

# Request for Decision City Council



Type of Decision									
Meeting Date	Thursday, December 16, 2004				Report Date	Friday, December 10, 2004			
Decision Requested	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High	<input type="checkbox"/>	Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open	<input type="checkbox"/>	Closed

Report Title
<b>3rd Reading of By-law 2004-316 (Proposed Closure of Portion of Alder Street, Sudbury)</b>

Policy Implication + Budget Impact	
<input type="checkbox"/>	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<b><u>Policy Implications:</u></b>  All steps necessary to comply with the Municipal Act and Council's notification procedures as set out in By-law 2003-2 have been complied with. The final step is to hold a public hearing before Council considers third reading for By-law 2004-316.	
<b><u>Financial Impact:</u></b>  Revenue will be generated from the sale of the closed portion of Alder Street to the adjoining property owner. All expenses associated with the proposed closure and sale will be borne by the adjoining property owner.	
<input checked="" type="checkbox"/>	Background Attached

Recommendation
<b>THIS REPORT APPEARS FOR INFORMATION PURPOSES ONLY.</b>   <b>At the close of the Agenda no objections to the closure and sale had been received by the City Clerk's Office. No one has requested to address Council on this matter</b>
<input type="checkbox"/> Recommendation Continued

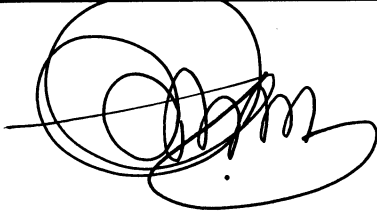
Recommended by the General Manager
 <b>Doug Wukosinic</b> General Manager of Corporate Services

Recommended by the C.A.O.
 <b>Mark Mieto</b> Chief Administrative Officer

Date: 2004-12-10

Report Prepared By

Thom M. Mowry  
City Clerk



Division Review

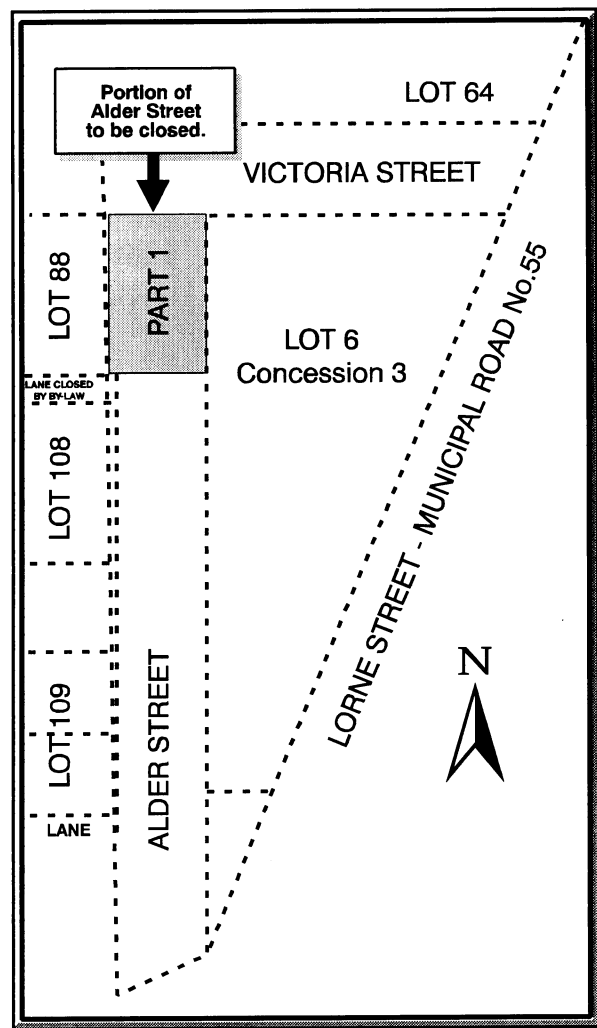


Ron Swiddle  
Director of Legal Services and City Solicitor

**BACKGROUND:**

Council at its meeting held on Thursday, November 10, 2004 gave first and second reading to By-law 2004-316 (BEING A BY-LAW OF THE CITY OF GREATER SUDBURY TO CLOSE PART OF ALDER STREET SOUTH OF VICTORIA STREET, DECLARE IT SURPLUS, AND TO AUTHORIZE THE SALE OF THIS LAND TO THE ADJOINING PROPERTY OWNER).

The portion of Alder Street to be closed is shown as Part 1 on the following sketch:



**Date:** 2004-12-10

Should Council give third reading to By-Law 2004-316 and thereby approve the closure of this portion of Alder Street, then the closed portion shall be declared surplus to the City's needs and sold to the adjoining property owner. All expenses associated with the proposed closure and sale will be borne by the adjoining property owner.

Sale of the property to the adjoining property owner will be subject to, amongst other matters, the City reserving or granting any necessary easements required for public utilities or for municipal purposes and further that, immediately upon transfer of the closed portion that it will be consolidated with the contiguous parcel owned by the purchaser into one lot, the title to which shall be registered at the Land Registry Office, Sudbury.

In accordance with Council's Notification Procedures By-law 2004-316 was advertised twice in the English and French languages in daily newspapers as well as being published to the City web site: [www.greatersudbury.ca](http://www.greatersudbury.ca), a minimum of 14 days prior to the December 16th, 2004 meeting of Council.

**Public Hearing by Council:**

Prior to considering third reading of By-law 2004-316, Council is required to hold a public hearing to provide an opportunity to any person who considers that he/she may be affected by the passage of By-law 2004-316 to make representations to Council.

This public hearing will be Chaired by Mayor Courtemanche. Mayor Courtemanche will call for interested parties who wish to address Council regarding the permanent closure of that portion of Alder Street lying south of Victoria Street and north of the laneway south of Victoria Street, identified for survey purposes as Part 1 on Reference Plan of Survey 53R-17640.

At this public hearing, Council may receive written submissions and invite those in attendance to speak to By-law 2004-316. Written and/or oral submissions may be in opposition or support of the closure.

Following the public hearing a resolution will be introduced to give third and final reading to By-law 2004-316.

At the close of the Agenda at 12:00 o'clock noon on Friday, December 10th, 2004 no objections to the proposed closure and sale had been received by the City Clerk's Office and no person or their agent had requested to address Council on this matter.

**Date:** 2004-12-10

Following the conclusion of the Public Hearing by Council the following motion will be introduced for Council's consideration:

WHEREAS the Council of the City of Greater Sudbury held a Public Hearing at its regularly scheduled meeting in its Council Chamber, Tom Davies Square, 200 Brady Street, Sudbury, on Thursday, December 16, 2004 respecting By-law 2004-316: 'BEING A BY-LAW OF THE CITY OF GREATER SUDBURY TO CLOSE PART OF ALDER STREET SOUTH OF VICTORIA STREET, DECLARE IT SURPLUS, AND TO AUTHORIZE THE SALE OF THIS LAND TO THE ADJOINING PROPERTY OWNER";

AND WHEREAS the Council of the City of Greater Sudbury is still determined to proceed with the passage of By-law 2004-316;

NOW THEREFORE BE IT RESOLVED THAT By-law 2004-316: 'BEING A BY-LAW OF THE CITY OF GREATER SUDBURY TO CLOSE PART OF ALDER STREET SOUTH OF VICTORIA STREET, DECLARE IT SURPLUS, AND TO AUTHORIZE THE SALE OF THIS LAND TO THE ADJOINING PROPERTY OWNER" be read a third time and passed.

All of which is provided for the information of Members of Council.



# Request for Decision City Council



Type of Decision										
Meeting Date	December 16, 2004				Report Date	December 7, 2004				
Decision Requested		Yes	<input checked="" type="checkbox"/>	No		Priority		High	<input checked="" type="checkbox"/>	Low
	Direction Only					Type of Meeting	<input checked="" type="checkbox"/>	Open		Closed

Report Title
2004-2006 Workplan of the Mayor and Council's Roundtable on Seniors' Issues

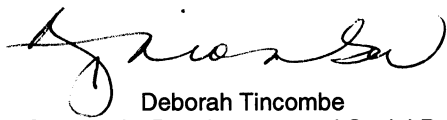
Policy Implications + Budget Impact	
<input type="checkbox"/>	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified
<p>No budget impact. This report identifies the 2004-2006 workplan of the Mayor and Council's Roundtable on Seniors' Issues.</p>	
<input type="checkbox"/>	Background attached

Recommendation	
<p>For information only.</p>	
<input type="checkbox"/>	Recommendation attached

Recommended by the General Manager
 Catherine Matheson General Manager, Health & Social Services

Recommended by the C.A.O.
 Mark Mieto Chief Administrative Officer

### Report Authored By



Deborah Tincombe  
Manager, Community Development and Social Policy Section

Chris Stewart  
Senior's Consultant

### Division Review

## Background

The Mayor and Council's Committee on Seniors' Issues (MCCSI), was created by the Mayor and City Council in 2001, for the duration of Council's 2001 to 2003 term of office. The Committee was established to directly involve seniors in planning related to issues for their concerns and to develop the City of Greater Sudbury as an excellent place in which to live and retire. The Committee was also established to bring about social change and development on a broader scale and to be a leader in addressing seniors' needs, which could be emulated by other communities across Ontario and Canada.

It was Council's view that Greater Sudbury is well-positioned to gain social and economic advantages and improve its overall quality of life by addressing the needs of its aging population. Further, as an "aging in place", traditional, one-industry community, in the midst of a social and economic transformation, Greater Sudbury could become an example to other transforming single-industry communities. Finally, if sufficient and appropriate community and social development were to occur, economic development opportunities would evolve as the community endeavoured to address the needs of its aging population.

Councillor Ted Callaghan chaired the first Mayor and Council's Committee on Seniors' Issues from 2001 to 2003. In early 2004, the current Council recommended that a seniors' committee be reconstituted with a mandate to operate from 2004 to 2006. It was felt that an additional term of this committee would enable seniors' matters to gain additional profile, credibility and acceptance of seniors as dynamic contributors within the community. Now re-named the Mayor and Council's Roundtable on Seniors' Issues, Councillor Callaghan continues to provide leadership to the group until the end of Council's term in 2006. Joining Councillor Callaghan on the Roundtable are community members Alice Forbes-Girdlestone, Chiman Harsora, Anadel Hastie, Maire Laurikainen, John Lindsay, Betty-Ann Marin, Franca McMillan, Pat Montpetit, Pat O'Malley and Mark Richards.

