyclables from the landfill sites while the Jarrett Value Centre diverts 400,000 pounds of clothing to third world countries as well as recycling second hand items they sell back to the community. She presented a number of options for Council to consider. She asked that the City provide remedy and relief for these increased costs which threaten the existence of this 50 year non-profit organization serving the developmentally disabled members of our community.

Major Walter Howells

Major Howells, Executive Director of the Salvation Army Centre on Larch Street, provided a written submission dated 2004-01-21 entitled 'The Salvation Army Centre, Emergency Hostel Shelter Program, Request Budget Enhancement for the Year 2004'. He requested an enhancement of \$116,233.00 to fund the 22 beds they currently have. Statistics show that during the last two years an average increase of 25% per year in the number of emergency shelters they provide to men.

Ms. Genevieve Gibbons

Ms. Gibbons, Canadian Mental Health Association, provided a written submission dated 2004-01-21entitled 'Canadian Mental Health Association, Enhancement Presentation to the City of Greater Sudbury'. She requested an enhancement of \$66,789.00. Approximately \$7,050.00 would be to increase the salary of the existing Outreach Worker to bring it to par with other salaries at the CMHA and \$59,739.00 for an additional Outreach Worker. Statistics show that the number of persons who utilize these services has almost doubled since 1999 from 128 to 302 and the number of client contacts has gone from 666 in 1999 to 1354 in 2003. The duties of the Outreach Worker include referrals from various groups, contacting landlords of known housing units, viewing apartments, etc.

# Ms. Sara Lachance

Ms. Lachance, current Outreach Worker, with the Canadian Mental Health Association outlined the statistics since the program started in 1999. She advised that she contacts all clients, finds housing for the homeless, teaches life skills, counselling, family support, etc. alone.

## Ms. Lise Senecal

Ms. Senecal, President of the Board of the L'Association des jeunes de la rue, provided a written submission dated 2004-01-22 entitled 'Information/Summary Sheet'. She requested funding of approximately \$6,500.00 to add 2 beds at Foyer Notre Dame House. Secondly, she requested a per diem rate versus a base budget as operation costs are the same whether occupancy is 50% or 100%. This would avoid financial hardship for the organization delivery services, enable the organization to plan effectively, efficiently and bring sustainability.

# Ms. Peggy Byers

Ms. Byers, Canadian Red Cross, provided a written submission requesting additional funding for Red Cross Homelessness Initiative. She explained that the Canadian Red Cross currently provides 3 main services being housing registry, financial assistance and client assessments for the Social Planning Council as well as referrals to other agencies. As a result, they are requesting \$39,804.00 to further support Red Cross Homelessness Initiatives to meet the needs of our most vulnerable citizens.

## Dr. James Grassby

Dr. Grassby indicated that the projects show that residential taxes will double by 2012 and he has friends who will need to move from their homes if taxes go up by that much. Step one should be to evaluate the efficiency and effectiveness of the operation we run. The Transition Board recommended certain departments be put together to minimize costs, that did not happen. This is a new Council and you will not be able to survive if something is not done. He indicated that in two or three years from now we might get some money from the federal and provincial government. We must examine each of the operations to find cost reductions. He advised there are many retired engineers and accountants who can offer some advice. In 1975, there were 35,000 jobs connected with mining industry, now we have 10,000 and it is still shrinking. We can slow shrinkage by developing the resources we have such as Science North, hospital, university, colleges, etc.

## Mr. Adrian Gedye

Mr. Gedye provided a written submission entitled 'Adanac Terrain Park Proposal' on behalf of Pinnacle Sports Marketing Inc. and outlined a proposal to partner with the City to create a snowboard park at Adanac Ski Hill. It would be an independently run facility by Pinnacle Sports catering to the sport of trick skiing and snowboarding. The park would be fully functional without the use of a ski lift and use 1/8 of the hill's land area. Every other city in the north has a snowboard park. In the event Adanac opened, it will function as a separate run. Pinnacle Sports is willing to invest over \$34,000 in this project and in turn is requesting the City provide operating budget of \$27,791 and payroll grant to be used for snowmaking and grooming. The park would be opened in 2004.

## Mr. Mitch Ouimette

Mr. Ouimette, Development Officer with the Overcomers Support Group of Sudbury, provided a written submission dated December 2003. He requested \$100,000.00 from the City to assist in funding a satellite services network within our community. He explained that this group is a not-for-profit Christian organization that assists the youth and adult homelessness community with housing, food, employment, substance abuse, making referrals to local agencies and other community partners. A need assessment study is required to address the needs of outlying communities. Upon completion of the study, the group will best know what services are required and then work with other organizations to bring their services to those in need.

# Mr. Michel Lamar

Mr. Lamar, Executive Director, Overcomers Support Group of Sudbury, advised that people that use their service are very much in need and there is poverty in the community. It is time to develop a strategy to help those in need.

## Mr. Brian Miller

Mr. Miller said that one prominent issue last year was the closure of the Adanac Ski Hill. He indicated that the Adanac Ski Hill only represents a small fraction the 384 million dollar budget. He heard Pinnacle Sports proposal to use the ski hill. Funds in our budget should be used to get the Adanac Ski Hill back up and running.

# Mr. Gary Kinsman

Mr. Kinsman, Director of the Sudbury Coalition Against Poverty, submitted a written submission entitled 'Anti-Poverty and Housing Action must be at the heart of the 2004 City Budget. He urged Council to see fighting poverty and addressing homelessness and other housing issues as a central priority in the 2004 City budget process. A study released in 2003 found that there were 608 homeless people in Sudbury at the end of July, 2003 (this included 237 people who were absolutely homeless and 371 people near homelessness). The City should immediately implement all of the recommendations contained in the study and lobby the provincial government to act. The City should convert abandoned buildings into housing for the homeless. He suggested the City lobby the provinces to raise social assistance rates by at least 22%; create new legislation to protect tenants and arbitrary evictions; increase minimum wage to \$10.00 an hour.

## Mr. Dave Hodge

Mr. Hodge, 1311 Lakewood Drive, said that he has no municipal water or sewer system but lives within the City limits. His area has been on a priority list to receive these services for 30 years and #1 on that list for the last 15 years. There has been money for a cogeneration project, the David Street Water Treatment Plant and the World Junior Games. He considers himself a victim of no increase in taxes.

## Mr. Ron MacDonald

Mr. McDonald, taxpayer, stated that revenues are not increasing so we have to live within our means. The message coming out in the media is negative in his opinion. It talks about tax increases and it bothers him when a bureaucrat who just got a 23% increase tells the taxpayer that we need a 13% tax increase. There is no mention of alternatives, cost cutting, efficiencies or elimination of duplication which should be a top priority. There are significant savings in a n a \$384 million Budget. With respect to garbage disposal and waste, he suggested that alternatives be examined on better ways to deliver the service and cut costs. The increase in taxes and water/wastewater rates in not friendly to seniors and those on a fixed or low income and we will not only have the out migration of youth but also the out migration of seniors. Surely someone can do something and not expect the Provincial or Federal Governments to bail us out because this will not happen.

# Mr. Bud MacDonald

Mr. MacDonald is concerned as to who will bear the burden for debt repayment if this community borrows money to resolve infrastructure problems. He said that Council has concerns with losing youth and asked if they have concerns for losing retirees. He is concerned about medical care as there are 61 medical specialists per 100,000 population, a full 1/3 less than the Provincial average. Water and sewage charges have become a very expensive user fee. Presently, water bills represent 115% of the cost and Council is considering increasing the water bills by 10% this year. In the last 5 to 10 years, the City spent millions of dollars upgrading Ramsey Lake Road infrastructure and recently it was recommended that reserves be used to start a \$25 million Rock Sewer Tunnel. With a shrinking population, what is the urgency to spending this money, why is all the spending focused south of Kingsway/Elm Street. In 1999, a survey of municipal water was done by Ontario Water Works Association. In the survey, Sudbury had a loss or escapement of 44% of water treated for community use. Breaks per year were about 130. This loss of treated water was almost double that of the next highest community which was Ottawa at 26%. He sees bureaucracy as a problem as there is no incentive for city departments to reduce budget.

# Ms. Jill Pessot

Ms. Pessot indicated there is a problem with animal over-population problem in the community and there is a need to develop a plan and process to address this without overburdening the citizens. She requested that the \$52,000 which was saved during the previous Animal Control Contract be used to address the animal over-population. She pointed out that Sudbury spends less than \$2 on animal canine and control, North Bay spends \$4.22 and Sault Ste. Marie spends \$6.00 and has a no kill policy in their pounds. She stated that every animal that gets adopted from the City Pound should be spayed and neutered. She expressed concerned with a 13% property tax hike. If Council approves a 13% tax increase, they must show cost cutting measures.

# Ms. Vicki Smith Danilyw

Ms. Danilyw advised that as a taxpayer of commercial and residential property she finds a double digit tax increase plus a 10% raise in water/wastewater a bitter pill to swallow. She requested Council and staff to take a hard look at operations and find efficiencies before they pass on more costs to the taxpayer. There are many sayings that can be found on a smaller scale. On more than one occasion she has heard City union repesentives say they want to work with management to provide service. She suggested that City take lessons from industry on how money can be saved and invite front line people to offer ideas on saving money and if they are successful in saving money, provide them with a bonus. She indicated that many City facilities could be improved by putting them under the direction of volunteer community boards - facilities like ski hills, pools, arenas - who would benefit from fresh ideas in pursuit of cost control measures, marketing and revenue generation strategies. She agrees that Federal and Provincial Governments have responsibility to share more of the revenue but does not think that will happen any time soon. Closing of the Adanac Ski Hill was a big disappointment to many people in the community and she encouraged Council and staff to work closely with those who have come forward with ideas to re-open this facility. She requested City Council to support the development of trails and bike paths to encourage non-motorized transportation. She asked Council to look at expenditures as if spending their own money, because they are spend it carefully and wisely.

# Mr. Jeff McIntyre

Mr. McIntyre indicated Sudbury needs to sustain growth as it has lost a lot of people. With respect to cost savings, he suggested that the City purchase hybrid vehicles with the money received from selling the Crown Victorias. Using hybrid vehicles would result in cost savings on fuel, on repairs as would be under warranty and would have a good resale value. Several small cost savings add up - giant savings will not be found. Council has to look at reducing costs before they ask for a 13 % tax increase and start borrowing large amounts of money. The City is poised to grow – we have low property values, low taxes and the mining sector is booming. We have the expertise and we have to make sure we make City available for business to move here. Raising taxes and taking out large loans will not encourage people to do business in this City.

## Mr. John Lindsay

Mr. Lindsay provided a written submission entitled 'Budget Recommendations: Greater Sudbury - 2004' and spoke on the following:

## Cost Control Measures

- Freeze all hiring activity and re-deploy staff as necessary;
- Review and eliminate as many assistant and middle management positions as possible;
- Reclassify management to union positions where appropriate to reduce layoffs;
- No hiring take place except where direct service to the public would be threatened;
- Review all departments discretionary spending amounts and levels to determine areas of potential waste and duplication;

M126

# Mr. John Lindsay (cont'd)

 No outsourcing of contract and/or services without specific Council approval.

# Bike Route Development

- Act on recommendations of the former Bicycle Advisory Commitee, specifically Phase 1 of route around Lake Ramsey. Involves creating a bike lanes on Howey, Bellevue and Bancroft Drive.

# Senior Friendly Community Development

 Develop coordinated approach to senior and older adult issues and concerns through integration of present initiatives with the Senior Friendly Sudbury Program. Create an information and help centre (accessible by Internet, phone and in-person) at a central location, staffed by older adult volunteers.

# <u>Development of Recreation Activities in Minnow Lake</u>

 Complete plans for a competition level skateboard park at the Carmichael Sports Complex property and establish a beach, volleyball court and kiddies playground at Minnow Lake Place in conjunction with community partners.

## Mr. Dave Chevrier

Mr. Chevrier spoke regarding City TV as local stations do not provide much coverage on anything in the community. He suggested purchasing inexpensive cameras and within 5 years we would be little Hollywood exporting to the country and the world. He indicated that there is a need for a farmers co-op whereby local farmers could drop off their goods at grocery stores as they don't have time to sit at the farmer's market all day. We should be self-sufficient in our food supply and start growing our own food in case of major emergency. We need jobs and we should produce what we need - clothing, food, rubber boots, etc. He suggested City owned grocery stores, city owned farms and city owned manufacturing. He suggested that \$10 a month should be taken from the 13,000 Ontario Works recipients and at the end of 10 months there would be \$1.3 million to buy homes for people in need.

# Mr. Mark Kirkwood-Callingham

Mr. Kirkwood-Callingham spoke on "Towards Tomorrow Together" and presented his views on a number of items such as sacrificing for the sake of children, admitting we are not always right, learning to listen, etc.

## Ms. Barbara Stewart

Ms. Stewart indicated that taking \$10 from every Ontario Works recipient would not be a good idea, as suggested by a previous speaker. She would rather it be taken from the middle and upper classes, as Ontario Works recipients are already on a tight budget.

# Mr. Dylan Petran

Mr. Petran, a Laurentian University Student, advised that he is in the planning stages of starting a Monday to Saturday Hockey Team at Laurentian University.

# Ms. Lara Friedrich

Ms. Friedrich added to Jill Pessot's presentation on the need for a spay and neuter program. She pointed out that funds from the licensing of cats and dogs does not go to animal care. She advised that Mr. Paquette of Wenrick Kennels says that \$160,000 is generated from licensing pets. None of that money goes into the animal care system.

## WRITTEN SUBMISSIONS

## Mr. Christophe Coulombe

A written submission from Christophe Coulombe, Community Action Network Facilitator, entitled 'City of Greater Sudbury The Healthy Community Movement, The Ultimate Investment-Deliberate Democracy was submitted at the meeting.

## **CLOSING REMARKS**

Councillor Callaghan expressed his appreciation to all those who provided written or oral submissions. He advised Staff had taken note of all concerns and these matters would be identified through the budget process. He indicated that a summary of all input received would be compiled and reviewed by Council then posted on the City's website.

# **ATTACHMENTS**

The following is a list of attachments submitted at the meeting:

- ► Letter dated 2004-01-21 prepared by Mila Wong R.N., Executive Director and Mary Elizabeth Paonessa, Manager, Jarrett Value Centre
- Request Budget Enhancement for the Year 2004 prepared by The Salvation Army Centre, Emergency Hostel Shelter Program dated 2004-01-21
- ► Enhancement Presentation to the City of Greater Sudbury prepared by the Canadian Mental Health Association dated 2004-01-21
- ► Information/Summary Sheet prepared by L'Association des jeunes de la rue dated 2004-01-22
- ► Enhancement Request 2004 City of Greater Sudbury prepared by Peggy Byers, Canadian Red Cross
- Adanac Terrain Park Proposal prepared by Adrian Gedye on behalf of Pinnacle Sports Marketing Inc.
- Overcomers Support Group of Sudbury Enhancement Request prepared by Mitch Ouimette, Development Officer dated 2003-12
- ► Anti-Poverty and Housing Action must be at the heart of the 2004 City Budget prepared by the Sudbury Coalition Against Poverty
- ► Budget Recommendations: Greater Sudbury 2004 prepared by John Lindsay
- City of Greater Sudbury The Healthy Community Movement the Ultimate Investment-Deliberative Democracy prepared by Christophe Coulombe, Community Action Network Facilitator

# **Adjournment**

The public input session adjourned at 10:25 p.m.

Secretary



January 21, 2004

Councillors Ron Dupuis and Andre Rivest City of Greater Sudbury

Dear Councillors Dupuis and Rivest,

The City of Greater Sudbury Developmental Services would like to bring to your attention and to the City Council Members the challenges that our Jarrett Value Centre have experienced since 1999, specific to the impact of the City of Greater Sudbury's policies on garbage collection and landfill site tipping fees.

We are a 50 year old non-profit service provider for individuals with developmental disabilities. Our service sector includes those with autism, developmental disabilities with mental illness, Alzheimer and developmental delay. We serve approximately 600 individuals in the City and the Greater Sudbury area.

Long before our City got serious on the benefits of reuse and recycling goods, our Jarrett Value stores have been doing our part in the preservation of our environment since 1985. The City started their blue box program in 1989. Our reuse and recycle operations provide meaningful employment for individuals with developmental disabilities and also employment for staff providing their care and supports.

The Jarrett Value Centre is a program that is partially funded by the Ministry of Community and Social Services at 55.5%. This operation's viability relies on generated revenues from the Jarrett Value Centre to pay for clients and staff wages.

We have documented our increasing land fill tipping fee cost from \$7,716 in 1999 to \$26.065 for 2003, this in just a span of four years. The City implemented its 4 garbage bag limit last May 2001 and the 3 bag limit in 2002. Our escalating tipping fees increased further and substantially when the City implemented last May 2003 tipping fees for residential garbage.

Our collection bin sites in the entire Greater Sudbury and our operation on Notre Dame has now become a convenient landfill site for some City residents without paying tipping fees and without the mileage and travel to the City's landfill sites. We are also subject to constant theft, vandalism and littering when people ransack our collection bins, picked what they want and leave everything everywhere. We have been informed by some of our community customers that what is stolen from our bins are used by some people for their own garage sale business. The first thing staff and clients must do in a given morning is to clean up our surroundings, this is one workload that takes away time for client care and support and for the operation of the program. Our own operational workload is very labour intensive starting with us collecting from our bins to sorting and further sorting and the actual retail of these donations.

We are seeking remedy and relief for these increased costs, the City recognizes our Jarrett reuse and recycling operations as a partner, we assist any community member who needs help, from fire victims, the workfare program, 15 community organizations refer individuals to us for help with items from our value store for free. Our data shows our Jarrett Value operations helped our community members by the hundreds on an annual basis.

Tonight we would like to present options for Council to consider:

- 1. An exemption on landfill tipping fees, given that we are a major participant in the City's reuse/recycling program; a lot of what we bring to the landfill would have ended up dumped along highways and alleyways, which would be a cost for the City to clean up;
- 2. An annual flat rate for tipping fees;
- 3. Apply relief for the tipping fees similar to how other municipalities help their local organizations with similar operations;
- 4. The City should provide more public information and education on what is still being collected by the City if placed on resident's driveway, i.e. appliances, furnitures, etc.

The Jarrett Value Centre cannot afford these increased costs directly related to the City's evolving policies on garbage collection and landfill tipping fees. These increases threaten the very existence of this 50 year non-profit organization serving the developmentally disabled members of our community.

