# Sudbury Airport Community Development Corporation

Board Report to its Members
March 22<sup>nd</sup>, 2006



#### **Our Mission Statement**

To provide first class service and facilities to commercial passengers, commercial carriers and general aviation customers, to promote air travel as an attractive option, and to promote the economic development of Greater Sudbury



### Our Slogan

Famous for service, first class facilities



## **Our Key Goals**

- Increase passenger volumes by 15% by 2007
- Create an effective working relationship with Jazz and Bearskin
- Improve travelers services
- Improve services for general aviation



### Sudbury Airport Board of Directors

- Terry Kett President
- Paige Bisset Vice President •
- Ron Arnold
- Ron Dupuis
- Wayne Guembel

- Manfred Herold
- Mark Laberge
- Claude Lacroix
- Jim Marchbank
- Gaétan Marcheterre



## Governance Model: Individual Responsibility

#### **Board Committees:**

- Commercial Carrier Relationship
- General Aviation
- · Customer Service
- · Finance
- Audit



## Commercial Carrier Relationship Committee

Ron Arnold

Manfred Herold

Jim Marchbank - Chair



## Secured Sunwing

- 13 Sudbury-Varadero flights
- · Almost all sold out
- Resolving customs issues
- Future prospects Mexico and Dominican Republic

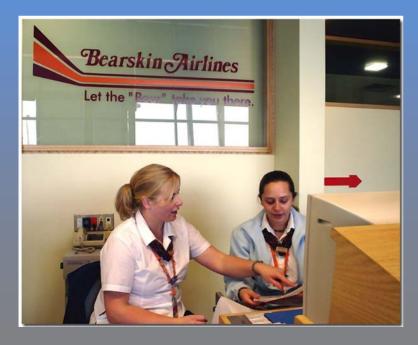






#### Met with Bearskin Airlines

- Encouraging Sudbury hub
- Encouraging U.S. service
- Seeking East-West improved service

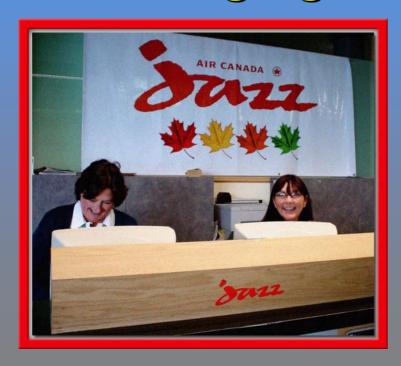






#### Met with Air Canada

- Seeking better schedules
- Seeking East-West service
- · Encouraging new aircraft charters







#### Met with WestJet

- Seeking renewed Sudbury service
- · Not likely until new aircraft arrive





## **Future Agenda**

- Better research
- Build airport volume
- · Attract new service, better service











## General Aviation Committee

Gaétan Marcheterre

Wayne Guembel – Chair



#### What is General Aviation?





All non scheduled commercial, private aviation and related service providers







## First Annual General Aviation Meeting

- Improve G/A services
- Foster new development
- · Centralize G/A traffic
- Minimize costs to G/A



## **Fixed Base Operators**





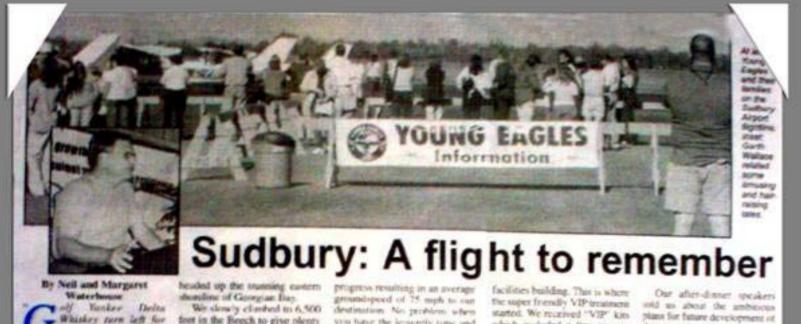
Esso
Platinum Aviation
Services

Shell
Northern Aviation
Services



### The Fly In

#### Attracting the general aviation community:



extended have for runway 04 - we have a Cenna 172 on short famil, you are exember two

with Suffrory Tower as we descended through 4,500 feet, wouth of the support, in-bound from Bottonville.