## Activities and Accomplishments – 2001 to 2003

Following is a list of the activities and accomplishments of the Mayor and Council's Committee on Seniors' Issues from 2001 to 2003:

### Injury Prevention

- Injury Prevention Position Paper presented to City Council.
- "Walking: The Ultimate Medicine" Project – creation of the Walking Tool Kit, launch of the Walking Program City-wide, Northeastern Ontario Seniors Walking Conference with Ministry of Tourism and Recreation support.

- International Society for Aging and Physical Activity 6<sup>th</sup> World Congress Workshop on *Strategic Actions and Partnerships to Improve Walking Participation Among Older Adults in the City of Greater Sudbury*.
- Sun Safety support resulting in Sun Safety signs across Greater Sudbury.
- Letter to Romanow Commission on the need for focus on preventative health care initiatives.

#### Rest and Retirement Home By-Law Development

- Rest and Retirement Home Discussion Paper

#### Seniors Action Plan Steering Committee

- Request for Proposal concept development.
- Funding obtained from FedNor / HRDC.
- Preparation of "Action Planning for Sudbury's Golden Opportunity" Report, supported unanimously by City Council.

#### Safety and Security

- Funded and organized 2002 "Accessing Justice for Seniors" conference and completed and circulated a report on it. The report has led to the formulation of provincial and federal private Members Bills.

#### Seniors' Information

- Met with stakeholders including CCAC / City of Greater Sudbury / Older Adult Centre / Pioneer Manor in preparation for Seniors Information and Referral development.
- Support for Seniors Acquiring Information Technology in Sudbury / FedNor Intern.

#### Pioneer Manor

- Assisted in accreditation process, resulting in three year accreditation of the facility.
- Presentation made to residents and families on rights of residents.

#### Other

- MCCSI / Huntington / Oracle annual seniors' opinion surveys, used to inform Council.
- "Transportation in Downtown Core" report to Sudbury Transit management and City Councillors.
- Brief on curriculum development at Northern Ontario School of Medicine to focus on the needs of an aging, rural and northern population.

### Workplan – 2004 to 2006

The following 2004 to 2006 Workplan was developed by the members of the Roundtable and is based on the document entitled "*Action Planning for Sudbury's Golden Opportunity*" prepared by the PriceWaterhouseCoopers Consortium in April 2004 and the work of the previous Mayor and Council's Committee on Seniors' Issues.

This workplan presents a clear vision that defines opportunities for public, non-profit and for-profit enterprises in the seniors-related sector. In addition, it will establish Greater Sudbury as a leader in catering to the rapidly changing demographics of the local community and society as a whole based on competitive advantages, thus establishing "*Sudbury's Golden Opportunity*".

The Plan builds on Greater Sudbury's existing strengths and opportunities. It provides strategic direction on how to address weaknesses and threats that the City faces in advancing its economic interests by retaining and attracting younger seniors to the community, thus positioning Greater Sudbury as a high quality community for retirement living. The Plan also includes effective means to engage and involve the community.

The economic activity associated with Greater Sudbury's "seniors economy" – from the perspective of the existing population and that of visitors to the area – has a major economic impact on the community, in terms of value-added to employment, labour income and government revenues.

In advancing Greater Sudbury's "golden opportunity" to retain and attract seniors, a Community Action Plan has been developed to assist the Mayor and Council's Roundtable on Seniors' Issues and the City with positioning Greater Sudbury as a destination for retirement living. Recommendations have been developed that focus on the key elements derived from the consultation process and reflect the work of the previous Committee to ensure that progress is made in retaining and attracting seniors and improving the quality of life in the City of Greater Sudbury. Members of the Roundtable, supported by staff from the Health and Social Services Department, are pursuing positive outcomes by undertaking specific activities through the Roundtable's Committee of the Whole and its Working Group structure. Following are the activities which will be undertaken.

#### Committee of the Whole

- Seniors' Web Portal and Information and Referral Support
- Safety and Security Conference on Accessing Justice for Seniors

All members of the Roundtable are members of the Committee of the Whole. Staff support to the Committee of the Whole is provided by Randy Hotta, Director of Pioneer Manor and Seniors Services, Deborah Tincombe, Manager, Community Development and Social Policy Section and Tara Barrett, Secretary, Community Development and Social Policy Section.

#### Health Care Working Group

- Pioneer Manor's Seniors' Campus Outreach Projects, including Geriatric Wellness Centre
- Exploration of a High-Risk Registry
- Conduct Applied Research at the Senior's Campus (including Wellness)
- Northern Ontario Dementia Assessment and Consultation Service (NODAC) – Memory Assessment Services for Northeastern Ontario

Members: Anadel Hastie, Pat Montpetit, Franca McMillan, Chiman Harsora, Betty-Ann Marin  
Staff: Kim Pelkman, Clinical Manager of NODAC Services

#### Housing and Accommodation Working Group

- Representative on Accessibility Committee / Improved Accessibility
- Seniors' Housing Resource Committee – includes providers and developers and other interested individuals who are interested in promoting seniors-specific housing
- Housing Marketing Plan to support the development and provision of seniors' housing
- Supportive Housing at Pioneer Manor
- Rest / Retirement Home By-Law Implementation



Members: Maire Laurikainen, Betty-Ann Marin, Alice Forbes-Girdlestone  
Staff: Denis Desmeules, Director, Housing Services

#### Human Resources Working Group

- Evidence-based research to facilitate needs-based projects / programs (Annual Omnibus Multi-Partner Seniors' Survey)
- Conference development on needs identified to facilitate Health Professional Recruitment
- Conference support infrastructure
- Centre of Gerontological Excellence including Joint Programs with the Seniors Campus, Laurentian University, Cambrian College, Collège Boréal and the Northern Ontario Medical School

Members: Anadel Hastie, Dr. Maurice St. Martin, Franca McMillan  
Staff: Kim Rossi, Co-ordinator of Health Initiatives

#### Marketing Working Group

- Media coverage of seniors' issues and the activities/ accomplishments of the Roundtable
- Branding Strategy with a seniors' focus
- Seniors-focussed marketing tools development (brochures, websites etc.)
- Seniors community familiarization tours
- Selection process for Seniors' Awards to recognize the contributions of seniors

Members: Marlene Johnson, John Lindsay, Pat O'Malley, Chiman Harsora  
Staff: Bernadette Walicki, Co-ordinator of Community Initiatives

# Request for Decision City Council



## Type of Decision

Meeting Date	December 16, 2004				Report Date	December 10, 2004			
Decision Requested	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High	<input type="checkbox"/>	Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open	<input type="checkbox"/>	Closed

## Report Title

Award of a General Insurance Program  
Contract CPS04-13

## Policy Implication + Budget Impact

☒ This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

☒ Background Attached

## Recommendation

THAT the Treasurer be authorized to purchase the various insurance policies as set out with particulars in Appendix A (attached) from the insurers specified at an approximate total premium cost of \$2,103,163 inclusive of provincial sales tax, as follows:

Frank Cowan Company - \$1,821,562  
Parapet - \$ 240,000 (est.)  
AllSport - \$ 17,410

and

THAT the Treasurer be authorized to negotiate (both coverage and premium) and purchase insurance policies for Airport Owners/Operators Liability with coverage effective April 1, 2005.

Recommendation Continued

## Recommended by the General Manager

D. Wuksini  
General Manager of Corporate Services

## Recommended by the C.A.O.

M. Mieto  
Chief Administrative Officer

Drafted by: D. Canniff, Risk Management/Insurance Officer

Reviewed by: C. Mahaffy, Manager of Financial Planning &amp; Policy/Deputy Treasurer

Date: December 10, 2004

**Report Prepared By**J. Van de Rydt  
Co-Ordinator of Capital Budget & Risk Management

CS

**Division Review**S. Jonasson  
Director of Finance/City Treasurer**BACKGROUND****Summary**

The recommendation is to have the present provider, Frank Cowan Company Limited, provide the core insurance coverage for the City of Greater Sudbury for 2005, at a premium cost of \$1,821,562 inclusive of tax. This core coverage would leave the deductible portion of claims at \$50,000 but eliminate the umbrella liability coverage of \$25 million. The City will have liability coverage of \$25 million rather than the \$50 million currently in effect.

Excess Workers Compensation indemnity coverage will remain with Parapet at an estimated cost of \$240,000 for 2005 as this is the only provider in Canada. Staff will continue to monitor WSIB claims, the cost of Parapet coverage and the balance in the WSIB reserve fund to ensure that it is still wise to purchase this type of coverage. At the present time, the balance in the reserve could not absorb a large claim, and it is recommended that this coverage remain in place. The deductible is \$300,000 on this policy.

Community Affiliates and User Group coverage is recommended to stay with the current provider - AllSport as well, and the total premium for both is just over \$17,000.

Overall, with the reduced umbrella liability coverage, the costs for the coverages described above will be about 3% less than in 2004.

**Request For Proposal**

Work began in the spring of 2004 to compile information in order that an RFP for Insurance Coverage could be undertaken. This required a historical based compilation of all claims information. As well, a complete review of asset inventory (buildings, equipment and vehicles) was necessary. The review, including building appraisals, was the first such formal exercise undertaken since the amalgamation of 2001.

The purpose of the Insurance RFP was to solicit quotations for the replacement of existing coverages now provided by our current insurance providers:

**1) Core Coverages** - This coverage includes Municipal General Liability, Errors and Omissions Liability, Non-Owned Automobile, Environmental Liability, Crime Insurance, Councillor's Accident, Firefighter's Accident, Legal Expense Reimbursement, Conflict of Interest, Owned Automobile (including Transit), Garage Automobile, Property Insurance, Boiler and Machinery Insurance, Umbrella Liability (provides higher limits for municipal general and automobile liability). Frank Cowan Company Limited is the current insurer of these core coverages.

Drafted by: D. Canniff, Risk Management/Insurance Officer

Reviewed by: C. Mahaffy, Manager of Financial Planning & Policy/Deputy Treasurer

Date: December 10, 2004

**2) Airport Insurance** - This coverage includes Airport Owners / Operators Liability and Airport Environmental Liability. The Airport Environmental Insurance expires January 1, 2007. XL Insurance is the current insurer. The Airport Owners / Operators Liability policy expires April 1, 2005. Information required by insurers to produce premium quotations for renewal is currently being undertaken. Insurers are unable to guarantee premium pricing more than 45 - 60 days prior to renewal date (April 1, 2005). This coverage is provided by Aon Parizeau Inc. through Lloyds of London.

**3) Excess Workers Compensation Indemnity** - This coverage provides stop-loss for excess WSIB claims. CGS is a Schedule 2 employer and self insurers WSIB claims. This coverage is provided by Parapet Underwriters through Employers Reinsurance. They are the only insurer of this coverage in Canada. Final renewal premiums are being put in place immediately.