Mila Wong R.N

Mary Elizabeth Paonessa Manager Jarrett Value Centre

M. E. Passes

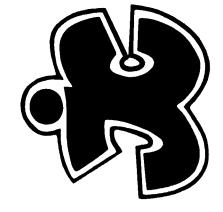
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# JARRETT VALUE CENTRE

# **IMPORTANT FACTS:**

- Jarrett Value Centre is a program of City of Greater Sudbury Developmental Services and is a non profit agency.(appendix 1)
- Jarrett Value Centre provides training and a work place for 50 developmentally challenged adults. The items donated to us are processed, sorted, sold and recycled at our location.
- Jarrett Value Centre has been recycling community donations since 1985, providing donation boxes and home pick up service.
   (appendix 2)
- Jarrett Value Centre helps individuals in need of clothing who are referred by other community agencies. (appendix 3)
- Jarrett Value Centre annually recycles 400,000 pounds of clothing which is sent to third world countries.
- Jarrett Value Centre has been adversely affected by increases in the amount of non salvageable/ non saleable goods we are receiving at donation drop boxes, since the three bag limit and tipping fees for residents has been implemented. (appendix 4)
- Jarrett Value Centre has been adversely affected by the disposal of non salvageable /non saleable goods, theft and vandalism after hours at our location.( appendix 5)

# GREATER SUDBURY DEVELOPMENTAL SERVICES CITY OF



The individuals we serve come first. We will strive to respond to their needs with respect, compassion, quality and accountability.

caring, safe and nurturing environment. needs of the individuals will be met in a accountable high quality services, the individuals to reach their maximum potential. Through the provision of **Developmental Services assists** developmentally handicapped The City of Greater Sudbury

Celebrating
50 Years of Service

# RESIDENTIAL SERVICES

adults in the community. The varied residential programs are community. The level of support is based on individual needs. Residential Services provide community living alternatives to adults who have a developmental disability. The goal of this designed to provide staff support for individuals living in a group home, as well as living in their own apartment in the program is the physical and social integration/inclusion of

# RESPITE CARE SERVICES

the home, at a service provider's residence or at our barrier-free Sudbury District and Sudbury East. Services can be provided in for individuals with developmental disabilities living in the The Respite Care Services provide relief to families and Respite Care Centre.

The Adèle Samson Centre and the Cec Woods Centre programs Centres are to provide the opportunity for individuals to expedeliver services based on client needs as identified through an communication and mobility through activities of daily living, eisure, recreation, speech, physio/occupational activities and annual Person Centred Plan. The objectives of these two Day rience, learn and maintain skills in the areas of socialization, community integration / inclusion. These Day Centres also include a vocational component in peer assistance and maintenance program.

# SENIOR/LEISURE PROGRAM

The Martin Asselin Centre is a francophone day program that individualized program is activity-based and includes several serves individuals with high/complex care needs. Each areas for client development.

# JARRETT RESOURCE CENTRE

In its various business enterprises, provides on the job training and employment opportunities for the individuals we serve.

cycles community donations in a processing and retail setting. and employment opportunities. The Jarrett Value Centre re-

# SUDBURY EAST DAY SERVICES

This program provides life skills and recreational activities. The Jarrett Value Store provides training for employment opportunities in the Sudbury East area.

# IOB READINESS/TRAINING PROGRAM

Provides job readiness, job search, on the job training, and job coaching for developmentally disabled adults.

# TRANSITIONAL AGE YOUTH PROGRAM THERAPEUTIC GARDENING

All individuals served receive a mandatory annualized Person Centred Plan.

# FOR FURTHER INFORMATION ABOUT OUR SERVICES:

RESPITE CARE SERVICES RESIDENTIAL SERVICES **ADMINISTRATION** www.cgsds.ca

245 Mountain St., Sudbury, ON P3B 2T8 SENIOR/LEISURE PROGRAM

**2** 705-674-1451

MARTIN ASSELIN CENTRE ADÈLE SAMSON CENTRE

10 York St., Sudbury, ON P3E 2A1 **2705-673-2072** 

# CEC WOODS CENTRE

553 Lavoie St., Sudbury, ON P3A 2B4

₹ 705-566-1766

# ARRETT RESOURCE CENTRE

1125 Webbwood Dr., Sudbury, ON P3C 3B6

**T**705-675-1287

# ARRETT VALUE CENTRE

'60 Notre Dame Ave., Sudbury, ON P3A 2T4 **■**705-525-5100

1125 Webbwood Dr., Sudbury, ON P3C 3B6 **2705-675-1287** 

SUPPORTED EMPLOYMENT SERVICES

# SUDBURY EAST DAY SERVICES

arrett Value Store / Alban Mini-Putt 86 Delamere Rd., Alban, ON P0M 1A0

**■** 705-857-1037

We need your support as a volunteer or through sonations. Receipts issued upon request

# DAY PROGRAMS

# ADÈLE SAMSON/CEC WOODS CENTRES

The Senior/Leisure Program provides life skills, recreational and leisure activities in an informal, social setting.

# MARTIN ASSELIN CENTRE

The Jarrett Value Centre has three locations offering training IARRETT VALUE CENTRE

# POUR HANDICAPS DE DÉVELOPPEMENT GRAND SUDBURY DE LA VILLE DU LES SERVICES



compassion, et de façon responsable et de leur Les personnes à qui nous offrons des services passent avant tout. Nous nous efforçons de offrir des services de qualité supérieure. répondre à leurs besoins avec respect,

supérieure, nous répondons aux besoins Sudbury aident aux personnes ayant un handicap de développement à atteindre des clients dans un milieu humanitaire, leur potentiel. Grâce à la prestation de développement de la Ville du grand services responsables de qualité Les Services pour handicaps de sécuritaire et éducatif. 50 ans de service

# SERVICES RÉSIDENTIELS

érents programmes résidentiels sont destinés à fournir de l'aide aux ation physique et sociale de ceux-ci dans leur communauté. Les difmoyens d'intégration dans la communauté, tout en facilitant l'adaples services résidentiels permettent aux adultes déficients d'autres nauté. Le montant d'aide est déterminé par les besoins individuels. résidents du foyer ainsi qu'à ceux qui vivent seuls dans la commu-

# SERVICES DE RÉPIT

offerts à Sudbury et à Sudbury est. Les services peuvent être offerts à domicile, à la résidence du fournisseur de services ou à notre centre Les Services de répit offrent un service de relève aux familles et aux personnes ayant une déficience intellectuelle. Ces services sont de répit de courte durée qui est entièrement accessible.

# PROGRAMMES DE JOUR

# CENTRE ADÈLE SAMSON / CENTRE CEC WOODS

de donner l'occasion à la personne d'acquérir de l'expérience, d'apcommunautaire ainsi qu'accroître sa mobilité par l'entremise d'ac-Ces Centres offrent des services destinés aux adultes handicapés et annuel individualisé. Les objectifs de ces deux centres de jour sont tivités telles que : la vie quotidienne, les loisirs, les activités récréaprendre et de continuer à acquérir des aptitudes à la vie sociale et ils sont basés sur leurs besoins qui sont identifiés dans un plan tives, la parole, la physiothérapie, l'ergothérapie, l'inclusion et 'intégration.

Ces Centres de jour comprennent aussi une composante professionnelle qui comprend des programmes d'entretien et de l'aide

# PROGRAMME DE LOISIRS POUR

# PERSONNES ÂGÉES

quotidienne, de récréation et de loisirs dans un atmosphère social Ce programme de jour offre des activités d'aptitudes à la vie et sans formalités.

# CENTRE MARTIN ASSELIN

Ce centre qui est un programme de jour francophone vient en aide comprend plusieurs domaines de développement pour le client. aux personnes ayant des besoins complexes et sérieux. Chaque programme personnalise repose sur la pratique d'activités et

# CENTRE DE RESSOURCES JARRETT

variées, offre de la formation et des possibilités d'emploi aux gens Le Centre de ressources Jarrett, par ses entreprises commerciales que nous désservons.

# CENTRE DE BONNES AUBAINES JARRETT

Ce Centre de bonnes aubaines Jarrett offre de la formation et des léveloppement à trois endroits. Le Centre recycle les dons reçus de la communauté dans un emplacement de vente au détail. possibilités d'emploi aux adultes qui ont un handicap de

# SERVICES DE JOUR DE SUDBURY EST

Ces services de jour offrent des activités récréatives et de préparation à la vie quotidienne. a Boutique de bonnes aubaines Jarrett offre une formation en cours d'emploi dans la région de Sudbury est.

# PROGRAMME DE FORMATION PRÉPARATOIRE À L'EMPLOI

recherche d'emploi, une formation en cours d'emploi ainsi qu'une développement, une formation preparatoire à l'emploi et à la Ce programme offre aux adultes qui ont un handicap de formation particulière au poste de travail.

# PROGRAMME DE TRANSITION POUR LES JEUNES ADULTES

# IARDINAGE THÉRAPEUTIQUE

Chaque personne désservie reçoit un plan annuel individualisé obligatoire.

# POUR PLUS DE RENSEIGNEMENTS SUR NOS SERVICES:

www.cgsds.ca

**ADMINISTRATION** 

SERVICES RÉSIDENTIELS

SERVICES DE RÉPIT

PROGRAMME DE LOISIRS POUR

PERSONNES AGEES

245, rue Mountain, Sudbury (ON) P3B 2T8 **7**05-674-1451

CENTRE MARTIN ASSELIN CENTRE ADÈLE SAMSON

10, rue York, Sudbury (ON) P3E 2A1 **2** 705-673-2072

CENTRE CEC WOODS

553, rue Lavoie, Sudbury (ON) P3A 2B4

**2**705-566-1766

# CENTRE DE RESSOURCES JARRETT

1125, promenade Webbwood, Sudbury (ON) P3C 3B6 **☎** 705-675-1287

CENTRE DE BONNES AUBAINES JARRETT

760, rue Notre Dame, Sudbury (ON) P3A 2T4 ₹ 705-525-5100 SERVICES DE SOUTIEN À L'EMPLOI

125, promenade Webbwood, Sudbury (ON) P3C 3B6 **7**05-675-1287

SERVICES DE JOUR DE SUDBURY EST

Boutique de bonnes aubaines Jarrett /Terrain de minigolf 36, rue Delamere, Alban (ON) P0M 1A0 **2** 705-857-1037

Nous recherchons, des bénévoles ou dons monétaires. Reçus officiels soumis.

# JARRETT VALUE CENTRE 760 NOTRE DAME AVENUE SUDBURY, ONTARIO 525-5100

# **DONATION DROP BOX LOCATIONS:**

JARRETT RESOURCE CENTRE, 1125 Webbwood Drive JARRETT VALUE CENTRE, 760 Notre Dame Ave. NEW SUDBURY CENTRE, Barrydowne Rd. entrances SOUTHRIDGE MALL, Regent &Long Lake Rd. MONCION'S INDEPENDENT GROCERS, Hwy 69, Hanmer PLACE BONAVENTURE MALL, Chelmsford HIGHWAY 69 NORTH, Val Caron

JARRETT VALUE CENTRE WILL PICK UP LARGE ITEMS SUCH AS FURNITURE FROM HOMES AND BUSINESSES.

# WHAT WE ACCEPT:

**CLOTHING** 

**SHOES** 

HOUSEHOLD ITEMS, DISHES, SMALL APPLIANCES

**BOOKS** 

**TOYS** 

ELECTRONICS IN WORKING CONDITION
FURNITURE AND MATTRESSES IN GOOD CONDITION

# WHAT WE DO NOT ACCEPT:

LARGE APPLIANCES- fridges, freezers, stoves, washers, dryers INFANT ITEMS-cribs, playpens, car seats, walkers, strollers PAINTS, SOLVENTS
TIRES

PLEASE NOTE: WE DO NOT REPAIR OR UPHOLSTER

# SUDBURY AGENCIES REFERRING INDIVIDUALS IN NEED OF CLOTHING TO JARRETT VALUE CENTRE

ACCESS AIDS
CANADIAN RED CROSS
ELGIN STREET MISSION
ELIZABETH FRY SOCIETY
FOYER NOTRE DAME OUTREACH PROGRAM
INNER SIGHT EDUCATIONAL HOMES
JOHN HOWARD SOCIETY
Le conseil de scolaire de district catholique de Nouvel-Ontario
OVERCOMERS
ROCKHAVEN
SALVATION ARMY
SUDBURY ACTION CENTRE FOR YOUTH
SUDBURY COMMUNITY SERVICE CENTRE
YWCA GENEVRA HOUSE
YWCA SERVICE CO-ORDINATION

# JARRETT VALUE CENTRE WASTE DISPOSAL COSTS 1999-2003

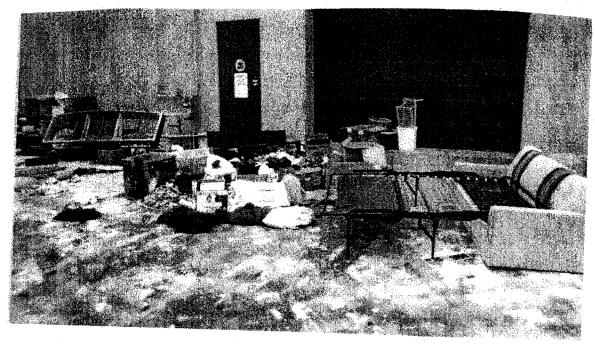
	1999	2000	2001	2002	2003
JAN	353	642	926	20161	1411
FEB	363	252	646	1541	687
MAR	673	459	654	995	723
APR	339	274	681	1375	1502
MAY	711	891	1715	2325	2270
JUNE	729	1303	1610	1953	2840
JULY	679	882	1673	2525	2971
AUG	664	708	1808	1778	2462
SEPT	1028	1272	1216	2353	3564
OCT	1035	1122	1715	2267	3146
NOV	696	1044	1952	1955	2168
DEC	446	285	1269	1332	2321
TOTAL	\$7716	\$9134	\$15865	\$22419	\$26065

# PLEASE NOTE:

- 4 BAG LIMIT MAY 2001
- 3 BAG LIMIT JANUARY 2002
- TIPPING FEES AT DUMP FOR RESIDENTIAL MAY 2003

Appendixs







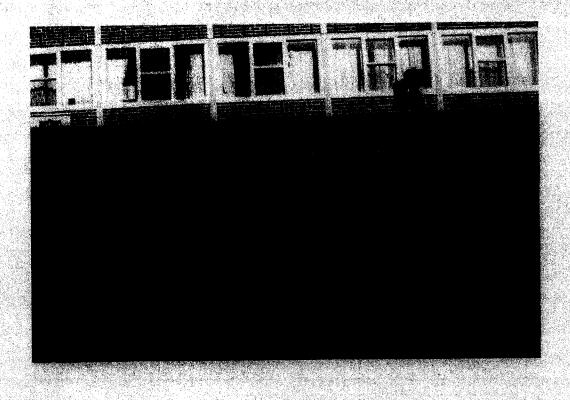
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# THE SALVATION ARMY CENTRE

# EMERGENCY HOSTEL SHELTER PROGRAM 146 LARCH STREET SUDBURY ONTARIO P3E 1C2

# REQUEST BUDGET ENHANCEMENT FOR THE YEAR 2004



January 21, 2004

Presented by: Major Walter Howells

# THE SALVATION ARMY CENTRE EMERGENCY HOSTEL SHELTER PROGRAM

# REQUEST BUDGET ENHANCEMENT FOR YEAR 2004

January 21, 2004

Presented by: Major Walter Howells

We are here to present our request for funding for our Emergency Shelter for the year 2004.

We are the only Men's Shelter in the City of Greater Sudbury.

We offer 25 beds and 10 overflow beds.

Our statistics show that we are increasing the number of people served and the number of beds used each year.

We project a continuing increase in usage based on trends of the immediate past. ---- Note the example based on monthly averages:

Men Served / Month	Beds Used / Month
94	430
109	523
139	669
	94 109

The last two years showed an average of 25% increase per year in number of men serviced.

We estimate the same increase in usage for 2004 due to the fact that our client group still has a great difficulty obtaining employment and finding affordable housing. We have included our charts, based on monthly invoices, submitted to Ontario Works, over the past 4 years. Also included on this chart is a projection for the year 2004.

In 2003 we received approval for funding to cover 22 beds per night – the increase was five (5) beds and the funding source was a one time enhancement of \$116,233 from The Community Placement Target Fund.

Therefore, what we are requesting for 2004 is to maintain 22 beds with base funding (\$336,457) or another source of funding suggested or recommended by the City.

The Salvation Army has a responsibility to provide services whether there are 18 clients accessing the services or the 30 + clients.

We have an increased responsibility to provide services when an Extreme Cold Weather Alert is called. At that time we waive bans and other restrictions to ensure that all clients have a warm place to stay.

Regardless of the numbers whether there are 18 clients or there are the 30 plus clients that frequently access our services, we still need to provide staffing, supervision, security, meal preparation, cleaning, referrals to other agencies and counselling services.

Whether we have 18 clients or 30 clients, our service needs to be available for all clients at any given time.

# **Budget 2003**

# **Proposed Budget**

Cost to deliver program	\$ 535,247
Revenue from CGS	\$ 336,457
Other revenue	\$ 110,314
Anticipated deficit	\$ 88,476

# **Actual Budget**

Cost to deliver program	\$ 535,247
Revenues from CGS	\$ 262,798
Other Revenue	\$ 110,314
Deficit	\$ 162,135

The Salvation Army funded the deficit of \$162,135

The Salvation Army can no longer continue to fund this deficit.

We are requesting that \$336,457 be our base amount, so we can continue to offer this program. This includes 22 beds at 100% on an annualized basis. It also includes the client personal need allowance (going directly to the client) of \$29,711.

The increased enhancement is \$116,233.

We must have this amount to be able to continue to operate and serve the number of people coming through our doors in need of our service.

Our cost to operate our hostel is growing higher annually. Even with the requested funding, we would not be able to operate a stand alone Emergency Shelter. We are able to operate by sharing services and staff with our other programs.

We are in contract negotiations with our union again January 2004, which will impact further on our budget.

*Our deficit is growing* and our fundraising is increasingly more difficult. Churches and other agencies are finding it difficult to financially support our work here at the Centre.

The Salvation Army is having a harder time to raise money as our donors are being solicited from many different agencies.

Thank you, could I answer any questions.

# PROJECTED GOALS AND OBJECTIVES

Goals	Objectives
Provide shelter and meals	<ul> <li>Actively encourage the</li> </ul>

- Provide shelter and meals for the homeless, needy and lonely.
- Provide information and assist clients to access community resources.
- Minister to the spiritual needs of the community.