My wife and I had decided to include Sudbury as a second-legstop-over on our cross-country Owner can of Fastern Octavio

fort in the Beech to give olenty of emergency glide range, if needed, and to stay on the Midland VOR beacon which guidof us for the first 100 miles of This was our first contact our 200-mile leg to Sudbary.

Parry Sound is approximately half way and so we chose to switch to the Sudbury VOR aswe flew by this picturesque little town, and had no problem receiving the VOR signal at this distance and altitude.

you have the icountry time and the beautiful scenory treman.

The BE 19 is a joy to fly being conforable and stable even if it is a little slive and ponderous. We were almost disappoissed to leave all this behind as we torned over Constan a few miles west of Sudbary Airport for a long final and guits approach to the thi ranway.

The airport is easy to find. past cast and a little north of the

which included a free thirs to Science North, an amazing world-class science centre built imo the two-billion year-old rock stress, which is found in and around the Sudbory area - a must see tournd stop.

vided by the organizers and our solunteer driver was an extrensely interesting, beloful local member of COPA giving up his busy time to act as guide a few days

his up and coming airport followed by an emergence talk w. Garth Wallace who related some amusing and har-rassing tales of his experiences in a Tight instructor

As we flew the last leg of Ground transport was pri- our journey past beautiful Lake Nippissing and down the picturesque Otayva River to Ottawa we reflected on the contrasts of our journey of just



## **Economic Development**

- Phase one apron expansion
- Phase two future commercial expansion





## Customer Service Committee

Terry Kett
Paige Bisset
Claude Lacroix - Chair



## Improving Service to the Traveling Public







### Taxi and Parking Services

- · Met with taxi operators
- · GSA to set new taxi standards
- Improve parking services







## Customer Service Consultation

- · Meetings with airport stakeholders
- Customer service survey travel agents, Sunwing





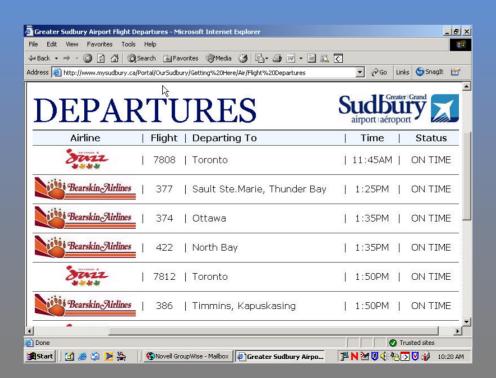
## **Connected Airport**

- Internet workstations by FedNor
- Wireless internet services by Vianet
- Flight Information Display System
- Plasma flat screen with satellite by Atlas Copco



### **Easy to Find**

- www.city.greatersudbury.on.ca -> Tourism
- · Check your flight status online
- Links to mysudbury.ca





#### We're committed

"Famous for service, first class facilities"



#### **Finance Committee**

Paige Bisset

Terry Kett

Mark Laberge - Chair



### **Financial Results**

Results	2003	2004	2005	
			<b>Projected Actual</b>	
Revenues	\$2,368,610	\$2,904,170	\$3,020,000	
Expenditures	2,655,150	2,443,250	2,570,000	
Net Profit	*(286,540)	460,920	450,000	



<sup>\*</sup> Air Canada bankruptcy write off and end of West Jet service

## Capital Investment

Major Projects	Year	Cost	ACAP Transport Canada Contribution	SACDC Contribution
12-30 Runway Rehabilitation	2005	3,402,000	2,392,000	510,000
Apron III Rehabilitation	2005	723,000	0	723,000
Equipment Snowplow Truck	2003	165,000	122,800	42,200
TOTAL		4,290,000	3,014,800	1,275,200



#### Five Year Financial Forecast

Budget	2005	2006	2007	2008	2009
Trust Balance Start of Year	104,320	(687,680)	(737,810)	(536,410)	(679,100)
Plus: Operating profit	450,000	412,070	415,180	418,310	421,470
Less: Capital financed during year	1,242,000	462,200	213,780	561,000	400,000
Trust Balance Year ending	(687,680)	(737,810)	(536,410)	(679,100)	(657,630)

**Note:** Future year trust fund balances are subject to change once the year capital plan is integrated into the budget



#### **Audit Committee**

Ron Dupuis
Board Member

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Chris Laking
Independent Audit Member



## Next Step-Development Plan

- Build passenger volume
- Evaluate
  - Runway expansion
  - Apron expansion
  - Terminal improvement
- Take a business approach to the future – do our homework























SACDC Board of Directors



# Sudbury airport aéroport