**4) Community Affiliates and Community Minded User Groups** - This coverage provides general liability protection to playground associations and community minded groups while using City facilities. Such coverage fills any gaps to ensure complete protection for these groups. These premiums are paid by CGS. This coverage is provided by Allsport Insurance Marketing through Aviva Insurance. Canada Brokerlink (the City Insurance Broker) acts as an intermediary for Allsport.

**5) User Groups** - This is an insurance program that gives individuals or groups that rent City facilities the option to obtain liability insurance at the time of rental instead of seeking outside alternatives (one stop shopping). As this is a program only, premiums are paid by the user, not CGS. Given the ability of bulk purchasing, the premiums paid by users are generally much less than through conventional sources (eg, liquor liability, general liability tied to facility rentals). This coverage is provided by Allsport Insurance Marketing through Aviva Insurance. Canada Brokerlink (the City Insurance Broker) acts as an intermediary for Allsport.

### **Marketplace in Ontario**

From our experience in the last few years, the main insurance program providers for Ontario municipalities have included: St. Paul's through AON, MuniPro through Phoenix Eastern, Frank Cowan Company Limited, Jardine Lloyd Thompson Canada, and the Ontario Municipal Insurance Exchange (OMEX). These insurers (with the exception of OMEX) quoted when the Transition Board tendered for the City's insurance program and service providers back in 2000/2001.

Since that time in late 2000, the insurance market has been in a state of considerable volatility which has caused significant pressure and concern for all insurance buyers. This pressure was seen in reductions in the type and amount of insurance available as well as large premium increases. This "hard market" was due to the fact that insurance is a global business and a combination of reduced investment income due to historically low interest rates, an increase in the damage costs of several natural disasters and huge losses associated with terrorist attacks and corporate governance (ie. Enron, Worldcom, etc.) affect all insurance buyers.

Three or four years of premium increases have provided financial strength to many insurance companies. Some insurance buyers have now seen insurance premiums stabilize and even decrease marginally. It was anticipated that the CGS Insurance Coverage RFP would coincide with this positive turn in the insurance market.

Drafted by: D. Canniff, Risk Management/Insurance Officer

Reviewed by: C. Mahaffy, Manager of Financial Planning &amp; Policy/Deputy Treasurer

Date: December 10, 2004

**Summary of RFP Results****1. Core Coverage**

Early indications were that at least three insurers would be interested in quoting for coverage for the City: Frank Cowan, St. Paul and OMEX. At present, no other programs exist in Ontario for municipal insurance. The RFP was issued in September based on this information. Direct invitation was issued to all three insurance companies to participate in the RFP by the Manager of Supply and Services. However, on the closing date of November 2<sup>nd</sup>, the City received only one submission for core municipal coverage. That submission was from the incumbent, Frank Cowan Company.

We have received early reports from other municipalities that have their insurance renewing for a similar period to CGS. St. Paul have renewed some of their accounts already and increases have averaged 5 - 7%. This can be misleading as none of the cities included in this survey have transit operations. Our 2005 automobile insurance premium for transit increased by 9.5%. Another issue is that some of these cities have indicated there are new restrictions or limitations on their St. Paul coverage. There is no word on what these coverage changes entail nor if they are significant. Not much information has been received about OMEX renewals other than from Windsor. OMEX have only insured Windsor since January 2004 and have given an advanced indication of a significant increase in their 2005 renewal price (assume double digit). Other municipalities that have issued an RFP for insurance coverage this year have had similar results to CGS. Our information suggests that only Cowan is currently in a position to actively pursue new municipal accounts in Ontario.

The City's Insurance Broker of record (Canada Brokerlink) assisted with the RFP evaluation process for core coverage, and their comments and recommendations, agreeing with this report, have been appended.

**Core Coverage Options****a) Increased Deductible**

Many large established municipalities have moved to higher deductibles in an effort to save insurance premium dollars, as Council was advised in a recent report. Such an option was included in the City's RFP. Optional deductibles were priced for liability and property coverages. Our current deductible is \$50,000. Premium discounts for liability and property coverage were contemplated for increased deductibles of \$100,000 and \$250,000. The increased deductible would result in premium savings as noted below; however, it would also cause claim costs to increase as illustrated. Increased deductible limits are not recommended at this time, but will be revisited annually to consider the merits of an increased deductible limit.

Over four years, the following would have been the additional costs to the City if higher deductible limits had been in place:

DEDUCTIBLE	INCREASED CLAIMS COSTS	SAVINGS IN PREMIUM COST	NET COSTS
\$100,000	\$404,507	\$237,924	\$166,583
\$250,000	\$841,576	\$582,288	\$259,288

Drafted by: D. Canniff, Risk Management/Insurance Officer

Reviewed by: C. Mahaffy, Manager of Financial Planning & Policy/Deputy Treasurer

Date: December 10, 2004

The attached table (Appendix B) tracks the impact of the premium savings versus increased claims cost for both property and liability coverages. Only closed claims above the current \$50,000 deductible have been used for the computation. Unfortunately, given our short four year history, such premium savings would not have translated to overall savings if higher deductibles had been in place.

## **b) Limit of Liability Insurance**

Current liability coverage is made up of \$25,000,000 of Municipal Liability and Automobile Liability. Above this \$25,000,000 amount is Umbrella Liability that provides an additional \$25,000,000 of liability protection. This coverage has been in place since the formation of CGS in 2001. The Umbrella premiums have historically been good value for the money. However umbrella premiums have increased at a faster rate than other coverages purchased. It is more difficult to purchase - for all insurance buyers, not just municipalities. The 2001 premium for Umbrella was \$37,000. After the start of the hard market this premium jumped to \$75,000 in 2002, \$100,000 in 2003 and \$115,000 in 2004.

Limits of coverage usually reflect the exposure to catastrophic loss. Is the City exposed to such a loss? There are four such exposures to consider. They are service provision of Water, Transit, Fire/EMS and Pioneer Manor. Any mismanagement of our potable water distribution, a serious automobile accident with a bus full of passengers, negligence in the performance of emergency services in a large accident or in the negligent administration and care of several long term care residents could expose CGS to a loss over \$25,000,000.

Recent and significant court awards have included a \$13 million ski lift accident in BC, fire services were marginally implicated in a \$14 million airport hangar fire in Yukon, \$13 million for a Moose Jaw school crossing injury and \$11 million errors of Bobcaygeon in building inspection services. The only other significant incident is, of course, Walkerton, which exceeded \$300 million in an out of court settlement. Are such losses as Walkerton likely today? Given the introduction of the Safe Water Drinking Act, new water operator licensing and training and monitoring initiatives, the scale of potential public injury has definitely reduced.

There are no other recent Canadian losses of note that have exceeded \$15,000,000 in exposure for those services currently provided by the City.

Higher limits are a benefit considering the long-term nature of coverage for this type of insurance. It is becoming increasingly common for corporations to receive claims for events which occurred years ago, even decades earlier. However, given the current costs of the coverage, and the fact that the increased coverage can no longer be obtained for Errors and Omissions, the recommendation is to not maintain the \$25,000,000 Umbrella Liability coverage. This results in savings of \$124,200 including PST for 2005.

## **2) Airport Insurance**

As mentioned previously, the Airport Owners / Operators Liability policy expires April 1, 2005. Information required by insurers to produce premium quotations for renewal is currently being compiled. Insurers are unable to guarantee premium pricing more than 45 - 60 days prior to renewal date (April 1, 2005).

Drafted by: D. Canniff, Risk Management/Insurance Officer

Reviewed by: C. Mahaffy, Manager of Financial Planning & Policy/Deputy Treasurer

Date: December 10, 2004

### **3) Excess Workers Compensation Indemnity**

As mentioned previously, final renewal premiums are being put in place immediately. This coverage will be provided by Parapet Underwriters through Employers Reinsurance - the only insurer of this coverage in Canada. Premium is targeted at approximately \$240,000 including PST.

### **4) Community Affiliates and Community Minded User Groups & 5) User Groups**

Two submissions were received for the Community Affiliates Insurance and the User Group program. One was from the current carrier, AllSport Insurance Marketing through Aviva Insurance. Canada Brokerlink (the City's Insurance Broker) acts as an intermediary for AllSport. The other submission was received from Cambrian Insurance through Sports-Can Insurance Consultants and Temple Insurance.

Comparison of the two packages showed an advantage with maintaining coverage with Allsport. It is recommended that for 2005 the City's coverage remain with AllSport. Both the Affiliates policy and the User Group Program will be reviewed in 2005 with the objective of enhancing protection and costs for these volunteers and users.

The liability policy for Associations will remain at \$259.20 including PST per association for a total of \$12,441.60. The liability policy for Community Minded User Groups will be \$4,968.00 including PST.

The insurance program for User Groups will offer the same premium options as 2004.

Drafted by: D. Canniff, Risk Management/Insurance Officer

Reviewed by: C. Mahaffy, Manager of Financial Planning & Policy/Deputy Treasurer

Date: December 10, 2004

## APPENDIX A

POLICY	INSURER	PREMIUM
Core Coverage	Frank Cowan	\$1,821,561.80
Excess Workers Compensation Indemnity	Parapet	est 240,000.00
Community Affiliates	AllSport	12,441.60
Community Minded User Groups	AllSport	4,968.00
<b>TOTAL</b>		<b>\$2,078,971.40</b>



## CITY OF GREATER SUDBURY

Appendix B

## Claims Experience - Greater than \$50,000 - PROPERTY

Date of Loss	Description of Loss	Amount of Loss	Cost to City at \$50,000 ded.	Cost to City at \$100,000 ded.	Increased Cost	Savings in Premium if \$100,000 ded.	Annual Net Cost to City increased ded.
		\$	\$	\$	\$	\$	\$
January, 2001	Property - EMS	350,000	50,000	100,000	50,000		
February, 2001	Property - Building	190,000	50,000	100,000	50,000		
		540,000	100,000	200,000	100,000	(29,320)	70,680
2002	None					(29,320)	(29,320)
2003	None					(29,320)	(29,320)
July, 2004	Property - Fire	166,000	50,000	100,000	50,000	(29,320)	20,680
Total Additional Costs if Deductible moved to \$100,000					150,000	(117,280)	32,720