- Actively encourage the participants to seek help – whatever their need may be.
- Access resources keep the homeless from going hungry and keep them warm and dry.
- Chapel services every Sunday –
  to share the Word of God.
  This also provides community
  presence, as well as weekly Bible
  studies, morning chapel service and
  pastoral care. These are voluntary.
- There is no other male adult shelter in the City of Greater Sudbury, with the exception of Inner Sight Educational Homes who service males ages 16 19, so there is no duplication of service.
- Our work is in accordance with the standards, policies and procedures of The Salvation Army.
- Our hostel is open 24 hrs per day, providing shelter 365 days per year. We serve three meals a day. Our lounge is open to our clients 24 hrs per day
- We have 25 hostel beds and 10 overflow beds.
- Counselling is available, if needed.
- A nurse provides foot care once a week.
- A free community meal is available every Sunday.
- Free meals are served on special days for example, Christmas, Thanksgiving, Easter; etc.
- NA & AA meetings are held weekly in our building in addition to meetings with special speakers for our clients and members of the general public.
- Through our hostel, people can access our addiction program and other Salvation Army services.
- We help homeless males with clothing.
- During times of crisis, tokens of compassion are given ("praying with you" bears).
- We sell personal items at or below cost as a convenience.
- At Christmas, and at Easter gifts are given.
- Free movies and games nights are regularly scheduled.
- Free BBO's for the community are provided.
- We have volunteers who train in our various departments.
- There is a birthday celebration once a month during which a we have a cake and present a birthday card.
- One of our priorities is to serve adult males.

We are evaluated by The Salvation Army's accreditation plan to measure if our goals and objectives are reached.

We are financially accountable: we have a yearly audit conducted - internally by our territorial headquarters and externally by a local auditing firm; monthly financial statements are sent to our divisional headquarters; all cheques issued need two signatures; all Centre income is counted by two people and then prepared for deposit.

# ONTARIO WORKS SUMMARY

# The Salvation Army Centre Emergency Shelter

YEAR	# OF MEN	# OF BEDS USED	INVOICE GCS	% Change YOY - \$
2001	958	3,963	\$161,310	+32%
2002	1,125	5,156	\$216,081	+34%
2003	1,306	6,272	\$262,796	+22%
2004	1,672	8,029	\$336,457	+28%

# Note:

2003 approved annual funding \$220,226 + one time enhancement \$116,233 = \$336,457 2004 request for base budget of \$336, 457

# AVAILABLE SERVICES

# SERVICES TO SINGLE MEN:

DEVOTIONS 8:30 a.m.

**FOOT CLINIC FRIDAY** 

SHELTER

MEALS COUNSELLING CLOTHING VOUCHERS ADDICTIONS & REHAB. PROGRAM

N/A MEETINGS

A/A MEETINGS

SPIRITUAL COUNSELLING

# SERVICES TO THE COMMUNITY

# FREE BREAD—DAILY

CHURCH SERVICE: SUNDAY 11:00a.m. Community Dinner 12:00 SUNDAY

FAMILY TRACING WEDDINGS FUNERALS

N/A MEETINGS A/A MEETINGS GAMES NIGHT-1st & 3rd THURSDAYS 7:00p.m.

**MOVIES FRIDAY-1:30** 

GUIDELINES

DRUG AND ALCOHOL FREE

NO WEAPONS ALLOWED

CHECK IN- 4:00 p.m.

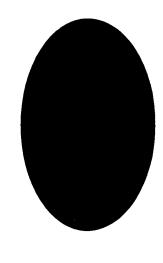
CURFEW FOR RESIDENTS-11:00

LATE PASSES CAN BE ARRANGED FOR THOSE WORKING LATE INTO THE EVENING ALL MEDICATIONS MUST BE CHECKED AT THE FRONT DESK UPON ADMISSION

TELEVISION AVAILABLE THROUGHOUT THE DAY. COFFEE 25 cents DONUTS-free

MEAL TIMES
BREAKFAST-7:00 a.m.
8:30 weekends
Lunch 12:00 noon
Supper 5:00 p.m.

Contact persons: Majors W & B. Howells



# THE SALVATION ARMY'S

ADDICTION CENTRE IS AN ORGANIZED RESIDENCE FOR MEN, RUN ON THE PRINCIPLES OF CHRISTIAN BELIEF, DEDICATED TO THE SERVICE OF GOD AND HUMANITY.

John 3:16

HERE IT IS RECOGNIZED THAT ALL MEN HAVE EMOTIONAL, SOCIAL, PHYSICAL AND SPIRITUAL NEEDS.

THE CENTRE SEEKS TO ADDRESS EVERY ASPECT OF THESE NEEDS.

OUR PROFESSION OF LOVE FOR CHRIST, IS SHOWN IN THE QUALITY OF CARE.

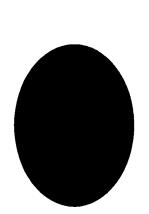
"FOR GOD SO LOVED
THE WORLD, THAT HE
GAVE HIS ONLY
BEGOTTEN SON,
THAT WHOSOEVER
BELIEVETH
IN HIM, SHOULD NOT
PERISH BUT HAVE
EVERLASTING LIFE."



WE CARE !!!



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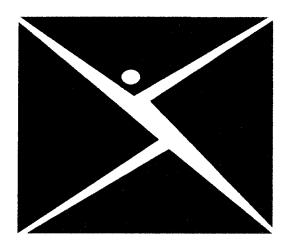


Major Walter Howells Executive Director 146 Larch Sudbury, Ontario

Phone: 1-705-673-1175
Fax: 1-705-673-3187
E-Mail:Walter\_Howells@can.salvationarmy.org

SERVING SINGLE MEN IN THE CENTRE OF SUDBURY

# **CANADIAN MENTAL HEALTH ASSOCIATION**



# **ENHANCEMENT PRESENTATION**TO THE CITY OF GREATER SUDBURY

**JANUARY 21, 2004** 

- The Canadian Mental Health Association has been providing outreach services for housing the mentally ill and other homeless persons in the Sudbury area since 1999. Statistics show that the number of individuals accessing the outreach worker has almost doubled since 1999 from 128 to 302. As a result the amount of client contacts has more than double from 666 in 1999 to 1354 in 2003.
- Of the 302 individuals served in 2003 two thirds met the definition of absolute homelessness or at risk of homelessness as defined by the Homelessness studies conducted by the Social Planning Council.
- From 1999 to 2003 the number of known housing units secured has tripled from 31 to 104. Unfortunately, these numbers do not accurately reflect the number of individuals who secured housing as they do not always follow-up with the outreach once they've secured the housing. Furthermore, the amount of time involved for follow up to inquire if individuals have secured housing is not always possible for only one outreach worker.
- It is also important to note that not all individuals accessing the outreach services are in need of securing new housing. The outreach worker also provides referrals to and advocacy with landlords and other community agencies, financial advocacy, and education on mental illness
- Since the Canadian Mental Health Association's recent involvement in the Discharge Planning meetings for psychiatric patients at Hopital Regionale de Sudbury Regional Hospital: St. Joseph's Health Centre site and Northeast Mental Health Centre there has been an increase in referrals to the housing outreach worker. These referrals are being monitored and documented for further statistical data.

# CANADIAN MENTAL HEALTH ASSOCIATION OUTREACH PROGRAM

# January to December 2004 Budget plus Enhancement

<b>Budget Line Descriptions</b>	Bud	get 2003	En	hancement	Tota	I Budget
Salaries	\$	37,754		\$4,195.00	\$	41,949
Benefits	\$	6,985		\$1,405.00	\$	8,390
Total Salaries & Benefits	\$	44,739		\$5,600.00	\$	50,339
					\$	_
Public Education/Promotion	\$	5,200		\$700.00	\$	5,900
Office Supplies	\$	500		\$300.00	\$	800
Staff Training & Mileage	\$	2,250		\$450.00	\$	2,700
Totals	\$	52,689	\$	7,050	\$	59,739

<b>Budget Line Descriptions</b>	Total Budget
For 1 more FTE:	
Salaries	\$41,949.00
Benefits	\$8,390.00
Total Salaries & Benefits	\$50,339.00
Public Education/Promotion	\$5,900.00
Office Supplies	\$800.00
Staff Training & Mileage	\$2,700.00
Totals	\$59,739.00

# **Explanation of Enhancement:**

# Salaries:

The agency has a five step salary grid which reflects the pay equity obligations and we had only requested salary up to step 3.

# Benefits:

As salary increases so do the percentage of benefits that need to be paid.

# Public Education/Promotion:

Increase reflects actual costs to the agency

# Office Supplies:

Increase reflects actual costs to the agency

Staff Training & Mileage:

Increase reflects actual costs to the agency

#### HOUSING OUTREACH

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#### COMMUNITY MENTAL HEALTH WORKER

#### Canadian Mental Health Association Sudbury Branch

INCUMBENT:

**REPORTS TO: Manager of Housing** 

**PROGRAM:** Housing Program

**APPROVED BY: Board of Directors** 

DATE APPROVED/REVISED:

HOURS: 35 hours/ week

#### **OUR MISSION**

The Canadian Mental Health Association Sudbury Branch in partnership advocates for shared community responsibility for improving mental health and to promote and provide a continuum of services that clearly reflect our vision for all individuals and families. To promote mental health and combat stigma associated with mental health problems for all individuals within the Sudbury and Manitoulin Districts.

#### TQM:

CMHA staff will work within a Total Quality Management (TQM) environment, which is considered to be a leadership philosophy that helps the organization identify and achieve quality outcomes for all of its customers through the application of systems thinking, the use of analytic techniques, continuous improvement of processes, and the involvement of everyone.

#### **POSITION SUMMARY:**

Under the direction of the Manager, the Housing Program provides comprehensive community treatment, rehabilitation and support to individuals who are homeless and/ or with a Serious Mental Illness (SMI) in the Sudbury/Manitoulin area. Provides professional support services within the framework of a client directed rehabilitation model. Staff will assist the client in finding and maintaining housing. Provides a continuum of functions, including: building relationships, developing support plans with clients, client and systems advocacy, symptom management, life skills teaching, experiential learning, supportive counselling, family support, and crisis support.

#### **DUTIES AND RESPONSIBILITIES:**

#### 1. Assists homeless clients to find suitable housing

- 1.1. Implementing the Outreach Program to assist clients in finding and maintaining housing.
- 1.2. Providing brief service to community clients.
- 1.3. Mediating and problem solving issues with tenants and landlords.
- 1.4. Occasionally verifying applicants' income.
- 1.5. Completing occasional housing applications for individuals to determine eligibility.
- 1.6. Developing and maintaining the housing registry.

#### 2. Provides support to client to assist in their recovery

- 2.1. Developing goal-focussed support/care plans based on assessment with client and other supports as appropriate and requested by client, including natural supports and service providers.
- 2.2. Assisting client in determining priorities and developing a plan on how these priorities will be carried out.
- 2.3. Co-ordinating involvement of other agency staff and outside resources, working towards the best interests of the client as a member of the community.
- 2.4. Ensuring client support addresses outcomes or goals as derived from the client's individual situation.
- 2.5. Ensuring each client's support plan is recorded.
- 2.6. Ensuring a minimum caseload as negotiated with immediate supervisor.
- 2.7. Advising Manager on service operations developing/presenting reports and proposals to link to resources.
- 2.8. Ensuring that all client terminations are planned to support the clients' ability to transition. M

- 3. Develops educational programs relevant to client group
  - 3.1. Organizing and conducting skill training, educational, or support groups for clients and landlords.
  - 3.2. Obtaining and developing resources for delivery.
  - 3.3. Evaluating effectiveness of activities and sessions.
- 4. Routinely assesses client's health for potential problems
  - 4.1. Developing and implementing a plan with the client to address any health related concerns.
  - 4.2. Enlisting assistance of other health services where appropriate.
- 5. Assists clients in accessing and obtaining other community resources where needed and appropriate and advocates with and for clients to ensure adequate resources are available. Where resources do not exist or are inadequate, advocates within system to develop or improve essential services and resources for individuals with serious mental illness
  - 5.1. Ensuring clients have information related to rights under the Mental Health Act, Tenant Protection Act and other related legislation.
  - 5.2. Ensuring client has awareness and understanding of rights relating to services, confidentiality.
- 6. Ensures objectives of program are met
  - 6.1. Providing personal psychosocial rehabilitation, counseling and support to client in achieving goals, particularly in the areas of basic life skills, social interactions, family relationships, coping with mental illness, medication education and compliance, vocational skills development, monitoring progress and providing support when problems or crises arise.
  - 6.2. Participating in the evaluation of program goals and objectives making recommendations on changes to current program activities for improved service delivery.
  - 6.3. Conducting program/ agency evaluations.
- 7. Ensures all file management and reporting functions are maintained in a comprehensive and timely manner
  - 7.1. Ensuring all client contacts are recorded appropriately and in a timely manner utilizing the agencies database program.
  - 7.2. Ensuring that monthly, annual, and other required reporting documentation are completed.
- 8. Assesses needs and values of family, where family involvement has been indicated, in order to support, link, educate and advocate for family as needed
  - 8.1. Ensuring family members are aware of available resources. Where conflicts arise between the wishes of clients and family members, family members are referred to an alternative staff or service.
- 9. Participates in public education services
  - 9.1. Participating in the delivery of a variety of educational presentations dealing with mental health, mental illness and Branch services.
  - 9.2. Evaluating effectiveness of educational sessions.
  - 9.3. Developing resource materials for educational presentations and groups.
  - 9.4. Planning and participating in special events and activities for agency public education campaigns such as Mental Health Week and Mental Illness Awareness Week.
- 10. Maintains up-to-date knowledge of the Mental Health Act, Tenant Protection Act, related legislation, the structure and personnel of local social agencies, government departments, institutions and other groups concerned with the client population, and trends and developments in the community that could affect the provision of mental health services

#### HOUSING OUTREACH

- 11. Represents the agency with government bodies and other groups concerned with client population and services on various provincial, regional and community boards and committees on behalf of the Branch
  - 11.1. Establishing and maintaining service agreements with mental health and other related agencies.
- 12. Represents program and agency in a professional manner
- 13. Provides support to volunteers and students and other staff assigned to the program area
- 14. Provides supervision to agency volunteers and students as requested
  - 14.1. Providing orientation, regular supervision, advice and support to volunteers and student placements in program and service area.
  - 14.2. Evaluating performance of volunteers and students in the program area.
  - 14.3. Recording volunteer and student activities including monthly hours, mileage and other expenses.
  - 14.4. Reviewing volunteer and student expenses to ensure appropriateness.
- 15. Substitutes for and assists other agency staff where skills are applicable
  - 15.1. Providing additional support to staff as required.
  - 15.2. Providing after hour coverage for clients of the program following policies and procedures.
  - 15.3. Participating in back-up duties of the agency on and rotational basis.
- 16. Avails self of opportunities for professional development
  - 16.1. Bringing forward training needs and takes responsibility for seeking out relevant training opportunities.
  - 16.2. Participating in workshops and seminars as required.
  - 16.3. Attending and participating in Agency and program meetings as required.
- 17. Works within the Policies and Procedures of the CMHA Sudbury Branch

#### **ESSENTIAL RESPONSIBILITIES AND DUTIES:**

- 1. Carrying out all duties of the Community Mental Health Worker: Outreach position in a moral and ethical manner.
- 2. Being present at the scheduled time of the day ready for the performance of duties.
- 3. Being ready emotionally and physically to perform duties.

#### REQUIREMENTS OF THE POSITION:

#### 1. Responsibilities of the position

- 1.1. Maintaining professional working relationships with clients, service providers, co-workers and the community.
- 1.2. Having occasional contact with the community to provide public education and represent the agency on committees.
- 1.3. Having frequent contact with clients.
- 1.4. Providing day-to-day direction and training to volunteers and students.
- 1.5. Assisting with the work within the Housing Program.
- 1.6. Making decisions with input/ assistance from the Manager.

#### 2. Skills required for the position

- 2.1. Managing occasional changes in the volume of work and conditions.
- 2.2. Having the ability to utilize all office equipment.
- 2.3. Having the ability to speak in public and work in the community

#### 3. Effort required for the position

- 3.1. Requiring interpretation and reasoning of written and audio-visual material.
- 3.2. Needing to be skilled at handling difficult situations.
- 3.3. Ensuring the safety and well being of clients.
- 3.4. Needing to be highly motivated and takes initiative.

#### 4. Demands of the position

- 4.1. Having the ability to speak in public and participating in community work.
- 4.2. Some concentration and strain through the use of computer screen.

#### 5. Working conditions of the position

- 5.1. Noise level is minimal.
- 5.2. Frequent in and occasional out of town travel.
- 5.3. Few interruptions of work.
- 5.4. Work is primarily completed during the day with occasional evenings.
- 5.5. Work is completed primarily in the community with some office work.
- 5.6. Occasional exposure to cigarette smoke when meeting with the client.

#### JOB SPECIFICATIONS/ QUALIFICATIONS:

#### 1. Education

1.1 Pass Degree/ Diploma or Canadian equivalent in health or related discipline

#### 2. Experience

- 2.1. Minimum one year experience working in the mental health field
- 2.2. Minimum one year experience working with both adult consumers of mental health and families.

#### 3. Knowledge

- 1.1. Knowledge of Mental Health legislation, Occupational Act: Health & Safety, Ontario Human Rights Code. Tenant Protection Act and Long Term Care Act
- 3.1. Understanding of Mental Health Policy
- 3.2. Knowledgeable of community agencies and resources

#### 4. Languages

4.1 In accordance to our French Language Designation Plan, bilingualism is essential for this position.

#### 5. Abilities

- 5.1. Coping: Able to maintain a mature problem-solving attitude while dealing with interpersonal conflict, hazardous conditions, personal rejection, hostility or time demands.
- 5.2. Decisiveness: Able to make decisions quickly on available information and take action, make commitments and not change decisions when challenged, deal with emergencies as necessary
- 5.3. Spoken Communications: Able to clearly present information through the spoken word; influence or persuade others through oral presentation in positive or negative circumstances; listen well.
- 5.4. Perceptivity: Able to interpret verbal and non-verbal behaviour; to develop accurate perception and understanding of others feelings, need, values and opinion; to be sensitive to and aware of personality differences and conflicts.
- 5.5. Organization And Planning: Able to organize or schedule people or tasks; to develop realistic action plans while being sensitive to time constraints and resource availability. Decision Making and
- 5.6. Problem Solving: Able to take action in solving problems while exhibiting judgment and a realistic understanding of issues, able to use reason, even when dealing with emotional topics.