## Claims Experience - Greater than \$50,000 - LIABILITY

Date of Loss	Description of Loss	Amount of Loss	Cost to City at \$50,000 ded.	Cost to City at \$100,000 ded.	Increased Cost	Savings in Premium if \$100,000 ded.	Annual Net Cost to City increased ded.
		\$	\$	\$	\$	\$	\$
2001	None					(30,161)	(30,161)
2002	None						
May, 1996	General Liability	60,995	50,000	60,995	10,995		
October, 1993	General Liability	70,175	50,000	70,175	20,175		
December, 1997	General Liability	73,337	50,000	73,337	23,337		
		204,507	150,000	204,507	54,507	(30,161)	24,346
June, 2003	General Liability	100,995	50,000	100,000	50,000	(30,161)	19,839
2004	None						
April, 2001	General Liability	181,747	50,000	100,000	50,000		
April, 2001	General Liability	113,128	50,000	100,000	50,000		
November, 2001	General Liability	135,199	50,000	100,000	50,000		
		430,074	150,000	300,000	150,000	(30,161)	119,839
Total Additional Costs if Deductible moved to \$100,000					254,507	(120,644)	133,863
Grand Total Additional Costs if Deductible moved to \$100,000					404,507	(237,924)	166,583

## Claims Experience - Greater than \$50,000 - PROPERTY

Date of Loss	Description of Loss	Amount of Loss	Cost to City at \$50,000 ded.	Cost to City at \$250,000 ded.	Increased Cost	Savings in Premium if \$250,000 ded.	Annual Net Cost to City increased ded.
		\$	\$	\$	\$	\$	\$
January, 2001	Property - EMS	350,000	50,000	250,000	200,000		
February, 2001	Property - Building	190,000	50,000	190,000	140,000		
		540,000	100,000	440,000	340,000	(85,251)	254,749
2002	None					(85,251)	(85,251)
2003	None					(85,251)	(85,251)
July, 2004	Property - Fire	166,000	50,000	166,000	116,000	(85,251)	30,749
Total Additional Costs if Deductible moved to \$250,000					456,000	(341,004)	114,996

## Claims Experience - Greater than \$50,000 - LIABILITY

Date of Loss	Description of Loss	Amount of Loss	Cost to City at \$50,000 ded.	Cost to City at \$250,000 ded.	Increased Cost	Savings in Premium if \$250,000 ded.	Annual Net Cost to City increased ded.
		\$	\$	\$	\$	\$	\$
2001	None					(60,321)	(60,321)
2002	None						
May, 1996	General Liability	60,995	50,000	60,995	10,995		
October, 1993	General Liability	70,175	50,000	70,175	20,175		
December, 1997	General Liability	73,337	50,000	73,337	23,337		
		204,507	150,000	204,507	54,507	(60,321)	(5,814)
June, 2003	General Liability	100,995	50,000	100,995	50,995	(60,321)	(9,326)
April, 2001	General Liability	181,747	50,000	181,747	131,747		
April, 2001	General Liability	113,128	50,000	113,128	63,128		
November, 2001	General Liability	135,199	50,000	135,199	85,199		
		430,074	150,000	430,074	280,074	(60,321)	219,753
Total Additional Costs if Deductible moved to \$250,000					385,576	(241,284)	144,292
Grand Total Additional Costs if Deductible moved to \$250,000					841,576	(582,288)	259,288



# CANADA BROKERLINK (ONTARIO) INC.

161 Larch St., Sudbury, ON P3E 1C4  
Phone: 705-675-1307 Fax: 705-675-5286

December 8, 2004

The City of Greater Sudbury  
Dave Canniff, Insurance Officer  
P.O. Box 5000, Stn "A"  
200 Brady St, Sudbury, ON P3A 5P3

## Re: Insurance Coverage RFP

Dear Dave:

This fall, the City of Greater Sudbury acted on its earlier commitment to seek out competitive quotations for insurance coverage for calendar year 2005. Coverage has been provided by the Frank Cowan Company Limited since restructuring and it was deemed wise to determine what other alternatives were available.

### MARKET CONDITIONS

The 'soft market' of the late 1990s was a direct result of superior investment returns being earned on insurers' capital, unearned premiums and loss reserves. When returns faltered and interest rates declined, that soft market was replaced by a return to proper underwriting standards and by insurers' attempts to obtain adequate pricing for the risks they write. This 'hard market' was driven by several factors including:

- the reinsurance industry's insistence on adequate pricing along with tougher terms, higher retentions, etc.,
- solvency concerns and increased regulatory oversight of insurers' financial strength, and
- shareholder demands for a respectable return on their capital.

As is usually the case in a hard market, primary insurers responded by retreating from those classes of business they initially sought during the soft market and by imposing onerous conditions on many mainstream accounts, both new business and renewals. They certainly ceased looking for new market niches.

At the same time, the loss experience in municipal business continued to reach new heights with increasing frequency and severity, including several landmark court settlements. There are also unpredictable liabilities beginning to emerge with regard to services that have been downloaded from the province.

The uncertainties, the increasing loss frequency/severity and the reticence to underwrite unfamiliar classes have unfortunate consequences for municipalities:

- There are fewer markets available now than there have been in past years.
- Those that remain in the market have inappropriate coverage limitations/restrictions.
- They also exhibit a reduced appetite for new accounts. That is evident in their coverage terms and limitations and in their decisions to not respond to some Request for Proposal offerings that they would have looked on as opportunities in the recent past.

It was in this context that City of Greater Sudbury staff undertook the preparation of the 'Request for Proposal' (RFP) document and to analyze the anticipated responses to the RFP.



## RESPONSIBILITY

Canada Brokerlink is the City's contracted insurance broker and was asked to assist the City by:

- 1) Reviewing the RFP document and offering comments, criticisms and suggestions, before the document was distributed,
- 2) Attending the information meeting for potential respondents to assist staff in answering questions or clarifying any issues,
- 3) Reviewing the analysis of the RFP responses conducted by the City along with their comments and recommendations,
- 4) Confirming that the selected proposal was in compliance with the RFP, or that variations were highlighted by the proponents in terms of:
  - a) Policy limits,
  - b) Deductibles,
  - c) Terms, exclusions, and limitations of the various wordings,

and pointing out any variations that could be detrimental to the interests of the City of Greater Sudbury,

- 5) Analyzing any optional deductible offerings to ascertain if the premium savings associated with those options would justify the elevated cost to the City of paying amounts to settle losses within the higher deductible.

## FINDINGS

- 1) Municipal staff did an exceptional job preparing the RFP. The document was extremely well-organized and comprehensive. Consequently, our detailed review yielded only a few suggestions.
- 2) At the information meeting, only one supplier (the incumbent) for the core coverages was represented. Consequently, there were comparatively few issues requiring our input.
- 3) The analysis by municipal staff was thorough and we concur with its findings.
- 4) There were a few variations between the RFP requirements and the policy limits or deductibles submitted. These were all highlighted by the proponent. There was also one updated wording (Environmental Liability) and minor amendments to exclusions relating to data, terrorism, nuclear injury, asbestos and mold/fungi. These have been relocated within the document, redrafted to reflect a different insurer subscription arrangement or brought into line with industry wordings. There appears to be nothing detrimental to the City in these alterations.
- 5) We have reviewed the credits for higher deductibles on property and liability coverages and determined the cost implications for the City. We do not recommend any deductible changes as the credits offered are insufficient to justify the additional cost that the City would incur to absorb the higher deductibles.

## COVERAGES AND PREMIUM CONTROL

It is a challenge to find ways to reduce the City's premium without exposing it to significant loss potential. Selecting higher deductibles is a common way to achieve savings but, in this case, the credits offered dictate that the current deductible levels be maintained, at least for this year.

The City of Greater Sudbury currently carries all the appropriate coverages to transfer its risks and we do not recommend any additional coverages at this time. The limits are realistic on all policies. There are no coverages that we would recommend be eliminated.



We would like to point out one area for consideration. We have been unable to find a Canadian lawsuit against a municipality that has been settled for more than \$15,000,000. There are, no doubt, several where statements of claim have been issued for higher figures but they have all been settled for lower amounts. The

City currently carries a total of \$50,000,000 for general liability, automobile and non-owned automobile. In light of the legal climate, the City may wish to consider reducing that limit.

While we do not recommend this, it may be something to which Council would wish to give consideration.

In our opinion, the areas where liability claims are likely to be the most severe are those where the possibility exists for multiple claimants from a single incident. Examples include:

- Major transit accident,
- Fire at Pioneer Manor,
- Waterborne illnesses, similar to the Walkerton incident.

One thing to take into account is that today's incidents may not be the subject of litigation for many years. For example, an Emergency Services treatment of a child may not be litigated until the child reaches the age of majority. Courts make awards in the context of the economic conditions that prevail at the date of settlement rather than those at the time of the incident. While inflation is in check today, there is no certainty that will continue and future awards could be dramatically higher as a result.

Another thing to consider is that future landmark cases could raise the bar on settlements.

#### **FEES**

Our input to this process has been beyond the scope of the work mandated by the service agreement between the City of Greater Sudbury and Canada Brokerlink and are subject to a fee for service. However, in view of the superior RFP preparation and analysis by Municipal staff, and considering that there was only one response for the core coverages, our effort has been relatively modest. Consequently, we have decided that we will not be submitting a fee for this task.

We trust that the above information will assist the City in its deliberations. If you have any questions, please feel free to contact me.

Yours very truly,

**CANADA BROKERLINK (ONTARIO) INC.**

Gary B. Barr, P.Eng, CIP, CCIB  
Ontario Commercial Lines Mgr

/AK

**CANADA BROKERLINK (ONTARIO) INC.**

Jamie Colvin, B.A., CAIB  
Account Executive

# Request for Decision City Council




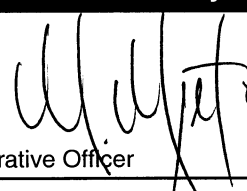
Type of Decision									
Meeting Date	December 16, 2004				Report Date	November 24, 2004			
Decision Requested	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High	<input type="checkbox"/>	Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open	<input type="checkbox"/>	Closed

Report Title
<b>Contract Award for the Printing of the Leisure Guide</b>

Policy Implication + Budget Impact	
<input checked="" type="checkbox"/>	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<p>This expenditure is budgeted for annually in the operating budget.</p>	
<input checked="" type="checkbox"/>	Background Attached

Recommendation
<p>THAT the contract for the printing of the City's Leisure Guide Booklet be awarded to Journal Printing of Sudbury in the amount of \$33,199.15 per issue, this being the highest scoring proposal received that meets all proposal specifications.</p>
Recommendation Continued

Recommended by the General Manager
 Caroline Hallsworth General Manager, Citizen and Leisure Services

Recommended by the C.A.O.
 Mark Mieto Chief Administrative Officer

**Report Prepared By**


Chris Gore  
Manager of Volunteerism and Community Development

**Division Review**


Réal Carré  
Director of Leisure, Community and Volunteer Services

**Executive Summary**

The Leisure Guide is a publication produced twice each year (Spring/Summer, Fall/Winter) by the City of Greater Sudbury to promote City leisure facilities and programs to residents of our community.

**Background**

The Leisure Guide is produced in house by City of Greater Sudbury Staff and promotes the programs, services and facilities that are available to the public through the Citizen and Leisure Services Department. The Leisure Guide is also used extensively by other City departments to communicate timely and important information to the community regarding other City of Greater Sudbury services and initiatives. Information relating to children's services, waste management, transit services, emergency services and corporate services are generally included in the publication.

The Leisure Guide also includes a comprehensive community contact list of local not-for profit organizations, a directory of municipal services, information on seniors organizations and a listing of local community events and tournaments. The Leisure Guide is delivered to all homes in Sudbury through newspaper insertion (Northern Life and Le Voyageur) and postal delivery where required. Leisure Guides are also available throughout the year at all Citizen Service Centres, leisure facilities and various other locations including post secondary institutions and the Welcome Centre. The Leisure Guide is published in both French and English as per City of Greater Sudbury French Language Policy.

A Request for Proposal for the printing of the Leisure Guide was issued in November of 2004. The proposals were reviewed with the following results:

**Contract CLS04-14****Printing of Leisure Guide Booklet November 19, 2004 Evaluation Grid**

<b>Business</b>	<b>Quality of service and production</b>	<b>Delivery</b>	<b>Local Sales Representative</b>	<b>Price</b>	<b>TOTAL POINTS</b>
<b>Journal Printing</b>	23	10	15	47	95
<b>Data Group</b>	19	9	15	42	85

Therefore, it is recommended that the contract for the printing of the Leisure Guide Booklet be awarded to Journal Printing for 2005 with an option to extend to 2006 and 2007 subject to negotiations favourable to both parties. The contract was estimated to be a \$175,000 expenditure over the 3 year period.

The funding for the printing and distribution of the Leisure Guide is contained within the Leisure Services annual operational budget under Leisure Services Administration, Advertising and Promotion. This budget of \$71,530 annually covers the \$33,199.15 for printing of each issue of the Leisure Guide as well as translation and delivery costs. Some advertising space in the Leisure Guide is sold to organizations and businesses to help offset printing costs and maintain net expenditures within this budget.

# Request for Decision City Council

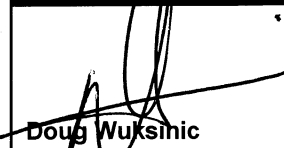


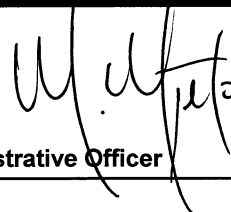
Type of Decision											
Meeting Date	2004-12-16					Report Date	2004-12-10				
Decision Requested	<input checked="" type="checkbox"/>	Yes		No		Priority	<input checked="" type="checkbox"/>	High			Low
	Direction Only					Type of Meeting	<input checked="" type="checkbox"/>	Open			Closed

Report Title
<b>REGISTRATIONS - 2005 CONFERENCES - AFMO, AMO, FCM, FONOM &amp; ROMA/OGRA - VARIOUS DATES &amp; LOCATIONS</b>

Policy Implication + Budget Impact	
N/A	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<p><b><u>POLICY IMPLICATIONS</u></b></p> <p>None</p> <p><b><u>BUDGET IMPACT</u></b></p> <p>These funds are provided for in the Current Budget.</p>	
	Background Attached

Recommendation	
<p>THAT Members of Council for the City of Greater Sudbury be authorized to attend the following conferences:</p> <p><b>2005 AFMO Conference</b> to be held September 13-14, 2005 in Rouyn-Noranda, Quebec and September 15-17, 2005 in Kirkland Lake, Ontario;</p> <p><b>2005 AMO Annual Conference</b> to be held August 14-17, 2005 at the Westin Harbour Castle, Toronto, Ontario;</p> <p><b>2005 FCM Annual Conference</b> to be held June 3-6, 2005 in St. John's, Newfoundland;</p> <p><b>2005 FONOM/Northeastern Ontario Municipal Conference</b> to be held May 11-13, 2005 at the St. Charles W. Stockey Centre, Parry Sound, Ontario;</p>	
<input checked="" type="checkbox"/>	Recommendation Continued

Recommended by the General Manager
 Doug Wuksinic General Manager of Corporate Services

Recommended by the C.A.O.
 Mark Mieto Chief Administrative Officer

Date: 2004-12-10

**Report Prepared By**

Corrie-Jo Caporale  
Council Secretary

**Division Review**



Ron Swiddle  
City Solicitor/Director of Legal Services

**RECOMMENDATION (continued)**

**2005 ROMA/OGRA Combined Conferences** to be held February 20-23, 2005 at the Fairmont Royal York Hotel, Toronto, Ontario.

**BACKGROUND**

Additional conference information will be forwarded to Members of Council wishing to attend either of the above-noted conferences as it is received in the office of the City Clerk.



# Request for Decision City Council



## Type of Decision

Meeting Date	2004-05-13				Report Date	2004-05-21			
Decision Requested	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High	<input type="checkbox"/>	Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open	<input type="checkbox"/>	Closed

## Report Title

**REQUEST FOR AN EXTENSION OF NOISE BY-LAW EXEMPTION  
NICKEL RIM SOUTH PROJECT - FALCONBRIDGE LIMITED**

### Policy Implication + Budget Impact

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

#### Policy Implication:

Falconbridge has requested an extension to the approval given by Council in Resolution 2004-48. The Nickel Rim South Project is located between Capreol and Skead, in the former Town of Nickel Centre. Noise By-law 92-13 of the former Town is still in effect.

#### Budget Impact:

There is no financial impact associated with this Request for Decision.

☒ Background Attached

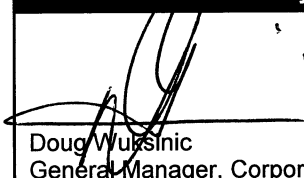
### Recommendation

WHEREAS Council by Resolution 2004-258, 2004-05-13, granted Falconbridge Limited an extension to the exemption to Noise By-law 92-13 of the former Town of Nickel Centre for the period from May 30th, 2004 to and including December 31, 2004;

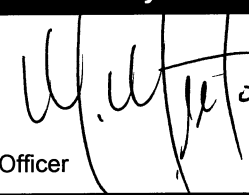
AND WHEREAS Falconbridge Limited has requested an extension of the exemption for operational requirements at the Nickel Rim South Project to carry out intensive surface construction such as preparing the site, including moving the broken rock, drilling and excavating work for a six month period from January 1, 2005 to and including July 31, 2005;

☒ Recommendation Continued

### Recommended by the General Manager

  
Doug Wukosinic  
General Manager, Corporate Services

### Recommended by the C.A.O.

  
Mark Mieto  
Chief Administrative Officer

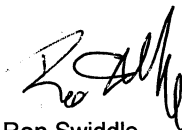
25

Report Prepared By



CJ Caporale  
Council Secretary

Division Review



Ron Swiddle  
City Solicitor/Director of Legal Services

**RESOLUTION (continued):**

NOW THEREFORE BE IT RESOLVED THAT the Council of the City of Greater Sudbury has no objection to the granting an extension of the exemption to Noise By-law 92-13, to Falconbridge Limited and its contractors for operational requirements at the Nickel Rim South Project to July 31, 2005;

AND THAT approval of this exemption be subject to the following conditions: 1) Restricting blasting to the daylight hours only. 2) That approval of this exemption be further subject to Falconbridge Limited and/or its contractors providing public notice of this construction activity prior to its commencement. 3) It is to be understood that this approval is given solely for the purpose of granting a noise exemption only and shall not be construed as an exemption or approval for any other purpose.

**BACKGROUND:**

City Council at its meeting of 2004-01-29 passed Resolution 2004-48, which read in full as follows:

THAT this Council has no objection to the granting of an exemption to By-law 92-13, "BEING A BY-LAW TO PROHIBIT AND REGULATE NOISES IN THE TOWN OF NICKEL CENTRE", to Falconbridge Limited and its contractors for operational requirements at the Nickel Rim South Project to carry out intensive surface construction such as preparing the site, including moving the broken rock, drilling and excavating work for a four month period from February 1st, 2004 to and including May 30, 2004;

AND THAT approval of this exemption be subject to restricting blasting to the daylight hours only;

AND FURTHER THAT approval of this exemption be further subject to Falconbridge Limited and/or its contractors providing public notice of this construction activity prior to its commencement;

AND FURTHER THAT it is to be understood that this approval is given solely for the purpose of granting a noise exemption only and shall not be construed as an exemption or approval for any other purpose.

At the City Council meeting of 2004-05-13 an extension of the noise exemption was granted under Resolution 2004-258, which read in full as follows:

WHEREAS Council by Resolution 2004-48, 2004-01-29, granted Falconbridge Limited an exemption to Noise By-law 92-13 of the former Town of Nickel Centre for the period from February 1st, 2004 to and including May 30th, 2004;

Date: 2004-12-10

**Report Prepared By**Thom Mowry  
City Clerk**Division Review**Ron Swiddle  
City Solicitor/Director of Legal Services**RESOLUTION (continued):**

NOW THEREFORE BE IT RESOLVED THAT the Council of the City of Greater Sudbury has no objection to the granting an extension of the exemption to Noise By-law 92-13, to Falconbridge Limited and its contractors for operational requirements at the Nickel Rim South Project to July 31, 2005 subject to the following conditions:

THAT approval of this exemption be subject to restricting blasting to the daylight hours only;

THAT approval of this exemption be further subject to Falconbridge Limited and/or its contractors providing public notice of this construction activity prior to its commencement;

THAT it is to be understood that this approval is given solely for the purpose of granting a noise exemption only and shall not be construed as an exemption or approval for any other purpose.

**BACKGROUND:**

City Council at its meeting of 2004-01-29 passed Resolution 2004-48, which read in full as follows:

THAT this Council has no objection to the granting of an exemption to By-law 92-13, "BEING A BY-LAW TO PROHIBIT AND REGULATE NOISES IN THE TOWN OF NICKEL CENTRE", to Falconbridge Limited and its contractors for operational requirements at the Nickel Rim South Project to carry out intensive surface construction such as preparing the site, including moving the broken rock, drilling and excavating work for a four month period from February 1st, 2004 to and including May 30, 2004;

AND THAT approval of this exemption be subject to restricting blasting to the daylight hours only;

AND FURTHER THAT approval of this exemption be further subject to Falconbridge Limited and/or its contractors providing public notice of this construction activity prior to its commencement;

AND FURTHER THAT it is to be understood that this approval is given solely for the purpose of granting a noise exemption only and shall not be construed as an exemption or approval for any other purpose.