COMMUNITY	MENTAL	HEALTH	WORKER

HOUSING OUTREACH

#### DISCLAIMER

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Due to the changing nature of the job, the qualifications may be altered from time to time.

#### DISCLAIMER

This Job Description indicates the general nature and level of work ex	xpected.	It is not	designed to	o cover or
contain a comprehensive listing of activities, duties or responsibilities	required	by the ir	cumbent.	Incumbent
may be asked to perform other duties as required.	2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			

Incumbent Signature	Date	Date	A CONTRACTOR OF THE PROPERTY O
Manager Signature		Date	
Executive Director Approval	Initials		



213 rue Pine, Sudbury, Ontario P3C 1X4 FNDH Tel.: (705) 675-6422 Outreach Tel.: (705) 669-1502 Fax: (705) 675-1719 info@jeunesdelarue.ca

January 22, 2004

#### Information/Summary sheet

Consultation Presentation: Council Chamber "Tom Davis"

Re: Request for two more beds at Foyer Notre Dame House Base budget versus per diem

#### Request #1: Cost of proposed request

Actual = 7 beds at \$41.90 (per diem) x 365 days = \$107,054.50 Our current budget with the City of Greater Sudbury is subsidized at 95% (\$103,384.00)

Requested budget = 9 beds at \*\*\$41.90 (per diem) x 365 days = \$137,641.50 (\$34,257.50 difference funded at 100%) \*\* breakdown for the \$41.90 = \$38.00 for operation and 3.90 for personal need going directly to client.

Please note: That if The City of Greater Sudbury keeps using the formula in place (per diem) this amount will only be granted if utilization of beds are at an 100 % occupancy.

It is also very important to note that the share of the per diem (41.90) is 20% for the City and 80% from the Province. Therefore the financial impact of this request for the City would be \$6,851.50.

#### Request # 2: Per Diem versus base budget

The rational behind this specific request is to:

- Avoid financial hardship for the organization delivering services
- Enable the organization to plan effectively and efficiently from year to year
- Bring sustainability within the organization

Please note that operation costs are the same whether occupancy is 50 % or 100%. Presently the City of Greater Sudbury's financial contribution to our residential programs is 62% of our total budget. The remaining 38% comes from MCFCS, fundraising and donations.

#### Conclusion

Finally, if requests are granted the strategy will be in line with recommendations identifying that more beds are required for youth. Please refer to the "Reports on Homelessness" from 2000–2003 and the report "Need Assessment for delivery of Emergency Shelter Beds for Homeless Persons in the City of Greater Sudbury" (page 34 of the said report).

# L'ASSOCIATION DES JEUNES DE LA RUE OUTREACH

#### STATISTICS (Foyer Notre Dame House)

#### FOR THE PERIOD OF August 2001 to August 2003

Date	Residents	Occupancy Rate
* August 2001	5	42%
* September 2001	8	69%
* October 2001	9	57%
* November 2001	8	36%
** December 2001	9	73%
** January 2002	8	85%
** February 2002	9	54%
** March 2002	10	42%
** April 2002	15	110%
** May 2002	12	115%
** June 2002	13	90%
** July 2002	9	99%
** August 2002	11	85%
Total for period Aug.01 to Aug. 02	126	
One year's stats ** Sept. 02 to July 03	101	109%

<sup>\*</sup> Stats show occupancy after Foyer became a residential program for young women only (aged 16 to 17)

<sup>\*\*</sup> As you will note after the City agreed to increase the age group from 16 - 17 to 16 - 19 and structuring a working protocol with both Genevra House and Efry our occupancy rate has been considerably higher.



**ENGLISH** 

**FRANÇAIS** 

Website www.jeunesdelarue.ca



#### **Mission Statement**

<u>Français</u>

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L'Association des jeunes de la rue is a not for profit organization offering help to the homeless by providing a wide range of services aimed at intervention, reintegration and social and community re-adaptation.





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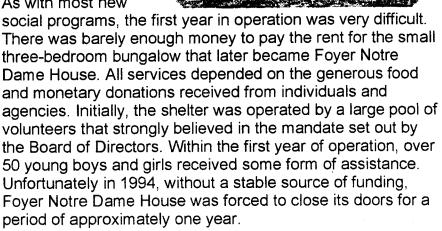
To Donate...

Site map

L'Association des jeunes de la rue was incorporated in 1992. At the time homelessness was no longer a social issue limited to the adult male population. Teenagers were being affected and also faced numerous social problems forcing them to live on the streets. Unfortunately, teenagers between the ages of 16 and 17 years of age were slipping through the social nets which were designed to protect them. Being too old, these individuals could not receive assistance from the Children's Aid Society and they could not qualify for Social Assistance because they were too young. Since they were considered too old to be children and too young to be adults, the only option for many of them was to leave home and attempt to survive the hardships of living on the streets.

A group of concerned Sudbury citizens set out to change the fate of some of these individuals. They managed to provide shelter, food, clothing and counselling for those they could identify.

As with most new



However, with the perseverance of the Board of Directors

and a generous loan from a religious community, the Grey Nuns, a large house that could accommodate up to 11 residents was purchased in 1995 and the project was relaunched. Employees were hired on a full-time and part-time basis, as well as an Executive Director responsible to generate governmental and private funding for the services provided. Residents were offered shelter for a period of three months or less. During this time, through various partnerships with the juvenile agencies serving the Sudbury area, clients were given counselling to help them overcome or deal with their individual issues.



#### **Programs**

Français

- Foyer Notre Dame House
- Community Outreach Program

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**Foyer Notre Dame House** 

Teen Moms

Background

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Provide safe and short-term housing, basic necessities, supportive counselling and a referral service which will encourage female youth between 16-19 years of age to return home, to remain or return to school and to rebuild their lives

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Fover Notre Dame House is a fully bilingual program designed to assist homeless female youth between the ages 16 to 19. FNDH programming goals are to assist each youth in achieving family reintegration, to undergo functional life skills training, to achieve vocational scholastic reintegration and to reach self-sufficiency and personal independence.

Site map

These goals are met by the young person's desire to change and their commitment to a comprehensive goal-oriented individualized program plan.

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#### Criteria for Admission

Youth needing shelter must be deemed homeless and/or be in a crisis situation requiring emergency shelter. Individuals who meet the criteria for services may present themselves at the shelter. Individuals may also be referred by community agencies, parents or friends.

Top

#### **Community Outreach Program**

#### Mandate

Help alleviate absolute and relative homelessness in the City of Greater Sudbury.

Top

#### Description

The Community
Outreach Program
provides outreach
services to men,
women and youth
who are homeless,
or who are at risk of
becoming
homeless. The
Outreach team is
fully versatile and is



comprised of men and women of Anglophone, Francophone and First Nations origins. Direct client services are provided which include referral to community resources, suicide intervention, immediate first aid, health support, and transportation to essential services such as emergency care, crisis prevention and intervention. Community Outreach also provides blankets, clothing and supplies to those in need.

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#### **Outreach in Action**

A team of trained Outreach Workers go out into the streets of Sudbury on a daily basis and provide services to individuals in need. The workers are easily identifiable by their bright red jackets and t-shirts labelled OUTREACH WORKER. These workers encourage and assist individuals making them aware of the options and services offered in our community.

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#### **Teen Moms**

#### Mandate

Provide safe and short-term housing, basic necessities,

supportive counselling and a referral service which will enable a young mom between the ages of 16-19, to develop parenting skills, to return or remain in school, to establish a support system and to live independently.

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#### **Description**

The goal of the program is to provide safe and short-term housing, the basic necessities, supportive counselling and a referral service which will enable a young mother between 16-19 years of age, to develop parenting skills, to return or remain in school, to establish a support network and to live independently.

Top

#### Criteria for Admission

Pregnant teens and teen moms in need of shelter must be deemed homeless and/or in a crisis situation and require emergency shelter. Individuals who meet the criteria for services may present themselves at the shelter. Individuals may also be referred by community agencies, parents or friends.

The young mom's baby must be no older than six months of age.

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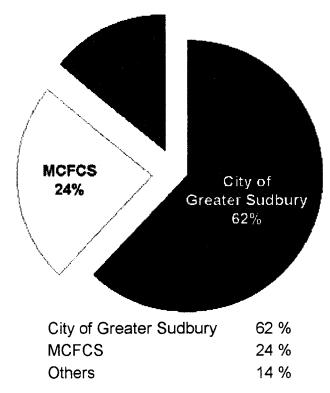
Board of Directors

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FNDH's base funding is provided by the City of Greater Sudbury, the Ministry of Community, Family and Children Services, and through fundraising, donations and other projects. Without these funds the programs delivered by the Association des jeunes de la rue could not operate efficiently. It is also important to note that the funds generated from fundraising activities, donations and other projects are essential to the survival of all of the association's programs. The staff and members of the board of directors are always seeking new sources of revenues to balance the operating budget.





#### **Statistics**

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- Occupancy Rate
- Number of Clients
- Community Outreach Program

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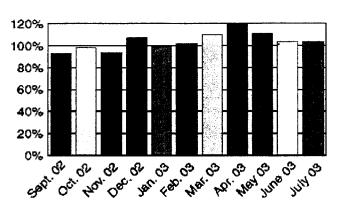
Contact Us...

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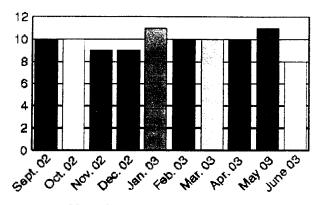
#### **Occupancy Rate**



Month	Rate (%)
September 2002	93
October 2002	98
November 2002	94
December 2002	107
January 2003	99
Febuary 2003	102
March 2003	110
April 2003	120
May 2003	111
June 2003	104
July 2003	104

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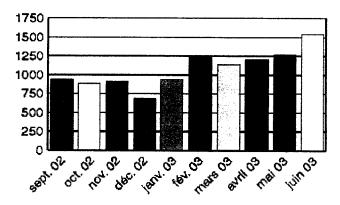
#### **Number of Clients**



Month	Number
September 2002	10
October 2002	10
November 2002	9
Decembreer	9
January 2003	11
Febuary 2003	10
March 2003	10
April 2003	10
May 2003	11
June 2003	8

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### Community Outreach Program Number of Contacts



Month	Number
September 2002	939
October 2002	888
November 2002	917
December 2002	679
January 2003	945
Febuary 2003	1226

M167

March 2003	1140
April 2003	1200
May 2003	1271
June 2003	1540

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#### **Board of Directors**

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#### Members of the Board of Directors

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Jean LeBlanc

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Treasurer

Albini LeBlanc

Secretary

**Programs** 

Raymonde Fournier

Director

Financing

Marie-Thérèse Mvilongo

**Director** 

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Marcel Lefebvre

**Director** 

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Georgette Mitchell

Directors

**Director** 

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Chantal Lafleur

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Director

Lise Denis

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Accounting Services
Thérèse Grandmont

**Executive Director** 

Lise Sénécal



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213 Pine Street Sudbury (Ontario) P3C 1X4

tel.: (705) 675-6422 fax.: (705) 675-1719

info@jeunesdelarue.ca



#### To Donate

<u>Français</u>

To make a donation, please download and print the form in one of the formats found below (click on the desired format).

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• PDF<sup>1</sup> (316 KB)

Microsoft® Word® ".doc" format (19 KB)

• plain ASCII text format (903 bytes)

• Printable HTML format (1913 bytes)

**Programs** 

<sup>1</sup> To view the PDF file, you will need <u>Adobe® Reader®</u>. If you do not already have Adobe® Reader®, you can download it free of charge from the Adobe® website.

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Site web <u>www.jeunesdelarue.ca</u>



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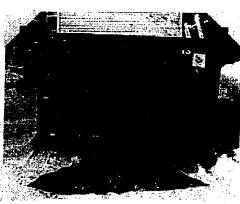
Pour nous joindre...

Pour faire un don...

Carte du site

L'Association des jeunes de la rue est un organisme à but non lucratif qui vient en aide à la population des sans abri en offrant une gamme de services dirigée à l'intervention, la réintégration et la





Conception du site web, gracieuseté de Sénécal & Associé.e.s



#### Historique

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Pour nous joindre...

Pour faire un don...

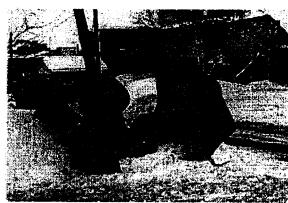
Carte du site

L'Association des jeunes de la rue a été incorporée en 1992. À l'époque les services aux sans-abri se limitaient aux hommes adultes, mais le problème social c'était répandu aux adolescent(e)s forcé(e)s à vivre dans la rue face à de nombreux problèmes sociaux.

Malheureusement, les jeunes de 16 et 17 ans ont été

Malheureusement, les jeunes de 16 et 17 ans ont été oubliés dans le système social qui devait maintenir notre société en sécurité. Ces jeunes personnes ne peuvent recevoir de l'aide de la Société de l'Aide à l'enfance car elles sont trop vieilles et elles ne rencontrent pas les critères de l'assistance sociale car elles sont trop jeunes. Étant d'un age trop avancé pour être considéré des enfants et trop jeunes pour être d'une catégorie adulte, le seul choix pour plusieurs de ces jeunes personnes est de guitter le foyer et de s'aventurer vers la rue. Alors, un groupe de citoyens de Sudbury, conscient de ce problème, entreprend de relever le défi et d'améliorer le sort de ces individus. Ils réussissent à trouver du logement, de la nourriture, des vêtements et du counselling. Comme tout nouveau programme, la première année s'avère très difficile, Les argents suffisent difficilement à payer le loyer du petit logis de trois chambres qui plus tard devient le Foyer Notre Dame House. Tous les autres services dépendent de la générosité des individus et des agences qui fournissent de la nourriture et des dons monétaires. Au début, les membres du personnel du foyer sont des bénévoles qui croient fortement dans la mission que s'est donnée le Conseil d'administration.

Dès la première année, au-delà de 50 jeunes filles et garçons reçoivent de l'aide.



Malheureusement, sans fonds permanents, le Foyer Notre Dame House doit fermer ses portes en 1994, pour une période d'un an. Grâce à la ténacité des membres du Conseil d'administration et d'un emprunt généreux de la communauté religieuse des Sœurs grises, une maison pouvant loger jusqu'à 11 personnes est achetée et le projet est remis en marche. Le conseil embauche des employés à temps plein et à temps partiel ainsi qu'un directeur étant responsable de prélever des fonds des ministères et de sources privées.

Les résident(e)s peuvent demeurer au foyer pour une période de trois mois ou moins. Durant ce séjour au foyer, les jeunes personnes reçoivent du counselling de plusieurs agences desservant les adolescent(e)s de Sudbury, en guise de leurs aider à surmonter leurs problèmes.

> Conception du site web, gracieuseté de Sénécal & Associé.e.s



#### **Programmes**

**English** 

Foyer Notre Dame House

Programme Communautaire Outreach

• Jeunes mères célibataires

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**Foyer Notre Dame House** 

Programmes

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Offrir aux jeunes femmes de 16 à 19 ans un gîte sécuritaire de courte durée, les services de base, du counselling et une orientation dirigée à renforcir le désir de ces participantes de se réunir à leur famille.

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Pour nous joindre...

Foyer Notre Dame House se veut un programme bilingue à l'aide de jeunes femmes de 16 à 19 ans. Le but du foyer est d'aider chaque jeune personne à réintégrer sa famille, à reprendre ses études ou un programme d'apprentissage et acquérir une autonomie fonctionnelle en vue d'atteindre l'indépendance et l'autosuffisance.

Pour faire un don...

Pour atteindre ces buts la jeune personne, avec le soutien d'un plan personnel compréhensif axé sur ces mêmes objectifs, doit démontrer le vouloir d'apporter un changement à son style de vie.

Carte du site

<u>Haut</u>

#### Les critères d'admission

Les jeunes femmes en besoin de refuge doivent rencontrer les critères de sans abri et/ou être en état de crise. Ces personnes en besoin peuvent se présenter au Foyer. Les agences communautaires, les parents et les ami(e)s de jeunes femmes en besoin peuvent également faire demande au Foyer pour le l'aide.

#### Haut

#### **Programme Communautaire Outreach**

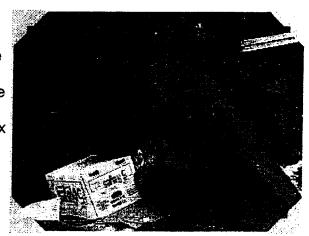
#### Mandat

Aider à améliorer la situation absolue et relative des sans-abri dans la ville du Grand Sudbury.

#### <u>Haut</u>

#### Description

Le programme
« Outreach »
fournit de l'aide
aux femmes,
hommes et aux
jeunes
personnes qui
sont sans abri
ou qui risque
de le devenir.
L'équipe



Outreach consiste de personnes bilingues et d'origine anglaise, française et amérindienne. Le programme inclut un service de liens aux ressources communautaires, un programme axé sur la prévention au suicide, des premiers soins immédiats, de l'aide médicale, de la transportation aux services essentiels et un service de prévention et d'intervention de crise. Le programme Outreach est un service communautaire qui fournit aussi des couvertures, des vêtements et des produits alimentaires.

#### Haut

#### Outreach en action

À chaque semaine, l'équipe de travailleurs et travailleuses Outreach parcourt les rues de la ville du Grand Sudbury pour offrir ses services à des individus en difficulté. On identifie facilement nos travailleurs et travailleuses par leurs t-shirts et leurs vestons rouge vif sur lesquels est inscrit « Travailleur Outreach ». Les membres de l'équipe encouragent et aident les sans abri à prendre connaissance des choix et des services qui sont disponibles dans notre communauté.

Haut

#### Jeunes mères célibataires

#### Mandat

Offrir aux jeunes mères de 16 à 19 ans un gîte sécuritaire de courte durée, les nécessités absolues, du counselling et un service de recommandation.

Haut

#### Description

Nous offrons, au fille mère seule ou au adolescente enceinte âgée de 16 à 19 ans, un logement sécuritaire à court terme, les nécessités absolues, un soutien individuel et un service de recommandation aux agences communautaires. Ces services visent à leur permettre de développer de bonnes techniques parentales, de les inciter à retourner ou de rester à l'école, ainsi qu'établir un réseau de soutien et de vivre de façon indépendante.