At the City Council meeting of 2004-05-13 an extension of the noise exemption was granted under Resolution 2004-258, which read in full as follows:

WHEREAS Council by Resolution 2004-48, 2004-01-29, granted Falconbridge Limited an exemption to Noise By-law 92-13 of the former Town of Nickel Centre for the period from February 1st, 2004 to and including May 30th, 2004;

Date: 2004-12-10

**BACKGROUND (continued):**

AND WHEREAS Falconbridge Limited has requested an extension of the exemption to December 31st, 2004;

NOW THEREFORE BE IT RESOLVED THAT the Council of the City of Greater Sudbury has no objection to the granting an extension of the exemption to Noise By-law 92-13, to Falconbridge Limited and its contractors for operational requirements at the Nickel Rim South Project to December 31, 2004 subject to the conditions set out in Council Resolution 2004-48 remaining in effect.

A check of both the By-law Office and the Office of the Director of Airport Services was conducted to determine if any noise complaints had been received. Both Offices have indicated that they have received no noise complaints regarding this project.

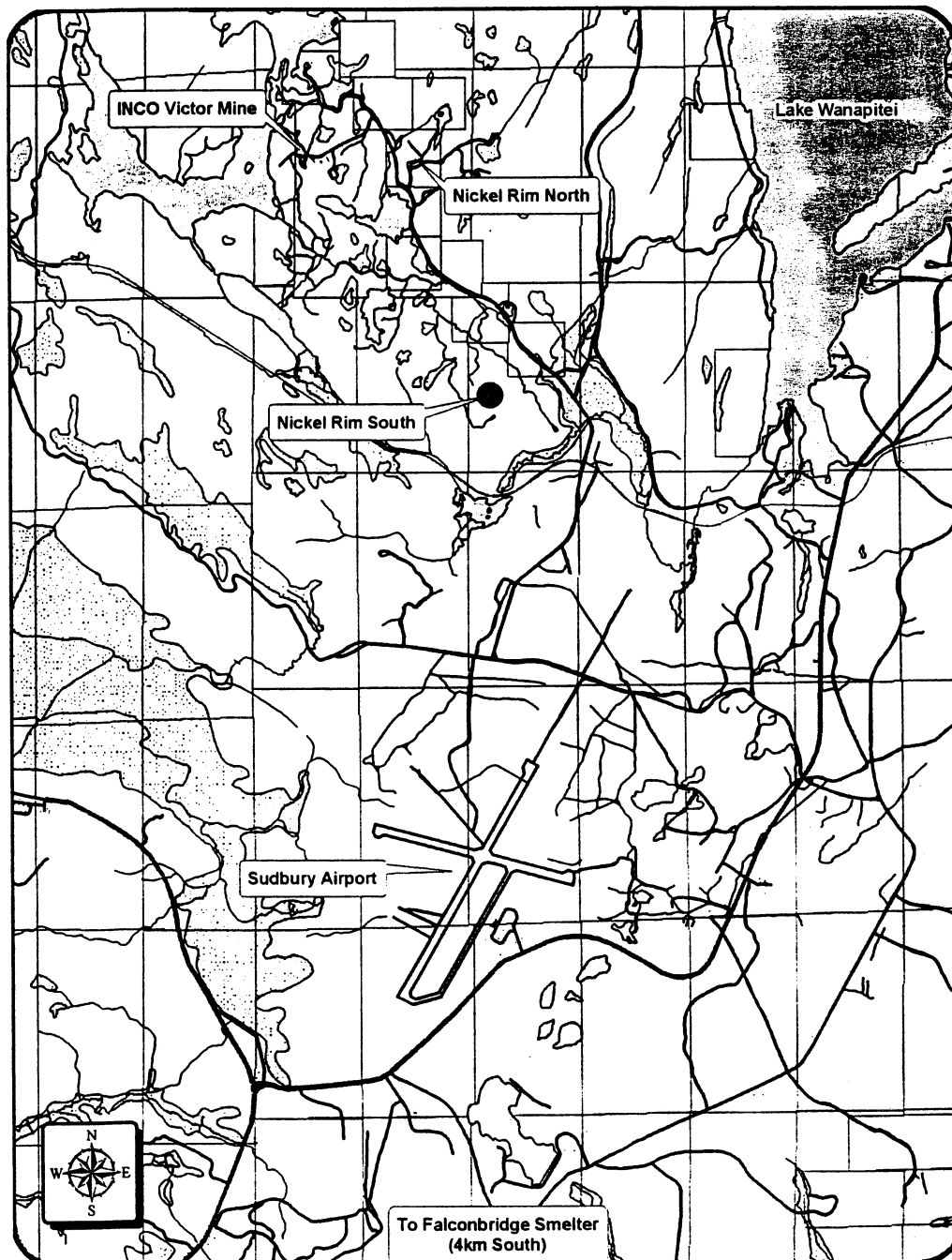
**RECOMMENDATION:**

It is recommended that Council grant Falconbridge's request for an extension of the exemption to Noise By-law 92-13 of the former Town of Nickel Centre from January 1, 2005 to and including July 31, 2005 subject to the same terms and conditions as set out in Council Resolutions 2004-48 and 2004-258.

**ATTACH:**

1. Site Location Map - Nickel Rim South Advanced Exploration Project

**Figure 3.2.1**  
**Site Location – Nickel Rim South Advanced Exploration Project**



# Request for Decision City Council




Type of Decision									
Meeting Date	December 16 <sup>th</sup> , 2004				Report Date	December 8 <sup>th</sup> , 2004			
Decision Requested	<input checked="" type="checkbox"/>	Yes		No	Priority	<input checked="" type="checkbox"/>	High		Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open		Closed

Report Title
Recommended Endorsement of the National Guide to Sustainable Municipal Infrastructure (InfraGuide)

Policy Implication + Budget Impact	
<input type="checkbox"/>	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<input checked="" type="checkbox"/>	Background Attached

Recommendation	
<p>THAT Council endorse the best practice concept from the National Guide to Sustainable Municipal Infrastructure (InfraGuide), and apply the practices when deemed appropriate, in accordance with the report from the General Manager of Public Works, dated December 8<sup>th</sup>, 2004, and</p> <p>THAT copies of this resolution be forwarded to The Honourable John Ferguson Godfrey, Minister of State (Infrastructure and Communities), our local Members of Parliament, the Municipal Engineers Association and Canadian Public Works Association.</p>	
<input type="checkbox"/>	Recommendation Continued

Recommended by the General Manager
 Don Belisle General Manager of Public Works

Recommended by the C.A.O.
 Mark Mieto Chief Administrative Officer

Date: December 8<sup>th</sup>, 2004

### Report Prepared By



R.G. (Greg) Clausen, P. Eng.  
Director of Engineering Services

### Division Review

The National Guide to Sustainable Municipal Infrastructure (InfraGuide) gathers documents and creates best practices that support and encourage Canadian municipalities to use proven approaches to deliver sustainable infrastructure to their communities. InfraGuide covers both the decision-making and investment planning area as well as technical solutions to infrastructure construction, operation and maintenance issues. The initial scope includes the areas of environmental protocols, potable water, storm and wastewater and municipal roads.

Leadership and direction is provided by a Governing Council composed of 22 members representing a broad regional mix and a combination of affiliation and expertise. Governing Council members include academics, consulting engineers, members of professional and technical associations, local politicians, contractors, municipal staff and the general public.

Five technical committees have been established to develop best practices in the areas of: Municipal Roads, Potable Water, Storm and Wastewater, Decision Making and Investment Planning and Environmental Protocols. Best practice topics and priorities have been identified through extensive stakeholder discussions followed by national scans to identify current practices. National working groups with expertise in the subject areas develop each specific best practice document under the technical committees' direction. Currently over 300 volunteers are actively involved in the development of best practices through the working groups and technical committees. These volunteers include an impressive collection of technical expertise representing all regions and a range of community sizes across Canada.

A national peer / stakeholder review period is included in the development of each best practice prior to final publication.

In addition, InfraGuide has developed networks at local levels across the country by the establishment of service contracts with reputable organizations and individuals from each region to provide liaison in disseminating information and obtaining feedback from the local level on the InfraGuide products and activities as well as local infrastructure priorities.

Several universities, including McGill and Western, have introduced a maintenance component into their infrastructure engineering curriculum and are using the InfraGuide documents as a teaching tool.

The Federation of Canadian Municipalities is leading this unique project in partnership with the National Research Council. By March 2005, at the completion of Phase I and II of this project, total expenditures will total more than 20 million dollars with 12.5 million provided through Infrastructure Canada program funding and the remainder through NRC and other in-kind contributions.




Currently, 29 best practices are published and available for free distribution to Canadian municipalities (Appendix 'A') attached. Other topics are currently at various stages of development.

In March 2005, Mr. John Godfrey, Minister of State (Infrastructure and Communities), will review the continuation of funding for this project. Councils' endorsement of the guidelines and commitment to use the InfraGuide, where appropriate, will clearly indicate the importance of the guidelines to all municipalities and the need for the continuation of this valuable project.

# INFRAGUIDE: BEST PRACTICE DOCUMENTS

Currently over 30 best practices are published and available in print or on-line. Other topics are currently at various stages of development.