#### Haut

#### Les critères d'admission

Adolescente enceinte ou fille mère sans abri ou en état de crise et qui nécessite un logement d'urgence. La personne qui remplit ces critères peut se présenter ellemême au Foyer Notre Dame House. Une jeune personne peut également être recommandée par une agence communautaire, ses parents ou ami(e)s. L'enfant accompagnant la mère seule doit être d'âge inférieur à 6 mois.

Haut

Conception du site web, gracieuseté de Sénécal & Associé.e.s



#### **Programmes**

**English** 

- Fover Notre Dame House
- Programme Communautaire Outreach
- Jeunes mères célibataires Mission

**Fover Notre Dame House** 

Mandat

Offrir aux jeunes femmes de 16 à 19 ans un gîte Financement sécuritaire de courte durée, les services de base, du counselling et une orientation dirigée à renforcir le désir

de ces participantes de se réunir à leur famille.

Haut

Description

Foyer Notre Dame House se veut un programme Pour nous bilingue à l'aide de jeunes femmes de 16 à 19 ans. Le

> but du foyer est d'aider chaque jeune personne à réintégrer sa famille, à reprendre ses études ou un programme d'apprentissage et acquérir une autonomie fonctionnelle en vue d'atteindre l'indépendance et

l'autosuffisance.

Pour atteindre ces buts la jeune personne, avec le soutien d'un plan personnel compréhensif axé sur ces mêmes objectifs, doit démontrer le vouloir d'apporter un

changement à son style de vie.

Haut

#### Les critères d'admission

Les jeunes femmes en besoin de refuge doivent rencontrer les critères de sans abri et/ou être en état de crise. Ces personnes en besoin peuvent se présenter au Foyer. Les agences communautaires, les parents et les ami(e)s de jeunes femmes en besoin peuvent également

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Pour faire un don...

Carte du site

faire demande au Foyer pour le l'aide.

#### Haut

#### **Programme Communautaire Outreach**

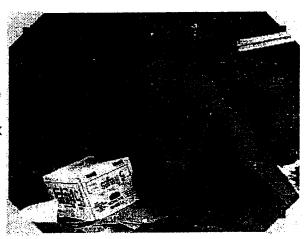
#### Mandat

Aider à améliorer la situation absolue et relative des sans-abri dans la ville du Grand Sudbury.

#### <u>Haut</u>

#### **Description**

Le programme « Outreach » fournit de l'aide aux femmes, hommes et aux jeunes personnes qui sont sans abri ou qui risque de le devenir. L'équipe



Outreach consiste de personnes bilingues et d'origine anglaise, française et amérindienne. Le programme inclut un service de liens aux ressources communautaires, un programme axé sur la prévention au suicide, des premiers soins immédiats, de l'aide médicale, de la transportation aux services essentiels et un service de prévention et d'intervention de crise. Le programme Outreach est un service communautaire qui fournit aussi des couvertures, des vêtements et des produits alimentaires.

#### Haut

#### Outreach en action

À chaque semaine, l'équipe de travailleurs et travailleuses Outreach parcourt les rues de la ville du Grand Sudbury pour offrir ses services à des individus en difficulté. On identifie facilement nos travailleurs et travailleuses par leurs t-shirts et leurs vestons rouge vif sur lesquels est inscrit « Travailleur Outreach ». Les membres de l'équipe encouragent et aident les sans abri à prendre connaissance des choix et des services qui sont disponibles dans notre communauté.

Haut

#### Jeunes mères célibataires

#### Mandat

Offrir aux jeunes mères de 16 à 19 ans un gîte sécuritaire de courte durée, les nécessités absolues, du counselling et un service de recommandation.

Haut

#### Description

Nous offrons, au fille mère seule ou au adolescente enceinte âgée de 16 à 19 ans, un logement sécuritaire à court terme, les nécessités absolues, un soutien individuel et un service de recommandation aux agences communautaires. Ces services visent à leur permettre de développer de bonnes techniques parentales, de les inciter à retourner ou de rester à l'école, ainsi qu'établir un réseau de soutien et de vivre de façon indépendante.

#### Haut

#### Les critères d'admission

Adolescente enceinte ou fille mère sans abri ou en état de crise et qui nécessite un logement d'urgence. La personne qui remplit ces critères peut se présenter ellemême au Foyer Notre Dame House. Une jeune personne peut également être recommandée par une agence communautaire, ses parents ou ami(e)s. L'enfant accompagnant la mère seule doit être d'âge inférieur à 6 mois.

Haut

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#### **Financement**

**English** 

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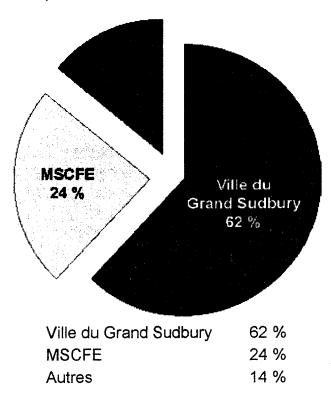
Pour nous joindre...

Pour faire un don...

Carte du site

Notre financement provient, en partie, de la Ville du Grand Sudbury, du Ministère des services à la collectivité et de la Société d'aide à la famille et à l'enfance, ainsi que des prélèvements de fonds, des dons et autres.

Les programmes parrainés par l'Association des jeunes de la rue dépendent entièrement sur ces sources de financement pour fournir des services efficaces. Il est important de noter que les argents provenant du prélèvement de fonds, des dons et autres sont essentiels à la survie de tous les programmes de l'Association. Les membres du personnel et du conseil d'administration recherchent activement des enveloppes d'argents qui viendront améliorer la situation budgétaire de l'Association et assurer la survie des programmes offerts aux jeunes personnes sans abri.





### **Statistiques**

**English** 

- Taux d'occupation
- Nombre d'admissions
- Programme Communautaire Outreach

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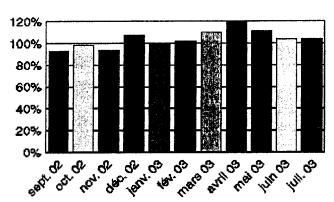
Conseil d'administration

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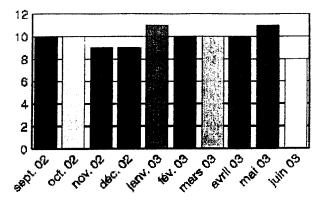
#### Taux d'occupation



Mois	Taux (%)
Septembre 2002	93
Octobre 2002	98
Novembre 2002	94
Décembre 2002	107
Janvier 2003	99
Février 2003	102
Mars 2003	110
Avril 2003	120
Mai 2003	111
Juin 2003	104
Juilet 2003	104

Haut

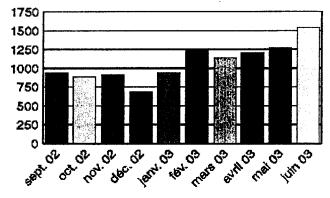
#### Nombre d'admissions



Mois	Nombre
Septembre 2002	10
Octobre 2002	10
Novembre 2002	9
Décembre 2002	9
Janvier 2003	11
Février 2003	10
Mars 2003	10
Avril 2003	10
Mai 2003	11
Juin 2003	8

<u>Haut</u>

#### Programme Communautaire Outreach Nombre de contacts



Mois	Nombre
Septembre 2002	939
Octobre 2002	888
Novembre 2002	917
Décembre 2002	679
Janvier 2003	945
Février 2003	1226

Mars 2003	1140
Avril 2003	1200
Mai 2003	1271
Juin 2003	1540

<u>Haut</u>

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#### Conseil d'administration

**English** 

#### Membres du conseil d'administration

Mission

Président

Jean LeBlanc

Historique

Trésorier

Albini LeBlanc

Programmes

Secrétaire

Raymonde Fournier

Financement

Conseillère

Marie-Thérèse Mvilongo

Statistiques

Conseiller

Marcel Lefebvre

Conseil

d'administration

Conseillère

Georgette Mitchell

Pour nous

Conseillère

Chantal Lafleur

joindre...

Conseillère

Lise Denis

Pour faire un

don...

Personnes Ressources

Carte du site

Gestion financière

Thérèse Grandmont

Directrice générale

Lise Sénécal

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#### Pour nous rejoindr

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Pour nous joindre...

Pour faire un don...

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213, rue Pine Sudbury (Ontario) P3C 1X4

tel.: (705) 675-6422 telec.: (705) 675-1719

info@jeunesdelarue.ca

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#### Pour faire un don

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Pour faire un don, veuillez télécharger et imprimer le formulaire dans un des formats identifiés ci-bas (cliquez sur le format désiré).

- Format PDF<sup>1</sup> (317 ko)
- Microsoft® Word® « .doc » (20 ko)
- texte ASCII (1018 octets)
- Format HTML (2138 octets)

<sup>1</sup> Pour visualiser le document PDF, vous devez avoir <u>Adobe® Reader®</u>. Si vous ne possédez pas déja Adobe® Reader®, vous pouvez le télécharger gratuitement à partir du site web <u>Adobe®</u>.

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Foyer Notre Dame House

Mandat

Description

Les critères d'admission

o Programme Communautaire Outreach

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Description

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• Pour faire un don

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Conception du site web, gracieuseté de <u>Sénécal & Associé.e.s</u> Peggy Byers, Canadian Red Cross, 674-0737, ext 35

The Canadian Red Cross provides 3 main services: 1.housing registry which provides a weekly listing of lower priced rental units in the Greater Sudbury area. This list is used by individuals as well as other agencies. 2. The Homelessness Initiative (rent bank) provides financial assistance to end evictions, to end disconnections of essential utilities. 3. The Red Cross also does client assessments for the Social Planning Council as well as referrals to other agencies.

We give assistance only to those in need. The Red Cross conducts a thorough interview with our clients and we also research information given to us by clients. We research other options for payment, such as creating solution with Social planning council, Ontario works, Ontario disability support program, as well as service clubs.

When asked if clients were satisfied with Red Cross assistance, here is what some people said: "Yes Red Cross Got results! My hydro had been disconnected for two months," from single mother of three children, one who was ill. "Yes, very much, we would have been on the street," from single father of two children.

At The Red Cross, we also negotiate with utility companies to create payment plans that clients can follow, negotiate disconnection schedules to allow clients to make arrangements. Red Cross have modified our policies here to stop providing first and last month's rent because it was using up too much of our financial recourses. We have successfully negotiated with many landlords to remove the last month rent stipulation. The Red Cross participates on the Task force on Homelessness as well as subcommittees of that task force and the Community Emergency Fund committee.

By financially assisting clients, we are saving money by keeping people out of shelters. According to YWCA, it costs \$51.37 to \$102.00 a day to house someone at the shelter, depending on programming levels. With \$300 in emergency financial assistance, we help people stay in their own homes, providing a long term solution to permanent housing. Since we don't have family shelters in Sudbury, Red Cross also helps families stay together.

The usage of our services has increased exponentially from its inception. In 1999, we assisted 781 clients. In 2003, the number of people we assisted increased to 2202. This represents an increase of 182 percent. Dollars disbursed in the same time period have increased from \$8,717 to \$32,503, showing an increase of 273 percent. As a result, we are requesting \$39,804 to further support the Red Cross Homelessness Initiative to meet the needs of our most vulnerable citizens.

We predict that based on current trends, the Red Cross will receive 5000 requests for assistance in 2004. At this time, we are requesting: \$20,000 for direct client assistance, \$17,304 for a part time assistant (20 hours per week), and \$2,500 for office supplies, IT support, Accounting and other administrative costs related to the program.

These costs may seem prohibitive, but compared to the financial costs of housing someone in a shelter, these costs are minimal, and the families maintain their current housing, thereby preventing homelessness. In terms of human costs, the families are not separated and human dignity is maintained. The families are not faced with living in a shelter for a period of time while they search to find new housing. The Rent Bank is a simple solution to avoid homelessness.

To meet demand: For service	Enhancement request 2004 City of Greater Sudbury City of Greater Sudbury Homelessness Initiative City of Greater Sudbury Off the Street and into a Shelter United Way Canadian Red Cross fund raising	\$39,804 27,800 28,310 40,000 5,290 \$141,204
	Total	\$141,204

M191

# ADANAC TERRAIN PARK PROPOSAL Prepared by: Adrian Gedye On behalf of Pinnacle Sports Marketing Inc.

The following proposal details a partnership between the City of Greater Sudbury and Pinnacle Sports Marketing Inc. with respect to Adanac Ski Hill. Pinnacle Sports Marketing Inc. is proposing the creation of a ski and snowboard terrain park at Adanac Ski Hill. The terrain park will be a safe and independently-run facility catering to the rapidly-expanding sports of freestyle skiing and snowboarding, with the goal of promoting and enhancing winter recreation amongst the community. The main user demographic will be male and female snowboarders ages 12 to 21.

#### I: Creation of a Snowboard Terrain Park

The terrain park will be exclusive to trick skiing and snowboarding. Although it will be fully functional without the use of any type of ski lift, it will be adaptable for use with any type of ski lift in the future.

From 1999 until 2003, Pinnacle Sports Marketing Inc. was directly involved in the design, maintenance, opening and operation of a smaller scale park at Adanac, where it successfully functioned as part of the hill's regular operation. The proposed facility will operate in a controlled environment, and will meet or exceed the existing design, operation and risk/liability management requirements of terrain parks. In the event of Adanac re-opening as a full ski/snowboard facility, the terrain park would easily be integrated into any new hill design as a separate run.

#### II: Maintenance and Construction of the Terrain Park

The maintenance and the quality of jumps and skill areas within the park will determine to a great extent the park's popularity. Without the use of a lift, snowboarders will be required to climb the hill, therefore, it is imperative that the terrain park meets and exceeds the customers' expectations, thus making it worth their efforts. As large concentrated amounts of snow will be required to create and maintain jumps and skill areas, snow-making equipment as well as the use of a groomer will be required. Two city employees will be required for a two week period in order to construct the park.

#### III: Operation of Pinnacle Sports Lesson Programs and Rental Equipment

Pinnacle Sports Marketing Inc. has been a corporate partner with the City of Greater Sudbury at Adanac Ski Hill since 1999. During this time Pinnacle Sports Marketing Inc. was responsible for the development of the ski and snowboard instruction school at Adanac Ski Hill and successfully ran all lessons and Board of Education recreation programs. The company has purchased an entire rental fleet to run these programs.

The contractual agreement that was in place governing the partnership between Pinnacle Sports Marketing Inc. and the City of Greater Sudbury from 1999 to 2003 would be renewed as per the pre-existing terms.

#### IV: Subletting of the Property to Pinnacle Sports Marketing Inc.

The Adanac Ski Hill property as set out in the Leasing agreement between the Nickel District Conservation Authority and the City of Greater Sudbury will be sublet to Pinnacle Sports Marketing Inc. for the period ending April 30, 2004 at a total cost of one dollar.

Overall, the creation of a terrain park and lesson programs would be a key addition to fitness and wellness within the Sudbury community. With the closure of Adanac ski hill many of our community's families and youth are now having to travel out of our city to enjoy ski and snowboard recreation while many others have entirely discontinued participating in such winter recreation. The terrain park would also serve as a smooth transition phase should the full re-opening of Adanac ski hill occur in the future and would contribute greatly to the success of the new ski hill.

Please see the attached document which outlines the budget for the terrain park and lesson school.

Terrain Park and Lesson School Budget	
Estimental charge Readings	Cost (\$) 1-
Pass Tickets	10, 000.00 (1)
Equipment Rental	2, 400.00 (2)
Ski and Snowboard School	9, 040.00 (3)
Total Gross Receipts	21, 440.00
Degrano	
Advertising	2, 000.00 (4)
Hydro	5, 000.00 (5)
Insurance	17, 500.00 (6)
Payroll (City of Sudbury)	2, 741.12 (7)
Payroll	16, 409.00 (8)
Plowing	1, 000.00 (9)
Supplies	500.00 (10)
Telephone	850.00 (11)
Terrain Park materials	2, 972.00 (12)
Water	3, 000.00 (13)
Total Expenses	51, 972.00
Profit/Loss	(30, 532.12)

It should be noted that the Profit/Loss figures in the above budget indicate a shortfall of \$30, 532.12. This figure does not take into account a previous investment made by Pinnacle Sports Marketing Inc. of \$34, 535.00 for ski and snowboard equipment that will be utilized in the proposed operation for all lessons and rentals. Pinnacle Sports Marketing Inc. is requesting the City of Greater Sudbury to provide it with an operating budget of \$27, 791.00 and a City of Greater Sudbury payroll grant of \$2, 741.12. With this Operating Budget and payroll grant in place for 2004, the Terrain Park will open in December 2004.

#### **Notes to Cashflow Budget**

#### **Estimated Gross Receipts**

- 1. 1000 user visits at \$10.00 per visit = \$10,000.00
- 2. Average annual rental figures over previous four years for lesson and snowboard rentals at Pinnacle Sports rental outlet at Adanac Ski Hill.
- 3. Average annual lesson figures over previous four years of Pinnacle Sports lesson school at Adanac ski hill.

#### **Expenses**

- 4. Based on special sponsorship rate for season arranged with Rogers Radio (Q92, Mix 105, CIGM).
- 5. Figures based on 2003 hydro consumption for facilities that will be in use during the proposed 11 week operation period.
- 6. Quotation provided by Mr. Robert Bell, head of Ski Resort risk management team at R.L. Gougeon Insurance.
- 7. Two week pay rate for one Ski Utility Person and one Ski Hill Utility Person Helper. These rates are as per the City of Greater Sudbury standard wages of \$18.44 per hour and \$11.59 per hour for those positions. The payroll is calculated at 80 hours per employee and includes fringes of 14.1%
- 8. Pinnacle Sports payroll figures are as follows:
- Rental equipment tuning and set up 80 hours at \$9.00 per hour = \$720.00
- > Terrain Park construction: 160 hours at \$10.00 per hour = \$1600.00
- > Terrain Park maintenance: 330 hours at \$10.00 per hour = \$3, 300.00
- > Rental Shop: 451 hours at \$9.00 per hour = \$4, 059.00
- > Park Monitor: 220 hours at \$10.00 per hour = \$2, 200.00
- Ski and Snowboard Instruction: 450 hours at \$10.00 per hour = \$4, 500.00
- 9. Plowing: Includes plowing, salting and sanding of Adanac parking lot and service road. Based on previous contract rate of \$50.00 per visit with 20 visits per year.
- 10. Estimated supply budget including but not limited to: stationary, photocopying, pass tickets and lesson level pins.
- 11. Telephone: Installation of point of sale telephone line and regular telephone line and phone charges for a 12-week period.
- 12. Terrain Park Materials: Costs include lowest tenders received to date on purchase price of rails, signage, additional fencing and other terrain park specific materials.
- 13. Water: Based on past Adanac Ski Hill water readings as per 80 hours of snowmaking. Also includes regular water consumption used during past Adanac winter operational periods and calculated on an 11-week operational period.

December 2003

City of Greater Sudbury

#### RE: Overcomers Support Group of Sudbury Enhancement Request

The Overcomers Support Group of Sudbury Inc. is respectively seeking the amount of \$100,000.00 from the City of Greater Sudbury, to assist in funding a satellite services network within our community. We will begin by funding a needs assessment study in outlying communities within the city. Once we have completed this assessment we will best know what services to offer in what communities. We will then establish satellite sites that will allow us to facilitate required services

#### **Community Chaplaincy**

Within the community the community chaplain visits local jails, halfway houses, and youth detention centres spreading the Word of God, which includes monthly services. These services are bible based and lead by Chaplain Mike Mieto as well as two board members from the Overcomers Support Group of Sudbury. Chaplain Mieto also visits the Sudbury Jail to perform weekly services, assisting inmates and their families with spiritual counselling and guidance, as well as supporting and advocating for those inmates who are attending court.

The community chaplain also provides supportive services to those who are currently incarcerated. Assisting both the inmate as well as the inmate's family. Providing 181 inmates with Christmas "goody-bags". Chaplain Mieto also provides 40 families of those institutionalized with food donations and well as Christmas presents for 103 children of inmates.

Chaplain Mieto also provides support services, such as spiritual counselling, obtaining food, clothing and other necessities for life to individuals who are motivated to reintegrate into the community from a needs based institution.

#### Poverty

#### Youth Homelessness

The difficulties facing youth in homeless or near homeless situations are wide and varied. Beyond determining the causes we propose education, to re-enforce healthy life choices to deter crime and homelessness. We currently work in the community to establish positive skill traits with those who are in jeopardy of becoming homeless. We work to establish positive self esteem levels and ensure that regardless of past occurrences we can work to ensure that the youth of the community continue to have an impact in our community and ensure that they will grow to be fully functioning members of a positively based society.

#### **Adult Homelessness**

The Overcomers Support Group of Sudbury Inc. is a not-for-profit Christian based organization that assists the adult homeless community, and the community at large. We provide services for those homeless and near homeless people facing challenges such as housing, food, employment and substance abuse, making referrals to local agencies and other community partners. Speaking about our work to organizations, high schools, and community colleges to promote healthy choice lifestyles. We offer the only Christian based 12-step program.

Our request and supporting information for this grant are enclosed. We appreciate your time and energy and look forward to a successful review of our application.

Yours Truly,

Mitch Ouimette

Development Officer

#### Overcomers Support Group of Sudbury

#### **Executive Summary**

#### **Requested Amount**

\$100,000.00

#### **Needs Assessment Program**

The needs assessment study is a means for the Overcomers Support group of Sudbury Inc. to appropriately address and weigh the needs of outlying communities. The Overcomers Group within the community of Greater Sudbury will assess the needs of homeless youth and adults, including those who are high risk for homelessness, as well as those who have been institutionalized.

#### Satellite Services Network Project

Upon completion of the needs assessment we will best know what services are required in what outlying communities. We will then work with other community organizations that are currently based in those communities to bring our services to those clients who are in need of them. We will bring on board 3 staff members for every satellite site that we create. These staff members will be highly trained as is our current staff members to ensure that the highest degree of services can be offered. These facilities will run as independent bodies, but will be administered through one head office, based in the Downtown Core.

#### Reason

To enhance funding for the Overcomers Group of Sudbury means that we will have the financial resources to employ staff in order to assess the needs of the community, and begin to provide services to the community that will ensure our most difficult to serve citizens have their needs met so that we will be able to assist them to become functioning member of their community and reduce dependence on the social support system. We will have the resources to assess the cultural diversity to ensure that services created for the homeless and near homeless, as well as the institutionalized will best meet their need. We will also have the resources to establish programming that will alleviate socio-economic stress within the community.

#### Qualifications

The Overcomers Group of Sudbury was established in 1995 to develop assess and resolve the problem of homelessness within the community of Greater Sudbury. Overcomers was built on the foundation of providing help and support services to those who are truly in need, the homeless, near homeless, and those institutionalized. The Overcomers Group of Sudbury has developed a client base of approximately 4000 clients yearly, about half of that number being young people within the community. Our staff members, include qualified social workers, youth workers, community chaplain and many dedicated volunteer who provide an in depth program to assist the clientele in overcoming and resolving their conflicts.

#### **Effectiveness**

Since the inauguration of the Overcomers Group of Sudbury, we have worked with the clientele by providing awareness of outside services and support groups within the community. This provides the clients with the tools to secure permanent employment, housing, food and clothing, and mental health issues. We assist in alleviating homelessness within the community through public education. We are developing youth awareness in regards to homelessness so that they are prepared to make healthy lifestyle choices.

#### **Benefits**

- Community partnership with high public visibility supporting a vital community service.
- Services that are required within our community will be offered to not only those downtown but also those in outlying areas that truly are in need of our help.
- Regular monitoring and tracking statistics of program results.
- Reduces stresses presently being applied to government social support networks.
- The major benefit of funding this program is to realize that together we produce results, and ultimately save lives.

"For I was hungry and you gave me food; I was thirsty and you gave me drink; I was a stranger and you took me in; I was naked and you clothed me; I was sick and you visited me; I was in prison and you came to me"

Matthew 25: 35-36

#### Business Plan & Funding Enhancement Request to

#### City of Greater Sudbury

For

The Community Needs Assessment Study The Satellite Services Network Project

From

The Overcomers Group of Sudbury Inc.

December 2003

## The Community Needs Assessment Study & Satellite Services Network Project

#### December 2003

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#### Attachments:

- Mission Statement
- List of Board of Directors
- Annual Report
- Programs and Services Brochure

#### **Business Plan & Funding Enhancement for**

#### City of Greater Sudbury

For

The Community Needs Assessment Study & Satellite Services Network Project

#### Introduction

The Overcomers Support Group of Sudbury Inc. is in the process of developing a study that will assess the needs of the Community of Greater Sudbury. The intent of the assessment is to create a satellite services network that will provide the basis so that we can offer the vital services that clients within outlying communities require. With the ongoing support of the staff of Overcomers, we are incorporating an assessment team that will permit us to assess and act upon the information that we have gathered. The goal of this team is to **reduce homelessness** in the community by assessing the needs of the community and to create systems that will support and ensure that proper services are offered to those clients. We will also be able to assess the needs of those who are already homeless, allowing us to work with them properly and assess their needs.

#### **Our History**

We are known as "The Overcomers Support Group of Sudbury Inc". We have been working within the community of Greater Sudbury for 8 years. Our purpose within this time period has been to work with clientele to enhance services that are currently offered within the City of Greater Sudbury. We have hosted several crime prevention projects through the Overcomers Office, giving us an opportunity to work with the Greater Sudbury Police Service in dealing with young people within the community and promoting safe crime free lives. We have also hosted for the first time **Homeless Youth Awareness Day** in early December, which provided us an opportunity to interact and address the concerns of young people within the community. Several community partners came together with the Overcomers Support Group to host a round table discussion to help us bring awareness to youth homelessness.

# The Overcomers Support Group is a Proactive Organization working with Youth and Adult Homelessness as well as supporting those who are institutionalized.

Community information workshops have been hosted through the Overcomers Group of Sudbury office, allowing us the opportunity to work with the general public, educating them on homelessness and institutionalization. We have worked in partnership with local community high schools in spreading this word of public information and providing the public with awareness and valuable resources that will help them help us overcome homelessness and crime.

#### This is a program that helps!

- We offer **free** services to accommodate the most destitute members of our community.
- Through highly trained and experienced social workers we provide for the clients a variety of aid to help them become successful functioning members of society.
- With an on site community chaplain spiritual guidance and direction is offered to those who may require it.

Through feedback and response we are aware that we are not only helping to save lives but to improve them. Providing support and resource information helps these people to overcome and prevent negativity in our society, which empowers the clientele to be independent for themselves.

#### **Volunteer Based and Delivered Programs**

The recruitment of volunteers is an intensive process and it is crucially important that volunteers be incorporated within the organizational structure. We draw our volunteers from our client base, which includes individuals in situations of distress, high school, college and university students fulfilling community hours and program requirements. This gives us the unique ability to have the homeless working with the youth, which develops within the students first hand knowledge and experience in the social field.

We also work with social funding networks to provide employment to those working to remove themselves from social assistance. Enabling them to obtain the experience and knowledge they need to continue in the workforce.

#### The Need: Community Assessment Study

By monitoring the present situation occurring in Toronto Ontario, and, knowing that our situation is **not yet** to this degree; we at the Overcomers Support Group of Sudbury Inc see preventative measures as being the **only** line of offence in tackling this ongoing concern. **Homelessness and crime can be prevented** but only through **cooperation** between levels of government and front line agencies. The need for cases of **emotional crisis** and requests for services have out grown the means by which we can financially afford to date, the incorporation of our city have **expanded** our client base so that no single front line agency in the city to date has the ability to service the need where is it required most. The Overcomers Support Group of Sudbury Inc; proposes, that by developing a satellite services network, we would be able to serve **all** front line agencies. Our agency would act as a first contact, referral source, for clients, throughout the City of Greater Sudbury in all cases of need.

#### The Need: Satellite Services Network Project

By branching out from the core of the City of Greater Sudbury to the smaller outlying areas of our community, with offices staffed by a smaller workforce as well as volunteers the satellite sites would refer the needs of clients to the main office that could be better served by the staff of the main office. Some of the needs to be provided would be; assistance is securing permanent housing and employment, food and clothing, transportation to and from appointments, providing spiritual guidance and direction, referral based network with other community agencies and places of worship, as well as institutions. We would like to address this situation and would ask your assistance in helping those in need of our help the most!

#### **Budget 2003 & Program Costs**

• Staff Training & Supplies

Printing & Communication

• Materials & Supplies

Vehicle Expenses

Professional Fees

Internet & Phone

**Bus Tickets** 

Rent

• 36.7% Youth Outreach Program

<ul><li>34.4% Mission to Overcome Ho</li><li>28.9% Community Chaplaincy</li></ul>	5 // Wilsold to Overcome Homelessness		
Projected Budget 2004			
Satellite Services Network		<u>Total</u>	
<ul> <li>4 Social Workers</li> <li>Office Supplies &amp; Equipment</li> <li>Additional Training</li> <li>Vehicle Costs</li> </ul>	84,583.30 900.00 1,600.00 4,800.00		
	1,000100	<u>\$91,883.20</u>	
Community Chaplaincy		<u>Total</u>	
<ul> <li>Wages</li> <li>Staff Training &amp; Travel</li> <li>Materials &amp; Supplies</li> <li>Printing &amp; Communications</li> <li>Vehicle Expenses</li> <li>Rent</li> <li>Bus Tickets</li> <li>Internet and Phone</li> </ul>	18,000.00 345.00 200.00 500.00 5,000.00 2,913.60 800.00 400.00	<u>\$29,157.60</u>	
Mission to Overcome Homelessness		Total	
• Wages	48,000.00		

345.00

200.00

2,746.80

2,600.00

3,000.00

3,457.60

2,500.00

1,800.00

\$64,649.40

\$68,000.00

#### **Program Implementation For 2004**

Each year since the inauguration of the organization in 1995, the Overcomers Support Group of Sudbury Inc has endeavoured to continue enhancing and developing new programs within the community.

Currently, we are attempting to take the Overcomers Support Group of Sudbury Inc towards a new direction. We are hoping to open up new opportunities and goals to be implemented upon successful completion of the Needs Assessment Study in 2004.

Phase 1 of the implementation would be to complete the Needs Assessment Study. This program will take a period of 3 months to complete. Following the successful completion of the Needs Assessment we will have the necessary information to deliver services to where needs are required.

Phase 2 will be materialization of the Satellite Services Network, including the expansion of our services to those in outlying communities who do not necessarily have access to our services, or to the services of other organizations at the current moment in time. The foundation for the Satellite Services Network is planned to commence upon successful completion of phase 1. Further expansions of these services will begin in 2005.

#### **Structure Implementation: Needs Assessment Study**

Our means for bringing into motion a Needs Assessment Study; is to employ a Community Analyst. This person will supervise efforts supplied by four volunteer outreach workers, whose responsibility it will be to collect vital statistics, and develop community contacts. When this information has been compiled and needs have been assessed the Community Analyst can be forwarded to the position of Crisis Response Team Leader. The volunteer positions will also be employed as members of the Crisis Response Team. The reasoning behind this, is that once the contacts have been created and relationships have been developed by the now Crisis Response Team they will prepare to function in the community in an emergency situation where the contacts have been developed.

#### Structure Implementation: Satellite Services Network

The Needs Assessment Study Team will fill the positions at the Satellite sites. With the prior training in place the team will be prepared to move into new positions in satellite communities where need is deemed most prevalent in the community of greater Sudbury.

#### **Evaluation and Monitoring**

The evaluation and monitoring of the Needs Assessment study will be done through the Overcomers head office, located in the Downtown Core. Results will be determined by Management and Board Members of Overcomers Support Group of Sudbury and forwarded to the necessary agencies and community partners across the city. As with all divisions of the Overcomers Support Group of Sudbury Inc all staff members will be required to participate in a quarterly review of activities with the office manager and board members. All employees are also required to submit weekly, monthly and yearly reports to the office manager, and or supervisors.

The staff employees and volunteers of the Overcomers Support Group of Sudbury Inc thank-you for the time you have invested in considering funding for a program that exists within our community due in large part to community partnerships.

We cordially invite you to visit our office and become apart of the dedication and compassion that the management staff and volunteers attempt to exude on an ongoing and daily basis that has permitted us to continue these vital services within our community.

Yours truly,

Mitch Ouimette Development Officer Overcomers Support Group T. 705.674.3999 F. 705.674.7259

Email: communitychaplainc@bellnet.ca

#### **Overcomers Support Group of Sudbury**

#### **Board of Directors**

Secretary	Art Bast	75 Roxborough Dr., Sudbury, ON P3E 1J8	675-5532(Res.) 523-0557(Sum) 853-0724(Bus.)
Chair	Jim Craig	3500 Keith Ave Chelmsford, ON P0M 1L0	855-9404
·	Jack Porter	1625 Havenbrook Dr., Sudbury, ON P3A 5C6	560-5590
	Pearl Ransom	314 Penny Lane Wahnapitae, ON POM 3C0	694-3690
Vice-Chair	Don Walker	5754 Tilton Lake Rd., Sudbury, ON P3G 1L3	522-6745

### Overcomers Support Group of Sudbury Inc. Refrences

#### Dave Battaino

Big Brothers of Sudbury Executive Director 705.673.6161

#### Ginette Demers

Le Centre Victoria Pour Femmes Councelor 705.670.2517

#### OVERCOMERS OF SUDBURY

#### MISSION STATEMENT:

- To help ex-offenders break the cycles of addiction and criminal behavioral patterns.
- To help break the cycles of crime and addictions within the children of offenders and ex-offenders, especially those who are constantly involved with the law.
- To reach out to the offender while incarcerated through visits at the local jail and detention centres, halfway houses and young offender units.
- To be a source of encouragement too not only the one incarcerated but also the families of offenders, (especially the children).
- To help with the reintegration of ex-offenders into society and bring about restoration and reconciliation between ex-offender and family members through the 12 step program format and Community Chaplaincy.
- To work to establish restorative justice initiatives, to help reduce the cost of imprisonment and to bring healing to the victims and their families.
- To work towards improving the safety of the community and its members.
- To provide an outreach service to aboriginal people, who have special needs and cultural concerns through the courts and 12 step Overcomers group meetings.
- To prevent high-risk offenders from re-offending through 'Circles of Support'.
- To help the offender, spouse and the children of offenders to become accountable for their choices, through the 12 Step Overcomers Accountability Program.

# Anti-Poverty and Housing Action must be at the heart of the 2004 City Budget

We are here today to urge that fighting poverty and addressing homelessness and other housing issues be seen as a central priority in the 2004 City Of Greater Sudbury budgetary process. We wish to remind the new City Council of its responsibility to address anti-poverty and housing issues. Winter and cold is upon us right now and people are suffering. Poor and homeless people cannot wait and need action now! We cannot wait for another death like that of Kimberly Rogers! Even though the life-time ban on social assistance regulation has finally been repealed because of community mobilization in Sudbury and across the province, federal, provincial and city policies continue to organize many problems in the lives of people living in poverty.

The 7th study by Carol Kauppi for the Sudbury Social Planning Council on homelessness in Sudbury released in late 2003 found that there were 608 homeless people in Sudbury at the end of July, 2003 (this included 237 people who were absolutely homeless and 371 people near homeless). The reasons for homelessness include unemployment or low wages, lack of affordable housing and evictions, and problems with social assistance. The City needs to immediately implement all of the recommendations of this study and to call on the provincial government to act on those beyond its jurisdiction. Further study and research is not required. We need action and the funds required to address urgent homelessness and housing concerns.

There is a lot the city can do to both put pressure on the provincial government for action and to take steps on its own to begin to address poverty and housing problems. A number of these are outlined in the recommendations of the study on homelessness and these include addressing the racism affecting First Nations people and the social exclusion and discrimination facing the poor and homeless in Sudbury. New affordable social housing needs to be constructed in Sudbury as a priority.

One way to begin to do this is to convert abandoned and unused buildings that could be housing into housing. This takes funds and city action. One way of raising these funds is through a "Use It Or Lose It" bylaw like the one we have proposed.

\* This bylaw would put pressure on the provincial government to act on its responsibilities and promises and would prohibit owners of residential property (or properties that could be residential) from leaving such buildings empty for a period exceeding six months. (This will not apply to homeowners in the process of selling a former residence or in situations where legitimate renovations are underway). The violation of this bylaw will result in a fine, levied on a yearly basis, that will be set at 25% of the value of the property in question and these monies will be immediately invested in the creation of social housing in Sudbury.

The City also needs:

<sup>\*</sup> to immediately exert pressure on Ontario Works and the Ontario Disability Support Programme to ensure that the rights and entitlements of social assistance recipients are respected and they get the benefits that they deserve and require.

<sup>\*</sup> the City must act to ensure that the municipal Property Inspectors take the needs and

concerns of tenants seriously. We hear all too often of inspectors taking the landlords side and refusing to, or forgetting to, issue orders to landlords for outstanding maintenance problems. This means that often tenants don't get the support from the City that they should be getting, that they don't have the proper back-up when they go to the Housing Tribunal to try to defend their rights, and that landlords are not being compelled to bring their properties up to code. This may also require extra funding.