## Published and Available\*

 <b>Decision Making and Investment Planning</b>	<ol style="list-style-type: none"> <li>Planning and Defining Municipal Infrastructure Needs</li> <li>Developing Indicators and Benchmarks</li> <li>Developing Levels of Service</li> <li>Alternative Funding Mechanisms</li> <li>Coordinating Infrastructure Works</li> <li>Investment Parameters for Municipal Infrastructure</li> <li>Managing Infrastructure Assets</li> </ol>	<ol style="list-style-type: none"> <li>Dedicated Funding</li> <li>Managing Risk*</li> <li>Public Consultation*</li> </ol> <p>(Fall 2004) (Spring 2005)</p>
<b>Potable Water</b>	<ol style="list-style-type: none"> <li>Deterioration and Inspection of Water Distribution Systems</li> <li>Water Use and Loss in Water Distribution Systems</li> <li>Selection of Technologies for the Rehabilitation or Replacement of Sections of a Water Distribution System</li> <li>Water Quality in Distribution Systems</li> <li>Establishing a Metering Plan to Account for Water Use and Loss</li> <li>Developing a Water Distribution System Renewal Plan</li> </ol>	<ol style="list-style-type: none"> <li>Speed and Quality of Linear System Repairs</li> <li>Monitoring Water Quality in Distribution Systems*</li> <li>Small System Operation and Maintenance Practices*</li> <li>Methodologies for Setting a Cross-Connection Control Program*</li> </ol> <p>(Fall 2004) (Spring 2005) (Spring 2005)</p>
 <b>Storm and Wastewater</b>	<ol style="list-style-type: none"> <li>Selection of Technologies for Sewer Rehabilitation and Replacement</li> <li>Inflow/Infiltration Control/Reduction for Wastewater Collection Systems</li> <li>Source and On-Site Controls for Municipal Drainage Systems</li> <li>Wastewater Source Control</li> <li>Wastewater Treatment Plant Optimization</li> <li>Biosolids Management Programs</li> <li>Solids Inventory Control for Wastewater Treatment Plant Optimization</li> <li>Assessment and Evaluation of Storm and Wastewater Collection Systems</li> <li>Optimization of Lagoon Operations</li> </ol>	<ol style="list-style-type: none"> <li>Communication and Public Consultation for Biosolids Management*</li> <li>Biosolids Quality Management Programs*</li> <li>Stormwater Management Planning*</li> <li>Conveyance and End-of-Pipe Measures for Stormwater Control*</li> </ol> <p>(Fall 2004) (Fall 2004) (Spring 2005) (Spring 2005)</p>
<b>Roads and Sidewalks</b>	<ol style="list-style-type: none"> <li>Timely Preventative Maintenance for Municipal Roads – A Primer</li> <li>Construction of Utility Boxes in Pavements</li> <li>Restoration and Repair of Utility Boxes in Pavements</li> <li>Guidelines for Sealing and Filling Cracks in Asphalt Concrete Pavement</li> <li>Rut Mitigation Techniques at Intersections</li> <li>Priority Planning and Budgeting Process for Pavement Maintenance and Rehabilitation</li> <li>Road Drainage, Design, Alternatives and Maintenance</li> </ol>	<ol style="list-style-type: none"> <li>Sidewalk Design, Construction and Maintenance</li> <li>Preservation of Bituminous Pavement Using Thin Surface Restoration Techniques*</li> <li>Dust Control for Unpaved Roads*</li> </ol> <p>(Fall 2004) (Spring 2005)</p>
 <b>Environmental Protocols</b>	<ol style="list-style-type: none"> <li>Strategic Commitment to the Environment by Municipal Corporations</li> <li>Accounting for Environmental and Social Outcomes in Decision Making</li> <li>Demand Management</li> <li>Environmental Assessment</li> </ol> <p>(Fall 2004)</p>	<ol style="list-style-type: none"> <li>Environmental Management Systems*</li> <li>Land Use Planning*</li> </ol> <p>(Fall 2004) (Spring 2005)</p>
<b>Multi-discipline</b>	<ol style="list-style-type: none"> <li>Best Practices for Utility-Based Data</li> <li>An Integrated Approach to Assessment and Evaluation of Municipal Road, Sewer and Water Networks</li> </ol>	

\*Titles accompanied by an asterisk ( \*) are documents currently under development.  
\*Dates in brackets are anticipated dates of publication.



# Request for Decision City Council



## Type of Decision

Meeting Date	December 16, 2004				Report Date	December 8, 2004			
Decision Requested	<input checked="" type="checkbox"/>	Yes		No	Priority	<input checked="" type="checkbox"/>	High		Low
	Direction Only				Type of	<input checked="" type="checkbox"/>	Open		Closed

## Report Title

**Establishment of Capreol Archives for Local Land Registry Records**

### Policy Implication + Budget Impact

☒

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

Set-up costs not to exceed \$1,000 funded from the Capreol CSC operating budget.

Background Attached

### Recommendation

WHEREAS the Province of Ontario's Sudbury Land Registry Office is seeking to relocate the District of Sudbury Land Registry Records; and

WHEREAS Land Registry Office records contains valuable historical information that should remain in the community; and

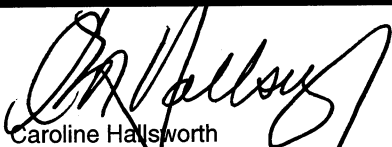
WHEREAS there is an opportunity to establish a Land Registry Record Archive at the Capreol Citizen Service Centre using existing space and staff resources; and

WHEREAS the Greater Sudbury Public Library Board is recommending that the City of Greater Sudbury establish a Local Land Registry Records Archive at the Capreol Citizen Service Centre;

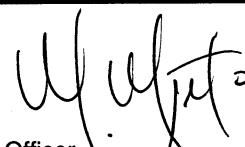
☒

Recommendation Continued

### Recommended by the General Manager

  
Caroline Hallsworth  
General Manager, Citizen and Leisure Services

### Recommended by the C.A.O.

  
Mark Mieto  
Chief Administrative Officer

**Report Prepared By**



Ron Henderson  
Director, Libraries and Citizen Services

**Division Review**

**RECOMMENDATION CONTINUED**

NOW THEREFORE BE IT RESOLVED THAT the City of Greater Sudbury agrees to house the Land Registry Records for the District of Sudbury at the Capreol Citizen Service Centre; and

FURTHER THAT staff be authorized to enter into the necessary agreements to implement this project; and

FURTHER THAT the Ontario Genealogical Society be thanked for their efforts to ensure that local records remain in the community.

**EXECUTIVE SUMMARY**

The Land Registry Office for Sudbury will cease to house Local Land Registry Records in its office early in 2005. There is an opportunity to transfer these records to the City of Greater Sudbury and retain these valuable historical records in the community by locating them at the Capreol Citizen Service Centre.

**BACKGROUND**

The Provincial Land Registry Office is in the process of automating its land records which include records of land transactions, patents, mortgages and similar information dating from the origin of the District of Sudbury in the late 1800's to spring 2004. It is through these documents that researchers, students and genealogists can learn how our community developed and gain an understanding of how our past has shaped our new city. For example, in tracing the history of the land on which the Sudbury Arena now stands, one learns that the land was originally owned by the Canadian Pacific Railroad and donated to a local lacrosse club in 1899 and was subsequently the site of the Central Public School.

The local chapter of the Ontario Genealogical Society brought to the attention of City staff that these land records were designated to be moved to a storage facility outside the community. While there is an obligation to retain these records in perpetuity, there is no requirement that they remain in the community of origin and if moved outside the community, these invaluable documents will no longer be easily accessible to the citizens of Greater Sudbury.

Given that it is the mandate of the library to preserve, protect and present material culture and that the public libraries and heritage museums have important local history collections including historical photographs and archival documents, it is a logical fit for the library to be entrusted with the housing of these records. The collection has been reviewed and is in accordance with the Greater Sudbury Public Library Board's "Intellectual Freedom and Collection Development Policy".

All thirteen library branches were assessed to determine if space was available to satisfy the requirements of the Land Registry Office collection. Amongst the requirements were a suitably large space with sufficient floor loading capacity to hold the documents, the ability to provide public access with existing staff and, a suitable and secure environment. We are pleased to report that upon that review, the Capreol Citizen Service Centre provides a suitable option to house these collections and provides an opportunity to retain these records locally.

The Capreol Citizen Service Centre has vacant space in two rooms, one of which is the former Town of Capreol vault which is approximately 16' x 20' and which is slab on grade construction suitable for holding the majority of the collection, including the record books. The second room, adjacent to the vault, is a larger room that was formerly used as the Town Office and which can accommodate those records stored in filing cabinets as well as work space for researchers who are accessing the collection. The Capreol Citizen Service Centre is open to the public 44 hours per week, Monday through Saturday, and has two full time staff. As the records will be immediately across the hall from the current library, they can be made available to the public during library operating hours by existing staff. In addition, as a public building, the building has appropriate temperature controls and a security alarm. The records will be housed on the main floor which is accessible to those with special needs and the Capreol Citizen Service Centre is served by Greater Sudbury Transit.

The records must remain as public records and will continue to be the property of the Ministry of Consumer and Business Services, however the City of Greater Sudbury and the Greater Sudbury Public Library will be entrusted with housing these records. Approval from the Ontario Archives and the Ministry of Consumer and Business Services is required to relocate the records to Capreol and is expected to be received as the approvals have been recommended by the local Land Registrar. Should the municipality and its library at any time in the future be unable to continue housing these documents, they would be returned to the local Land Registry Office to be transferred to another location, possibly outside the community.

The cost of preparing the Capreol Citizen Service Centre to accept these records will not exceed \$1,000. The Province is responsible for transporting these records to an alternate location and as such has agreed to cover the costs of packing and transporting the records to Capreol. Capreol Citizen Service Centre staff, together with staff from Main Branch, will be used to unpack and shelve the materials in the archives space. The unique shelving and storage systems used by the Province will be transferred with the documents.

The partnership between the Ontario Genealogical Society and the Greater Sudbury Public Libraries and Museums has benefitted and will continue to benefit the community as all parties are committed to protecting and preserving records of the community's past and to ensuring that valuable documents remain accessible to our community. The Ontario Genealogical Society is working to ensure that those land registry documents which are part of this collection, and which have already been sent outside the community, are returned to Sudbury so that the collection is preserved in its entirety at the Capreol Citizen Service Centre.



# Request for Decision City Council




Type of Decision									
Meeting Date	Thursday, December 16, 2004				Report Date	Friday, December 10, 2004			
Decision Requested	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High	<input type="checkbox"/>	Low
	Direction Only				Type of	<input checked="" type="checkbox"/>	Open	<input type="checkbox"/>	Closed

Report Title
APPOINTMENT OF CHAIR & VICE-CHAIR, PLANNING COMMITTEE TERM ENDING NOVEMBER 30, 2005

Policy Implication + Budget Impact	Recommendation
<p><b>N/A</b> This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.</p> <p><b>POLICY:</b></p> <p>Council's Procedure By-law requires that Council shall at the regular meeting of Council in December of each year appoint the Chair and Vice-Chair of the Planning Committee, to hold office for the next succeeding year.</p> <p>These appointments are to be confirmed by by-law.</p> <p><b>BUDGET IMPACT:</b></p> <p>There is no budget impact associated with this Request for Decision.</p>	<p>THAT Council enact a by-law confirming the appointments of Councillor Thompson, as Chair, and Councillor Reynolds, as Vice-Chair, of the Planning Committee of Council for the term ending December 31st, 2005.</p>
<p><input checked="" type="checkbox"/> Background Attached</p>	<p><input checked="" type="checkbox"/> Recommendation Continued</p>

Recommended by the General Manager	Recommended by the C.A.O.
 Doug Wukshinic General Manager of Corporate Services	 Mark Mieto Chief Administrative Officer

**Report Prepared By**



Thom M. Mowry  
City Clerk

**Division Review**



Ron Swiddle  
Director of Legal Services and City Solicitor

**Executive Summary:**

Council's Procedure By-law requires that the Chair and Vice-Chair of the Planning Committee be appointed annually by by-law of Council. It further provides that both incumbents are eligible for reappointment; however, a Member of Council may not simultaneously serve as a Deputy Mayor, Chair of Planning Committee or Chair or Vice-Chair of either the Priorities or Finance Committees of Council.