This also includes the City calling on the province (and this may also require funds for lobbying and community education and mobilization) to:

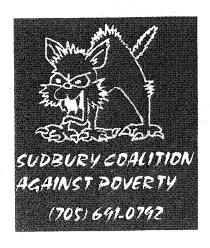
- \* create thousands of units of social housing across the province every year and to act to convert empty and abandoned buildings into housing for the homeless
- \* raise social assistance rates by at least the 22% they were cut by the Tories; increasing the shelter portion of social assistance so that it covers the real costs of housing and index all social assistance benefits to the cost of living.
- \* quickly create new legislation that actually protects tenants and prevents arbitrary evictions \* raising the minimum wage to \$10 an hour. The Liberal government plan to raise the rate by 30 cents a year to a maximum of \$8 an hour in 2007 is way too little, too late for the working poor.

If there is not quick action on these needs and concerns we will have no alternative but to return to a City Council meeting in the near future.

What is the Sudbury Coalition Against Poverty?

S-CAP is a direct action anti-poverty group engaged in support work for people fighting for adequate social assistance, facing arbitrary evictions, or facing problems with their bosses. We wage campaigns against poverty, homelessness, racism and for social justice. We believe in the power of people to organize themselves. We believe in the power of resistance. We are part of a Common Front of anti-poverty and social justice groups.

For more information on S-CAP: telephone: 691-0792; email: ocf subdury@riseup.net or visit our website at: www.ocfsudbury.cjb.net.





#### Budget Recommendations: Greater Sudbury - 2004

#### **Proposal:** Bike Route Development

Act on the recommendations of the former **Bicycle Advisory Committee** that previously were approved by city council but never implemented, specifically phase one of the route around Lake Ramsey. This would involve creating bike lanes on Howey, Bellevue and Bancroft Drive (eliminating the center turning lane, except for major intersections) and appropriately marking other sections of the route. This action has also been recommended by the **Minnow Lake Community Action Network** and discussed with City Transportation and Engineering departments who await political determination with respect to direction.

Benefits: Will enable and encourage low cost increased physical activity for individuals and family members of all ages in a safer environment. Will provide use of alternative means of transportation for leisure and utilitarian purposes. Will visually promote Sudbury as a healthier community to live and work. Will serve as a catalyst for development of other bike routes throughout the city. Will result in traffic calming (proven effective in other cities where bike routes and lanes have been established).

Cost: Minimal expenditure - actually fewer lines to be painted on road surface in the Howey, Bancroft, Bellevue corridor than at present. Some bike lane stencils (for painting symbols on road surface), and some signage.

Further Information: John Lindsay - 525-7526

#### **Proposal:** Senior Friendly Community Development

Develop a coordinated approach to senior and older adult issues and concerns in the community through the integration of present initiatives with the **Senior Friendly Sudbury** (Trillium funded) program. Specifically, to create an information and help center (accessible by Internet, phone and in-person) at a central location, such as the Sudbury Older Adult Centre, staffed by older adult volunteers. This would serve as a base for other activities of a research and advocacy nature and would include interaction with the business community for mutual benefit.

Benefits: Use existing resources to serve and promote the needs of our aging population. Provide access to information and resources of interest and value to seniors and to advocate on their behalf. Create an image of Sudbury as a Senior Friendly Community, a good place to stay when retired, to visit, and possibly for others to relocate to.

Cost: Within present budgets allocated for older adult and seniors initiatives - no additional expenditure - re-allocate resources as appropriate.

Further information: John Lindsay 525-7526

#### **Budget Recommendations: Sudbury 2004**

#### **Proposal:** Cost Control Measures

Freeze all hiring activity and re-deploy staff as necessary within and between departments and locations to replace those lost by attrition, retirement etc. Review and eliminate as many assistant and middle type management positions as possible upon review by council (red circle if necessary for individuals assigned to lesser positions). Reclassify management to union positions where appropriate to reduce layoff of surplus staff with union concurrence. No hiring to take place except where direct service to the public would be threatened, and only with the consent of council. Close review of all departments discretionary spending amounts and levels to determine areas of potential waste and duplication. No outsourcing of contracts and or/services without specific council approval.

Benefits: To keep personnel and other related costs under control and to use our human resources to maximum benefit. Create a climate of continuing fiscal responsibility with city managers and staff.

Cost: Direct savings in payroll and related costs, plus more efficient use of staff resources and subsequent savings by doing research and other work in house using qualified city staff, rather than by employing outside consultants and contractors.

Further information: John Lindsay - 525-7526

#### **Proposal:** Development of Recreational Facilities in Minnow Lake

Complete Plans to develop a competition level skateboard park at the Carmichael Sports Complex Property on Bancroft Drive in conjunction with the **Minnow Lake Lions Club** and other community partners. Also, to establish a beach volleyball court and kiddies playground area at Minnow Lake Place (site plan already approved to incorporate these features) in co-operation with the **United Way**, the **Minnow Lake Restoration Group** and the **Minnow Lake Days** committee.

Benefits: To attract skateboard enthusiasts from throughout the city to a facility that will provide varying levels of challenge and is also capable of hosting local and inter-city tournaments with revenue generating potential. The beach volleyball court would allow for the development of tournament activity with United Way Agencies and others that would provide for recreational activity and charitable revenue generation.

Cost: It is believed that certain funds have been set aside for the skateboard park, but that overall funding arrangements have not been finalized. Commitment from council would be required to see that this development, which has been over 3 years in the planning stages, is finally implemented. The Minnow Lake Days committee is prepared to help fund the beach volleyball court with the help of community sponsors and would likely require some city infrastructure assistance. It is not anticipated that costs would be high for the volleyball court and it is hoped that private sponsors can be obtained for the playground equipment.

**Further Information:** John Lindsay - 525-7526

## City of Greater Sudbury The Healthy Community Movement The Ultimate Investment-Deliberative Democracy

#### Introduction

Building on the tradition of collaboration, the City of Greater Sudbury continues to move forward in tandem with its citizenry. Positioning the City as one of the leading world class municipalities will demand leadership and commitment that have never been experienced in our lifetime. However, we are more than ready for the challenge.

We are working from a community blue print. Community and City officials have been very busy over the past six months. Quality input and direction have been received form more than one hundred and fifty interested persons. The blue print will lay the needed foundation to provide direction as well as motivate great numbers of citizens to take up the challenge and partner with elected and appointed officials in achieving community excellence.

#### Why the Investment-Study Results.

The following were sighted as the most critical CGS challenges:

- limited City financial resources;
- lack of citizen engagement;
- economically challenged-poor job conditions
- uninformed citizens;
- a poor internal and external image;
- not youth or student friendly;
- poor or inadequate leadership;
- Northern realities and hardship;
- apathy and poor attitudes; and
- inadequate partnering.

#### **Guiding Principles**

The following principles were identified as the foundation to create the necessary momentum and direction to attract the necessary resources to begin the integrated community problem solving process.

- engaged citizens;
- accessible and well utilized recreation programs and facilities;
- prosperity-full employment;
- accessible health care and fitness;
- preserved natural assets-clean city
- quality infrastructure
- cultural, inclusive and diversity recognized;
- social support for challenged citizens;
- unified city;
- safe city;
- superb education; and
- compelling vision.

#### **Key Recommendations**

The following have been developed to build the necessary capacity required to achieve optimum results.

- that 2006 citizens officially endorse their support by 2006 for the adopted principles;
- that an Alliance be formed with the City and Community to coordinate action;
- that the Alliance hire an Executive Director;
- that the media be encouraged to play a supporting role;
- that a partnership be formed with the new Volunteer Centre-capacity building;
- that city hall develop an internal structure to compliment positive action;
- that city hall continue to fund the position of Community Action Network Coord.
- ► that city hall support the engagement of citizens in local government decision making:
- that city hall develop an internal program/project process to promote new initiatives;
- that city hall develop an evaluation/review process to assist in priortizing new initiatives;
- that Community Action Networks (CANs) receive continued support;
- ► that CANs receive a \$3,000 annual sum for secretariat services and work plan creation;
- ► that CANs create annual work plans that include past, current and future initiatives;
- that an Institute (Foundation) for healthy community action be created;
- ► that the Institute be responsible for research, training design, evaluation;
- that the Institute be the mechanism to seek senior government funding;
- that the Institute host an annual work planning and review session-setting direction;
- that the Institute partner with post secondary institutions in setting learning strategies;
- ► that the Institute promote the "adopt a road" program;
- that the Institute promote the "cities in bloom' program;
- ► that the Institute partner with the Youth Cabinet-creating a youth/study friendly city:
- ► that the Institute partner with the Seniors Advisory group-senior's friendly city;
- ► that the Institute partner to create a youth civics leadership program;
- that city hall financially supports the healthy community initiative;
- that city hall and Alliance partner work toward achieving financial sustainability;

#### **Budget Consideration**

That in addition to the \$75,000 that currently supports the creation and support of Community Action Networks, the Working Group is asking Council to up its investment by an additional \$175,000.

#### **Closing Comments**

Throughout the consultative process it has been said that success will be achieved only if and when the base of operation has been financially supported. Base funding is a fundamental requirement in positioning the City of Greater Sudbury as a world class community.

#### Respectively submitted

Working Group for Healthy Communities



# Official Plan Healthy Communities Work in Progress

# Implementation Strategy Report to Working and Technical Group

From Michalak-Kallio Consultants

Revised January 14, 2004

# City of Greater Sud bury Official Plan-Healthy Communities Policy Implementation Strategy "Kindly Remember-We Are All In This Together"

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#### 12. Appendix

- 12.1 Mayor and Council
- 12.2 Mayor's Task Force-Public Participation and Voluntarism
- 12.3 CGS Healthy Community Working Group
- 12.4 Healthy Community Round Table
- 12.5 Official Plan-Terms of Reference (optional only)

#### How to Make Collaboration Work David Straus

So imagine with me what a collaborative community would look like. First and most important, I believe, the system of leadership and followership would shift to one of partnership. Public leaders would understand their role is to engage relevant stakeholders in collaborative action, and citizens would expect elected and appointed officials to be facilitative leaders, not to sell simple answers to complex problems. Candidates for public office would be judged and elected on their ability to identify critical issues, engage in dialogue, understand the interactions of complex systems, and communicate the trade-offs clearly, rather than campaign on simple solutions and positions. The social contract between government and its citizens would be similar to that of a contract between a collaborative organization and its employees; the government would provide open, accessible, collaborative decision making processes in return for a more active, engaged, and informed public. Collaborative action would be the preferred means of addressing all community issues. (Page 188)

#### **Champions of Deliberative Democracy**

The City of Greater Sudbury will be viewed as a World Leader recognized for its achievements in engaging its citizenry (deliberative democracy) in shaping public policy that leads to continual improvement of its Quality of Life.

#### 1. Credits

This report is dedicated to the many community champions who have and who continue to make a major contribution to enshrine the City of Greater Sudbury's vision as a "growing, world-class community bringing talent, technology and a great northern lifestyle together." Our community champions include:

- Citizens from the Public Input discussions
- Past public officials of Regional and Area municipalities
- Public officials of the City of Greater Sudbury (CGS)
- Past participants in former major community consultations
- ▶ Past and current members of the Round Table Health, Economy and Environment
- Members of the CGS Healthy Communities Working Group
- Members of the Official Plan Technical Advisory Committee
- Members of the first three Community Action Networks
- Key Informant interviewees
- Citizens other

## 2. Executive Summary

Municipal Council (2001-2003) of the CGS, through its planning department, has invested significant resources to develop its Official Plan. This Healthy Communities report is one of several technical papers intended to provide a policy framework for the Official Plan to guide development over the next twenty years. Healthy Communities has been adopted as one of the fundamental guiding policies for the Official Plan and will act as the spring board to position the City of Greater Sudbury as a world leader in the field of deliberative democracy and continual improvement.

The community has spoken. The nearly two hundred people engaged during the planning process shared their hopes, dreams and strategies for Healthy Community action. Key findings/recommendations of this consultation, which are reflected throughout this report, include:

- Strong support for Healthy Communities exists in the community;
- Citizen engagement is a fundamental principle;
- An integrated multi-sectoral approach is recommended;
- Community Action Networks are highly regarded as the means to engage the public;
- A Strategic Alliance for Healthy Community Action to coordinate action is required;
- · City Hall needs to organize itself to embrace internal and external partnerships; and
- Local government should provide short term funding in the first year.

## 3. Introduction-Study Process

- ▶ The road to our new future began in May 2003
- ► Ongoing literature search (see appendix A-Review materials with summary notes)
- Work Committee interview tool-feedback and adoption (see appendix B-Interview tool)
- Key informant interviews (see appendix C-Interview report)
- Work Committee public input sessions-feedback (see appendix D-Agenda)
- Public input sessions (see appendix E-Site reports and summary report)
- Official Plan report

## 4. Healthy Communities Defined

Defining healthy communities might be best achieved by reviewing the following mission statements:

The first, as created by Trevor Hancock, the founder of healthy communities, states:

"A healthy community is a neighborhood which is constantly improving its physical (economical) and social environment and which, using the resources of the community, enables its citizens to help each other carry out their daily tasks and fully develop their potential.

The City of Greater Sudbury has adopted the following:

"Healthy communities being described as an "integrated vision of the social, health, environmental and economic well-being of communities."

The following is yet another view for defining healthy communities:

A collaborative action planning process involving First Citizens (Council), Citizens, and Professional Citizens (City Staff), in an integrated problem solving process directed at continually improving the social/health, economic and environmental quality of local and ultimately world health.

Healthy Communities, therefore, is a process by which a community determines its own issues, needs and action plans, using an approach that includes four main principles:

### #1 Wide Community participation

People from all walks of life working together towards the goal of a healthier community.

#### #2 Broad Involvement of all sectors in the community

Business, labour, religious organizations, social services, planners and environmental groups come together with residents (including physically and economic challenged, mothers, fathers, grandparents, youth, etc.) to form a common vision of a healthy community. They each find ways in their day-to-day activities to contribute towards this goal.

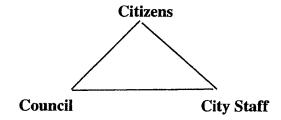
#### #3 Local government commitment

The mayor and local councillors should be committed to building a healthier community. Each department (i.e., leisure services, economic development, social services, public works, planning, etc.) works towards the shared vision of a healthy community.

#### #4 Creation of healthy public policy

Healthy public policies are decisions or actions intended to have a positive effect on the health of people. Governments should take into consideration the broad range of factors that affect the health and quality of life of a community and allocate resources and funds accordingly.

#### **Healthy Community Graphic**



## 5. Part of a Global Strategy

The Healthy communities model as we know it today was founded by Trevor Hancock of Ontario. The model was adopted by the World Health Organization in 1986 at the Ottawa Health Conference. At last report, over one thousand communities are utilizing the healthy community model.

## 6. City of Greater Sudbury and Healthy Communities

The following events reflect a healthy community approach to collaborative community problem solving in Sudbury.

## 6.1 Milestones-Working on a Rock Solid Foundation

1.	1975	Community Improvement Plan
2.	1978	Sudbury 2001
3.	1985	City Sudbury Leisure Plan
4.	1990	Healthy Cities/Healthy People-Healthy People /Healthy Cities
5.	1991	Healthy Cities/Healthy People-Healthy People /Healthy Cities
6.	1992	Healthy Cities/Healthy People-Healthy People /Healthy Cities
7.	1994	Round Table on Health Economy and Environment
8.	1994	Rayside-Balfour and Healthy Communities
9.	1995	Green Communities Initiatives
10.	1998	Sudbury Immigration Integration Group (S.I.I.G.)
11.	1999	20/20 Focus on the Future
12.	2000	New Way
13.	2000	Earth Care Declaration
14.	2000	Mayor's Task Force Public Participation and Voluntarism
15.	2001-03	Healthy Community-Planning priority
16.	2001	By-Law Adopting Healthy Communities
17.	2001	Provincial Healthy Community Conference-hosted by the Round Table
18.	2001	Mayor's Task Force Report adopted by Council
19.	2002	Trillium Forum-Support for Round Table Health, Economy, Environment
20.	2002	Working Committee Created
21.	2002	Official Planning Process
22.	2002	Levack-Onaping Community Action Network formed
23.	2003	Minnow Lake and Capreol Community Action Networks formed
24.	2003	Appointment of the Technical Advisory Committee
25.	2003	Implementation Plan-Engaging the Community
23.	2003	Implementation I tail-Lingaging the Community

### 6.2 Key Informants-Success Story Hi-lights

The following Healthy Community success stories were identified by those interviewed.

Junction Creek Children's First Senior's Issues Advanced Social Planning Council

VETAC

Trails/Rainbow

Official Planning Process

Wind Farm Energy Bio Theatre Groups

Community Education Prog.

Amalgamation Bike Trails

Falconbridge Youth Healthy Babies

3 CANs

Water Quality Panel Ramsey Lake Advance

Trillium Summit
Rayside-Balfour Youth

Rotary Park

Conference Growth

City Panels
Children Rights
Community Gardens

**Festivals** 

Wellness Centre

Playground Associations Sewage Treatment (Rock)

**Dragon Boat** 

Rayside-Balfour Model Ramsay Lake Board Walk

Earth Care Medical School Better Beginnings Smoking By-Law CANs Template Leisure Plan

Youth Partnerships
Emergency Fund
Physician Recruitment
Family Development
10 Year Financial Plan
Ramsey Water Treatment
Heart and Soul Campaign

## **6.3** Healthy Community Champions

#### 6.3.1 Key Informants

Please refer to Appendix F-Key Informants

### 6.3.2 Citizen Supporters

Please refer to Appendix G-Participant list-Public Input Sessions

## 7. Why the Need for Community Action?

Participating citizens were asked to respond to three focus questions.

1. What do you think makes or would make the City of Greater Sudbury a Healthier Community?

- 2. What are the major challenges or issues that prevent us from becoming the desired community that we want to become? Locally? City Wide?
- 3. As a community or neighbourhood what are some of the next steps to achieving your new vision for the CGS?

Please refer to the Public Input summary and discussion spread sheets that should guide the Healthy Community Development process over the next five years.