The Planning Committee at its November 16th, 2004 meeting recommended that Councillor Thompson be reappointed as Chair and Councillor Reynolds be reappointed as Vice-Chair, respectively, of the Planning Committee. (Planning Committee Recommendations #2004-277 and #2004-278).

These recommendations were adopted by Council at its November 25th, 2004 meeting. Therefore, a Council election for these two positions is not required. However, Council is required enact a by-law confirming these two appointments.

**Background:**

**Planning Committee:**

Article 33 of the Procedure By-law provides for a Planning Committee to be composed of five (5) Members of Council one (1) of whom shall be appointed as Chair and one (1) other Member who shall be appointed as Vice-Chair.

The Members of the Planning Committee are appointed and hold office for the full three year term of Council (2003 to 2006); however, the both the Chair and Vice-Chair are to be appointed annually from amongst the five Members of the Committee.

Both the Chair and Vice-Chair are eligible for reappointment to consecutive terms. No Member of Council shall simultaneously serve as a Deputy Mayor, Chair of the Planning Committee, or Chair or Vice Chair of either Priorities or Finance Committees.

# Request for Decision City Council




Type of Decision									
Meeting Date	December 16, 2004				Report Date	December 8, 2004			
Decision Requested	<input checked="" type="checkbox"/>	Yes		No	Priority	<input checked="" type="checkbox"/>	High		Low
	Direction Only				Type of	<input checked="" type="checkbox"/>	Open		Closed

Report Title
<b>2004 Neighbourhood Association Grants</b>

Policy Implication + Budget Impact	
<input type="checkbox"/>	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<input type="checkbox"/>	Background Attached

Recommendation	
<p>That Council approve the allocation of the 2004 Neighbourhood Association Grants as outlined in the report from the General Manager of Citizen and Leisure Services dated December 8, 2004.</p>	
<input type="checkbox"/>	Recommendation Continued

Recommended by the General Manager
 Caroline Hallsworth General Manager, Citizen and Leisure Services

Recommended by the C.A.O.
 Mark Mieto Chief Administrative Officer

**Report Prepared By**



Karen Makela  
Community Development Co-ordinator

**Division Review**



Réal Carré  
Director, Leisure, Community and Volunteer Services

**EXECUTIVE SUMMARY**

The primary goal of the Neighbourhood Association Grant is to recognize and respond to individual neighbourhood needs, promote neighbourhood uniqueness and to encouraging neighbourhood participation. Neighbourhood Associations which are affiliated with the City of Greater Sudbury Leisure Services Department (55 in total) and who contribute to the enrichment of community life are considered for a grant, within the limits of the available financial resources.

In 2004, it was determined that many Associations were not applying because they were not able to match the grant funds. After a review of the criteria, it was decided that an Association's volunteer hours would be considered as the matching contribution from the Association.

**BACKGROUND**

Subsequent grant applications from an Association will not be considered unless a Post-Project Report has been submitted for previous grants received by that Association.

Grant applications are reviewed by a committee consisting of a City staff member from the Leisure Services Department and representatives from the Neighbourhood Associations.

Members of the 2004 review committee were:

Tammy Talevi - Ward 1  
Garry Shyminsky - Ward 3  
Tom Gunn - Ward 4  
Brenda Packham - Ward 6  
Karen Makela - Leisure Services Department

Grant applications are eligible for funding under the follow criteria:

1. **Equipment** - Equipment purchases should create opportunities for people of all ages and abilities to take part in a wide range of sports and leisure programs. In cases where assistance is given to a group or association for the purchase of equipment or supplies, it should be noted that all such supplies or equipment shall remain the property of the municipality, should the group in question dissolve.

2. **Seed Programs** - Seed project funding is usually aimed at work that has a defined beginning and end and may be an addition to regular activities. Seed projects shall serve an outstanding need in the community and will not compete with any other service provider. The applicant will demonstrate that the project will have a direct benefit on group or individual development and will impact on the quality of life in the community.
3. **Community Events** - The Community special event that is hosted will be an unique event, that will make the Community an even better place to live. The Association will plan it to reflect neighbourhood needs and priorities. Events should lead to new activities, recognition of volunteers, new partnerships, create ways to bring in new volunteers / new ways to serve, foster new leadership and involve all age groups in the Community.
4. **Operating Costs** - Operating costs are defined as the group's ongoing costs ie; heat, hydro, water, telephone etc. Staff costs are **not** eligible for funding. The intent of the operating funding is to assist groups in effectively conducting their business, enabling them to use the resources that they do have for ongoing activities rather than overhead.

The attached summary sheets outline the Neighbourhood Association Grant allocations for 2004, totalling \$51,984. The identified funds are being distributed to 38 Neighbourhood Associations throughout the City of Greater Sudbury.

Attachments



### 2004 Neighbourhood Association Grants

Neighbourhood Association	Project Description	2004 Grant
<b>Adamsdale Playground</b> ( Sudbury )	Sound System Snow Blower cab / Sport Equipment Winter Carnival	\$ 1,368
<b>Algonquin Playground</b> (Sudbury)	Zamboni refurbishing SPHL Hockey / Can Skate Program Winter Carnival / Dance Operating Costs	\$ 1,368
<b>Antwerp Playground</b> (Sudbury)	Snow Blower	\$ 1,368
<b>Beaver Lake Sport and Cultural Club</b> (Walden)	Chairs	\$ 1,368
<b>Black Lake Neighbourhood Assoc.</b> (Walden)	Sport Equipment Family Fun Day / Winter Carnival Operating Costs	\$ 1,368
<b>Carmichael Neighbourhood Assoc.</b> (Sudbury)	SPHL Hockey expenses Operating Costs	\$ 1,368
<b>Carol Richard Park Community Assoc.</b> (Valley East)	New Windows Folding tables Winter Carnival	\$ 1,368
<b>Cedar Park</b> (Sudbury)	Snow blower / flooring / plgd. equipment (over 5 years) Hockey Jerseys / Goalie Equipment Winter Carnival	\$ 1,368
<b>Coniston Improvement Group / Playground Association</b> (Coniston)	Heated water valve installation Hockey nets Operating costs / gas, etc.	\$ 1,368
<b>Delki Dozzi Memorial Playground</b> (Sudbury)	Hot Dog Vending cart Volunteer Dinner / Carnival	\$ 1,368
<b>Den Lou Playground</b> (Walden)	Equipment to furnish youth room ie: DVD player, foosball table, CD player, Ping pong supplies, outdoor equipment	\$ 1,368
<b>Dominion Park Community Association</b> (Valley East)	Community Notice Board Playground Equipment Sleigh Ride / Bonfire Operating Costs	\$ 1,368

Neighbourhood Association	Project Description	2004 Grant
<b>East End Neighbourhood Association</b> (Sudbury)	Hockey Equipment Canskate Program Ball Hockey Equipment Saturday Theme Days Volunteer Appreciation BBQ Operating Costs	\$ 1,368
<b>Elmview Playground Association</b> (Valley East)	Halloween Party / Winter Carnival Operating Costs	\$ 1,368
<b>Elm West Neighbourhood Association</b> (Sudbury)	Halloween Safety Night / Volunteer Apprec. Rink Supplies Operating Costs	\$ 1,368
<b>Farmdale Playground Association</b> (Valley East)	Basketball Standards Operating costs	\$ 1,368
<b>Finnish Organization of Canada</b> (Wanup)	Operating Costs	\$ 1,368
<b>Kinsmen Sports Complex Assoc.</b> (Walden)	White puck board	\$ 1,368
<b>Lively Neighbourhood Association</b> (Walden)	Microwave Oven Hockey Equipment Valentine Skate Winter Carnival Operating Costs	\$ 1,368
<b>Lo-ellen Park Community Association</b> (Sudbury)	Fridge and Stove Can Skate / SPHL Hockey program Shinny Hockey Tournament / BBQ Operating Costs	\$ 1,368
<b>Long Lake Playground</b> (Sudbury)	Can Skate / Hockey Program Family Fun Day Operating Costs	\$ 1,368
<b>McFarlane Lake Playground Assoc.</b> (Sudbury)	Sport Equipment Winter Carnival / Banquet Operating Costs	\$ 1,368
<b>McLean Playground</b> (Sudbury)	Sport Equipment / Soccer Sweaters Benches Operating Costs	\$ 1,368
<b>Penage Road Community Centre</b> (Walden)	Fridge Rink Light timer Road Sign Rug for Seniors Centre	\$ 1,368
<b>Percy Playground</b> (Sudbury)	Snowblower ( over 2 years ) Operating Costs	\$ 1,368

Neighbourhood Association	Project Description	2004 Grant
<b>Place Hurtubise</b> (Sudbury)	TV / Microwave / Kareoke Machine Winter Carnival Operating Costs	\$ 1,368
<b>Riverdale Playground</b> (Sudbury)	Hockey Equipment / Jerseys Winter Carnival Operating Costs	\$ 1,368
<b>Robinson Playground</b> (Sudbury)	Rubber flooring / new windows Benches / soccer nets Winter Carnival Operating Costs	\$ 1,368
<b>Rosemarie Playground</b> (Sudbury)	Canskate Program Pancake Breakfast / Year End BBQ Operating Costs	\$ 1,368
<b>Ryan Heights Playground</b> (Sudbury)	2 - Deep fryers Community Theme Days ( 4 ) Operating Costs	\$ 1,368
<b>Skead Recreation Committee</b> (Nickel Centre)	Sound system for outdoor rink Paint for community centre	\$ 1,368
<b>Sunnyside Playground</b> (Valley East)	Baseball equipment Children's Christmas Party Microwave Canskate	\$ 1,368
<b>Sudbury Playground Hockey League</b> (Greater City)	Annual Hockey Tournament	\$ 1,368
<b>Theresa Park</b> (Valley East)	Halloween Haunted House Operating Costs	\$ 1,368
<b>Valley East Kin Park</b> (Valley East)	Fridge Operating Costs	\$ 1,368
<b>V.L.A. Neighbourhood Association</b> (Walden)	Outdoor Sound System Games tables	\$ 1,368
<b>Wahnapiatae Community Centre</b> (Wahnapiatae)	Community Volunteer Appreciation Dinner	\$ 1,368
<b>Westmount Community Centre</b> (Sudbury)	Exterior Public Address System Games tables / lockers Canskate Winter Carnival / Spring Community Day Operating Costs	\$ 1,368
<b>Total Grant Requests</b>		\$ 51,984