### 7.1 Issues/Challenges-Public Input Sessions

Citizens participating at the public input sessions identified issues and challenges that were captured by major themes. These themes were placed in order of priority based on the number of items contained within each. In turn, the themes from the eight sessions were compared to assess overall priorities. The following captures the results of this exercise:

- A) Limited financial resources
- B) Citizens not engaged
- C) Economically challenged-poor job opportunities
- D) Uninformed citizens
- E) Poor internal and external image
- F) Not youth or student friendly
- G) Poor/inadequate leadership
- H) Northern realities and hardships
- Apathy and poor attitudes
- J) Inadequate partnering

Key community informants also indicated the need to acknowledge the following:

#### **Challenges (Key Informants Said)**

- Lack of understanding/awareness
- Funding to sustain the model
- Buy in from all partners
- Apathy-tendency to react in crisis
- Making a major commitment
- Still fighting old fights (In-Out)
- Fewer volunteers to initiate
- Who owns the process
- Dealing with change
- Collaboration can be difficult

### **Challenges (Key Informants Said) Continued:**

- Attitude of City Hall control
- Lack of leadership
- Geography, Size to deal with
- Maintenance will be difficult
- Tarnished relationships
- Getting youth involved
- Low morale
- Internal City under great pressure
- Organizations are overworked

Interview results also suggest, however, that we possess a strong foundation for Healthy Community progress:

#### **Strengths (Key Informant Said)**

- Tremendous leadership with expertise
- ► Strong history with success (past events)
- Community/City champions are ready to move
- Partnerships/Relationships have been created
- People and Volunteers are great
- Pilot CANs are in place
- Priority of Council-Funding for Coordinator
- Tremendous need for improvement
- Forward thinkers/risk takers/innovators
- Ready for change
- Unions have prepared us well
- Good communication practised
- Posts amalgamation (3 years under our belt)
- Some great success stories to tell
- Good solid municipal staff
- Northern attitude-Care and will succeed
- Size of the community
- Playground Associations with a track record
- University Support

### 7.2 Guiding Principles

Subsequent to the identification of the above issues and challenges the following guiding principles emerged:

- A) Engaged Citizens
- B) Accessible, utilized Recreation Programs and Facilities
- C) Prosperity-Full employment
- D) Accessible Health Care and Fitness (Wellbeing)
- E) Preserved Natural Assets-Clean City
- F) Quality Infrastructure
- G) Cultural, Inclusive and Diversity
- H) Social Support for all Challenged Citizens
- I) Unified City
- J) Safe City
- K) Superb education
- L) Compelling vision

Results of the key Informant interviews support A-J. Guiding principles K and L have been added as they gained considerable support throughout the key Informant priority setting process.

#### **Recommendation #1**

That the Guiding Principles be word smithed as a personal declaration of support for the CGS as a healthy community.

#### Recommendation #2

That we support the Mayor's inaugural address which encourages 2006 citizens to review and declare their support for the "guiding principles that will shape our preferred direction in establishing the City of Greater Sudbury as a world class healthy community."

## 8. Community Partnerships-We're All in this Together

## 8.1 CGS Strategic Alliance for Healthy Community Action

#### Rationale

- the Trillium meeting of November 15, 2002 endorsed this action
- ▶ the Round Table supports change, including a name change
- the format meets all principles of healthy communities
- ▶ all framework policy (mission, values, constitution, etc.) are in place

#### Governance:

- ▶ 9 community members representing Social, Economic and Environment sectors
- ▶ 3 elected members of Municipal Council
- ▶ 1 Ward rep selected from one of the Community Action Networks
- ▶ 1-3 City Staff (representing long range planning department and policy development)
- Executive Director

#### Roles:

- coordinator at the City level (umbrella organization)
- clearing house for all healthy community action
- "Best practices" research
- networking for all stakeholders
- facilitator for leading change at the area level
- consultation services to its member partners
- promoter of healthy communities
- leadership and training development for member partners

#### **Recommendation #3**

That a governance model be adopted to best meet the needs and interests of all partners.

#### **Recommendation #4**

That the former Round Table on Healthy, Economy and Environment be renamed the CGS Strategic Alliance for Healthy Community Action and chosen as the body that will play a lead role in coordinating community action.

#### **Recommendation #5**

That partner members endorse their participation through an official declaration of support.

#### **Recommendation #6**

That the Alliance hire a full time Executive Director to assist the organization in achieving its mission.

#### **Recommendation 7**

To adopt an official logo that reflects the City's support for, and its adoption of, Healthy Communities.

#### **Recommendation #8**

That a partner be approached to create a recognition program for people or organizations who make a significant contribution towards achieving healthy community excellence. (i.e., Wall of Fame)

#### **Recommendation #9**

That a task force comprised of local media be encouraged to partner in the promotion of the CGS as a world class healthy community.

#### **Recommendation #10**

That Channel 10 be approached to sponsor a Healthy Community weekly event that would promote Healthy Communities.

#### **Recommendation #11**

That a local radio station be contacted to assess support for a local talk show supporting healthy communities and/or promote 30 second vignettes to better market healthy communities.

#### **Recommendation #12**

That the Alliance form a partnership with the Volunteer Centre to recruit and train community volunteers. Further, that capacity building for CANs be incorporated as part of the training program. Organization excellence and leadership development are two popular training topics.

### 8.2 CGS City Hall

### **Rationale Supporting Internal Organization**

- High support from the 11 members of former council that were interviewed
- ▶ Informants indicated a strong need to have a dedicated unit to manage
- Emphasis placed on bringing down internal silos
- ► Encouragement placed on cross fertilization of Healthy Community principles
- Needed to declare unanimous support for Healthy Community Action
- Needed to support the CGS Strategic Alliance for Healthy Community Action
- ▶ Needed to support the ongoing development of Community Action Networks

#### **Roles:**

- ▶ Would view or brand initiatives with a focus on Healthy Community principles
- Tell stories supporting and encouraging
- ▶ Promote through internal Healthy Community Bulletin
- ► Enable the policy through its Official Plan
- Reviews and brands policy change through Healthy Community principles
- ► Have Healthy Communities as a standing agenda item (priorities)
- ► Supports the development and maintenance of Community Action Networks
- ► Tell Healthy Community success stories
- Appraises staff performance through participation in Healthy Community activity
- Participates at the Councillor/Staff orientation exercise
- ► Supports the Annual Community Report card for Healthy Community Action
- ▶ Recognizes Councillors and Staff who champion Healthy Community Action
- Indoctrinates Healthy Community principles as part of formal decision making

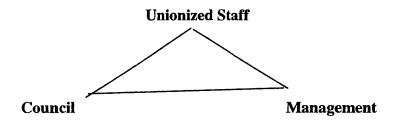
A variety of models could be adopted by City Hall, including:

- A) Harmony Model
- B) Spider Web Model
- C) Tag On Model

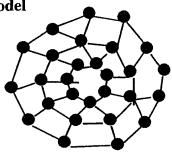
#### 8.2.1 Harmony Model

#### Governance:

- Mayor and a member of Council
- General Managers and other Heads of Staff
- The Heads of Local Unions
- Working Group
  - Appointed Staff leads (departments)
  - Union Representatives
  - Communications representative
  - ► Community Action Network Coordinator



#### 8.2.2 Spider Web Model



Inner Ring Second Ring Third Ring General Managers Appointed Staff Reps Members of Council who are connected to the public

#### Governance:

- General Managers and other Heads of Staff
- ► The Heads of local groups
- Working Group
  - Appointed staff leads
  - Union Representatives
  - Communications representative
  - Community Action Network Coordinator

### 8.2.3 Tag-On Model

Would tag-on to one of the existing City Hall groups such as Health and Safety, Continual Improvement Program, etc.



#### Governance:

- Existing group members plus
- Community Action Network Coordinator

#### **Recommendation #13**

That City Hall determine an appropriate model to achieve its Healthy Community mission.

#### **Recommendation #14**

To create icons for each of the adopted guiding principles that would be incorporated into public documents including the Official Plan.

#### **Recommendation #15**

That City Hall continue to provide funding support for the current Coordinator of Community Action Networks.

#### **Recommendation #16**

That the position description for the Coordinator of Community Action Networks include the provision of secretariat services to the City Hall Healthy Community management unit.

#### **Recommendation #17**

That a task force be formed to provide recommendations leading to enhanced and effective public participation in municipal decision making. Further, that consideration be given to incorporating Community Action Network work plans into the municipal decision making process.

#### Recommendation #18

That a short term goal (within current mandate of Council) to incorporate Community Action Network work plans into the City strategic planning process become a reality.

#### **Recommendation #19**

That where feasible, utilize community improvement tools under the Planning Act to

officially recognize proposed Healthy Community strategic and action plans.

#### **Recommendation #20**

That the creation of annual business plans include specific action planning that will lead to healthy community results.

#### **Recommendation #21**

That achieving healthy community goals and objectives be reflected in the annual staff performance evaluation program. Staff should be recognized for their personal efforts to meet the Corporate Mission.

#### Recommendation #22

That in accordance with recommendation #16, staff partake in training and development that will improve their desire and ability to determine when it is appropriate to include the public in decisions that directly affect the community.

#### **Recommendation #23**

That City Hall work with the Alliance and Community Action Networks to develop an internal project/program development process and application form. The process and form would provide a common access point as well as consistency when requesting City Hall resources.

#### **Recommendation #24**

That in accordance with recommendation #22, develop an impact assessment form that provides support for initiatives or projects that will have a significant impact on the Corporation. Assessment criteria would include legal, human resources, financial and economic impact. It is further advisable that the public have an opportunity to provide input as they will better understand the role of Council and the difficulty in selecting projects of competing community interest.

#### **Recommendation #25**

That City Hall work with the community and other funders to provide on-going financial support for the Strategic Alliance and Community Action Networks.

#### **Recommendation #26**

That City Hall create a Community Capital Development Fund. It is further recommended that the fund project annual allocations for five year periods which will permit the maximization of funding from other sources.

#### **Recommendation #27**

That a \$3,000 annual budget allocation be provided to each of the participating CANs for secretariat services and work plan development.

#### **Recommendation #28**

That where and when feasible, CAN awarded grants should go towards the hiring of citizens residing within the CAN boundaries.

#### **Recommendation #29**

That consideration be given to seek grants or student placements to assist CANs complete ongoing needs assessment and project management.

#### **Recommendation #30**

That a marketing strategy be created to promote the City of Greater Sudbury as a world class healthy community.

#### **Recommendation #31**

That a success story report framework and archives be created to house all the wonderful healthy community accomplishments.

#### **Recommendation #32**

That the City create a Healthy Community Newsletter, accessible on line, that would capture relevant information that would successfully motivate and inform staff and citizens about Healthy Community initiatives. Further, that this task be led by the Community Action Network Coordinator.

#### **Recommendation #33**

That the Citizen Service Centres act as important conduits for the promotion of information pertaining to the CGS and healthy communities.

### 8.3 GCS Community Action Networks (Solution Centres)

The Mayor's Task force worked with local neighbourhoods to identify the best way to govern local action. The structures of the three existing CANs, therefore, were not pre-determined and were decided at the local level. The following is a synopsis of what has been adopted:

#### Governance

- Chairperson or Co-Chairpersons
- ▶ 12 community representatives representing Social, Economic and Environment sectors
- ▶ 3 positions for youth under the age of 18
- Ad hoc project chairpersons
- City liaison person(s) (not necessarily the CAN Coordinator)

#### Rationale:

- Good support from key informants
- Good support from citizen forums
- Initial success from the existing three CANs
- Meets the priority need and principle for engaging the citizens of CGS
- Network to support City wide strategic development
- Conduit to hundreds of local citizens
- Meets the need to keep citizens informed

In addition, the following testimonials/comments were made:

- ► CANs are the cornerstone for the Healthy Community Movement (External)
- CANs must become the priority of Council (Councilor)
- ► CANs are the pulse of the community (Councillor)
- CANs are needed to unify the new City (Councillor)
- CANs can take charge of their own destiny (Councillor)
- CANs can assure public input (Councillor)
- CANs can be powerful and useful bodies (External)

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#### Roles:

- Doers and leaders of the HC process
- ► Identifies priority community projects
- Owners and drivers of priority projects
- ► Promotes "Top of Mind" thinking where Healthy Communities remains on Council's agenda
- ▶ Empowered partners of Council
- Self learning/informed members of HC
- ► Active in participation/promotion of HC action
- Identify and tell community success stories
- Active role in Community Action Networks

#### **Recommendation #34**

That City Hall continue to invest in, and maintain current funding support for, the ongoing development and maintenance of Community Action Networks.

#### **Recommendation #35**

That Councillors and City Staff meet to determine the number of potential CANs for each of the Wards.

#### **Recommendation #36**

That a virtual—i.e., on-line—Community Action Network be created to include citizens who may not have a CAN in their neighbourhood or find it impossible to take an active role in person at the local level.

#### **Recommendation #37**

That Councillors take an active role in the creation of each of the Community Action Networks but their attendance at all CAN regular meetings be optional. CAN minutes, project reports and success stories would shared with Councillors on a regular basis.

#### **Recommendation #38**

That the CAN Coordinator be responsible for facilitating the creation of any future

#### We're All In This Together

Community Action Networks. Further, that this position be the gate keeper for the advancement of all CAN visioning plans as well as CAN annual work plans. It is also understood that the Coordinator would not be required to attend each and every CAN meeting.

#### **Recommendation #39**

That a City liaison representative be appointed to each Community Action Network. Representatives could be drawn from a pool of City staff that have an interest in community development. Further, that a position role be prepared for this staff function.

#### **Recommendation #40**

That, in addition to the first strategic visioning plan created by the Community Action Network, an annual Work plan be prepared for each of the CANs that reflects projects completed, projects ongoing, and future projects.

# 9. Institute for Healthy Community Action (Where it all comes together)

That, in addition to the day to day administration of the Institute, the Strategic Alliance should consider the following primary functions as part of their formal mandate.

#### **Recommendation #41**

That the Alliance include Research and Development.

#### Recommendation #42

That the Alliance include Community Leadership and Capacity Building.

#### **Recommendation #43**

That the Alliance include best practices for public participation in municipal decision making.

#### **Recommendation #44**

The CGS is being considered as one of the demonstration sites to field test the Pan American Health Organization's Healthy Municipalities and Resource Manual, which deals with "participative evaluation". Should the CGS be accepted as one of the sites, it is recommended that the Alliance include participative evaluation as part of its mandate.

#### Recommendation #45

That the Alliance, through the Institute, be responsible for preparing and promoting the results of the annual indicators report card.

#### **Recommendation #46**

That the Alliance, through the Institute, host an annual work planning and review forum whereby Community Action Networks and City Hall would collaborate on setting future direction.

#### Recommendation #47

That a Healthy Community training and development workshop be created and delivered to promote a keener awareness of the importance and benefits of healthy communities.

#### **Recommendation #48**

That members of Council, staff and citizens partake in the Healthy Community Training and Development workshop.

#### **Recommendation #49**

That awareness luncheon meetings hosted by various local partners be adopted as a possible forum for promoting the Healthy Community message.

#### Recommendation #50

That the Alliance, through the Institute, work with CGS post secondary institutions to develop and implement a Civics Leadership program.

#### **Recommendation #51**

That the Alliance, through the Institute, work to develop a Youth Civics Leadership program.

#### We're All In This Together

#### **Recommendation #52**

That a speakers' bureau be created to bring the Healthy Community message to where people and organizations live, work and play.

#### **Recommendation #53**

That the Alliance engage the public and establish a community task force to create a litter free Clean City.

#### **Recommendation #54**

That the Alliance engage the public and establish a community task force to create a Youth/Student Friendly CGS.

#### **Recommendation #55**

That the Alliance engage the public and establish a community task force to create a Senior Friendly CGS.

#### **Recommendation #56**

That Community Action Networks and other neighbourhoods participate in the "Communities in Bloom" program. This program recognizes the community-driven effort of Cities to beautify their communities.

#### **Recommendation #57**

That Community Action Networks and other neighbourhoods participate in the "Adopt a Road" program. This program promotes the maintenance of an adopted section of a municipal road.

## 10. Sustainability

## 10.1 Annual Budget Estimates

Strategic Alliance						
for Healthy Community	Action					

Staff Salary	Executive Director	\$60,000	
Benefits	Executive Director	\$15,000	
Admin./Office		\$ 5,000	
Program/Marketing/Training		\$30,000	\$110,000

### **Community Action Networks**

Secretariat Fees (\$12.50 x 4 hrs/wk x 52)	(\$ 2,600)	
Office/Miscellaneous	(\$ 400)	
Long term cost 12 CANs at \$3,000	\$36,000	
Program/Marketing/Training	\$28,000	\$ 65,000

### City Hall

Staff salary, benefits and supporting costs	\$65,000	
Annual Planning Session, etc.	\$10,000	\$ 75,000

Total \$250,000

## 10.2 Sustainable Fund Development Plan (The Informants Said)

Informants felt that funding sustainability was essential to successful Healthy Community implementation. Possible funding sources identified include:

- Senior government (FedNor, HRDC, Trillium, Heritage,) was most mentioned, however, it was felt this would only be a short term strategy that would provide us with an opportunity to prove our worth.
- Another popular concept, which was shared by most politicians, was that if Healthy Community implementation is successful there would not be a problem utilizing the tax levy to cover the entire \$250,000 budget.
- Should the hospital campaign be completed, many suggested Corporate Sudbury will be looking for a good news project to fund.
- Senior Government (Short term strategy)
- ► Local Government (Long term if successful)
- Corporations (Private sector)
- ▶ Agencies (Public Health, etc.)
- City funds used to leverage other funding
- Major community drive/campaign
- ► Foundations (ie Laidlaw)
- ► In kind donation of supplies to CANs
- ► Solidify the \$75,000 for ongoing development
- Community partnerships
- Local service clubs
- United Way
- ▶ % of the gas tax
- Employee matching program
- ▶ Tap into the City Economic Development fund

#### **Recommendation #58**

That as a short term one year strategy, the City increase its funding from the current amount of \$75,000 to \$250,000.

#### **Recommendation #59**

That existing City funding of \$75,000 be used as leverage to attract additional senior government funding to ensure sustainability.

#### **Recommendation #60**

That a proposal be developed immediately to secure funding from the Trillium and/or the Heritage Foundation. It is further recommended that the funding proposal request encompass a minimum three year time frame.

#### **Recommendation #61**

That United Way be approached to come on board as an official partner. United Way might consider providing funding to cover the Community Action Network annual \$3,000 operating costs.

#### **Recommendation #62**

That foundations be approached to provide funding.

#### **Recommendation #63**

That a trust fund be developed in partnership with the Sudbury Community Foundation to support a community fundraising plan that would encourage contributions from the private sector, service clubs, individuals, and special community events.

## 15. Appendix